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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,478

Wednesday March 2 1988

D 8523 A

Panama: Mixing the medium and the message, Page 4

World News Business Summary

Iranians protest to Soviets over missiles

Iran protested to the Soviet Union over Iraq attacks on Tehran, accusing Moscow of supplying Iraq with missiles. It said at least 27 civilians had been killed since Monday and 100 injured. Iraq, which claimed it produced the weapons itself, launched 17 ground-to-ground missiles against Tehran in just over 24 hours in what diplomatic observers saw as a desperate attempt to bring about a solution to the Gulf conflict. Page 3

Fed arrests trader

US Federal authorities arrested a major Wall Street stock trader after a New Jersey state judge ordered the man released on his own recognizance on charges he tried to shoot financier Ivan Boesky.

Jordanian Tornado deal

Jordan is to buy eight Tornado aircraft from the British Government in a multi-million pound deal it was announced last night. A contract is expected to be signed soon.

Chemical arms seized

Dutch officials in Rotterdam, acting on a US request, confiscated chemical weapons on a ship bound for Iran.

Benelux infantry plan

Belgium, the Netherlands and Luxembourg were considering forming a joint light infantry battalion in a move to encourage European military co-operation, Belgian sources said.

Apartheid law defied

South Africa's biggest company, Anglo American, started letting apartments to blacks in Johannesburg in defiance of government threats and the apartheid Group Areas Act. Page 3

Third World debt plan

A series of measures to ease the debt burden of developing countries, including the indexation of Third World debt on the evolution of raw material prices, were proposed by French Prime Minister Jacques Chirac. Page 2

Drugs recalled

Brazilian health officials recalled nine drugs produced by Hoechst's Brazilian subsidiary because of concern that the drugs might have been made with blood containing AIDS antibodies. Page 4

Steelworkers protest

About 15 people were injured in scuffles and police fired tear gas at hundreds of steelworkers demonstrating in Naples against proposals to cut thousands of jobs.

Greek arms chief killed

A former director of Pyral, one of Greece's largest arms companies, was shot dead in Athens and a left-wing group claimed responsibility.

Journalists jailed

The Polish Government announced that two Polish journalists had been jailed for spying for the US and another, unnamed, Western country.

Brazil-China project

Brazil and China plan a \$150m joint project to build an observation satellite to be launched on a Chinese-built rocket by 1992, the Brazilian Government said.

Marcos 'dying'

Former Philippines leader Ferdinand Marcos was seriously ill with cancer and wanted to return to die in his homeland, a newspaper in Manila reported.

Norwegian arsenic leak

Norway faced its most serious pollution problem after 200,000 litres of a toxic arsenic mixture spilled from a coke-making plant into a fjord on the west coast.

Court clears SGB to issue shares as poison pill

SOCIETE GENERALE de Belgique bid battle took another unexpected turn when a Brussels Court overruled a previous legal decision outlawing the board's "poison pill" defence and legitimised the issue of 12m authorised but previously unissued shares in the company. Page 21

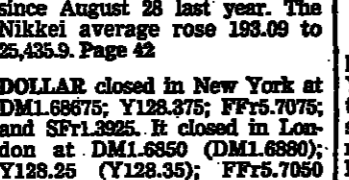
GENERAL MOTORS of the US

world's largest automotive group, is to replace the ageing European Opel Ascona/Vauxhall Cavalier range in the autumn in a strategic product move that will be crucial to its fortunes in Europe. Page 21

OIL PRICES took another severe beating

following reports in Tokyo that Arabian Oil was offering discounts to Japanese buyers. Brent oil fell 55 cents a barrel to \$14.25.

N-Sea Oil Price



\$14.25, while contracts for April crude oil futures at the New York Mercantile Exchange were off 48 cents, approaching \$15.50 a barrel during mid-day trading. Page 31

WALL STREET: The Dow Jones industrial average closed down

1.18 at 2,970.46. Page 42

LONDON: The confident mood

continued in London, helped by strong earlier gains in New York and Tokyo. But trading was generally sluggish and the FT-SE 100 index closed up 13.1 at 1,781.5. Page 38

TOKYO: The start of the new month

and the overnight gain on Wall Street spurred heavy buying in Tokyo, with the market recording its highest turnover since August 28 last year. The Nikkei average rose 193.09 to 25,435.9. Page 42

DOLLAR closed in New York

at DM1.88775; ¥128.375; FFfr5.7075; Sfr1.3925. It closed in London at DM1.8850 (DM1.8890); ¥128.25 (¥128.35); FFfr5.7050 (FFfr5.7175); and Sfr1.3915 (unchanged). Page 31

STERLING closed in New York

at \$1.7780. It closed in London at \$1.7780 (\$1.7785); DM2.9950 (DM2.9925); ¥228.0 (¥227.75); FFfr10.1425 (FFfr10.14); and SF2.4760 (SF2.4675). Page 31

BP AMERICA said higher oil prices

resulted in a fourth-quarter operating profit of \$613m, compared with \$109m for the same period in 1986.

PUGET, MAHE and Boescher

Paris stockbrokers, were cleared by the Paris stockbrokers' association of allegations that they neglected client interests last year. Page 25

WAGONS-LITS, diversified Franco-Belgian railway sleeping car

company, and Volkswagen, West German car group, have agreed to merge their car rental businesses to form the biggest car rental group in Europe, ahead of Hertz and Avis. Page 22

CARREFOUR, French hypermarket and supermarket company,

has reported a 15.4 per cent rise in consolidated net profits last year to FFfr761m (\$133.5m). Page 22

REPUBLIC NATIONAL Bank of New York,

whose leading shareholder is Edmund Safra, Lebanese financier, has opened a subsidiary in Switzerland.

TEIKOKU OIL, Japan's second-largest oil and gas producer,

suffered a 12.7 per cent fall in sales last year to ¥40m (\$11.2m), due to poor demand for domestic natural gas. Page 24

Baker says dollar fall counter-productive

BY ANTHONY HARRIS IN WASHINGTON

MR JAMES BAKER, the US Treasury Secretary, yesterday made his strongest statement to date in support of exchange rate stabilisation and of resisting any further fall in the value of the dollar in the foreign exchange markets. In his appearance before the Senate Budget Committee, which is holding hearings on the budget, Mr Baker said that the US was now price competitive, and that any further falls in the value of the dollar would be counter-productive. Active US support for the dollar in the exchange markets has

been evident since the beginning of the year, but the Treasury Secretary's own position has remained a matter of some doubt. Mr Baker has in the past frequently used the threat of dollar depreciation to bring pressure on America's trade partners for policy changes. His evidence seems to make it clear that he has now abandoned this approach. Mr Baker said that the US was now on track to correct both its trade and federal deficits, and argued that the problem of US debt had been much exaggerated. He claimed that interest payments would be falling as a proportion of budget expenditures by the end of fiscal 1988, and that the national debt would begin to fall in real terms during 1989. Mr Baker also claimed that the economic policy co-ordination under the Louvre agreement was producing results, and went out



Baker: 'US on track'

of his way to praise not only Japanese but also German efforts to harmonise their economic policies to assist the US adjustment. The Administration has until now been openly critical of German policies, though much more appreciative of Japanese success in stimulating domestic demand. Treasury Secretary Baker attacked proposals for a "global" solution to the debt crisis as counter-productive to long-term economic growth in the developing world, Reuters reports from Washington. *Currencies, Page 31*

British Aerospace in surprise negotiations to buy Rover Group

BY JOHN GRIFFITHS AND PETER RIDDELL IN LONDON AND KEVIN DONE IN GENEVA

BRITISH AEROSPACE is negotiating to buy the UK Government's 99.3 per cent stake in Rover, the vehicle giant. The move is the most radical development to date in the privatisation saga of the troubled company, which comprises mainly the Austin Rover car and Land Rover off-road vehicle companies. The two companies have until the end of April to conclude a deal, Lord Young, the Trade and Industry Secretary, said in the House of Lords yesterday. After this, said Lord Young, other options would be considered. However, he acknowledged that no alternative potential purchasers were currently known. The prospect of a takeover of the only British-owned big volume car manufacturer by the nation's aircraft and missiles conglomerate astonished parliamentarians, the motor industry and analysts alike. The deal would mean that the government was seen to sell its Rover stake. BAe's interest in Rover Group itself, which made a record net loss of 1992.1m (\$1.42bn) in 1986

but which next week will report an operating profit for last year, also came as a complete surprise to the aerospace industry. The chairman of BAe, Professor Roland Smith, listed a number of reasons for a deal. There was, he said, "synergy in engineering, technology, marketing and the present of a company like SAS, the Scandinavian Airline System, when it attempted to come into the British airline industry. Great priority was given to domestic and not international solutions." It also sparked an immediate protest from the MSF union (formerly ASTMS and TASS), which represents about 6,000 of Austin Rover's 8,000 staff members. The possible takeover by British Aerospace was welcomed by opposition Labour leaders who were sceptical and concerned about the implications for jobs in the Midlands region where Rover is based and about future investment. *Background Page 18, 19, 20*

of Vauxhall, said: "I don't understand it. It was a surprise to me. I had expected a takeover by another motor manufacturer." Mr Carl Hahn, chairman of the board of management of West Germany's Volkswagen, said: "I was amazed... but it is quite normal if you look at the policy of the UK government towards a company like SAS, the Scandinavian Airline System, when it attempted to come into the British airline industry. Great priority was given to domestic and not international solutions." It also sparked an immediate protest from the MSF union (formerly ASTMS and TASS), which represents about 6,000 of Austin Rover's 8,000 staff members. The possible takeover by British Aerospace was welcomed by opposition Labour leaders who were sceptical and concerned about the implications for jobs in the Midlands region where Rover is based and about future investment. *Background Page 18, 19, 20*

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Macy's enters battle for Federated with \$6.2bn bid

BY JAMES BUCHAN IN NEW YORK

R.H. MACY, the private New York retailer which claims to run the world's largest department store, yesterday engaged in the mystery bidder for Federated Department Stores with a cash-and-securities offer thought to be worth at least \$6.2bn. The last-minute offer, presented to Federated's board on Monday, was a full-blown struggle for North America's largest department store chain. It has been under siege for a month from the Campeau group of Toronto, which is offering \$6.6bn in cash. The sudden intervention marks a renaissance for the market for the speculative debt known as "junk bonds," which has been under a cloud because of the insider trading scandal and the stock market crash. Two Wall Street firms, Donald Burman Lumber and Klidder Peabody, said yesterday they were "highly confident" they

could place \$1.5bn in junk bonds on top of the same amount in bridging finance. Macy's, if successful, the bid would create a very large department store group with revenues of \$1.5bn and an overwhelming position in New York City, with all three of the top stores—Macy's and Bloomingdale's in Manhattan and Abraham & Straus in Brooklyn. But it creates deep uncertainty for Marks and Spencer of the UK, which has been banking on a Campeau victory for its own expansion into the US. The Canadian real estate and retailing group will sell Manhattan and Spencer the celebrated Brooks Brothers menswear chain for \$770m, but only to help finance a successful offer for Federated. Macy's said it was offering \$7.80 a share for 80 per cent of Federated and its own shares for the remainder. Federated's stockholders will end up owning 40 per cent of the combined group. Federated stock closed up \$1.4 at \$27.4. Wall Street investors said it was hard to value the Macy's bid because the company has no public market for the stock on offer. Campeau, which has progressively raised its offer from \$47 a share to \$68 a share, said Macy's approach was "simply not competitive" with its all-cash bid. The transaction just depends too heavily on the speculative trading value of the shares of a new, highly leveraged combined Macy-Federated, the real estate and retailing group said. Federated, which runs eight department stores chains in addition to Bloomingdale's and Abraham & Straus, said management would negotiate a deal with Macy's and then present it along with the Campeau offer to the board. Second miracle on 34th Street. Page 21

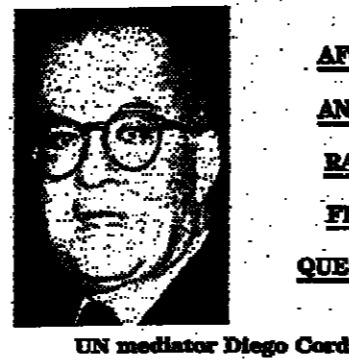
Nato to avoid controversy

BY ROBERT MAUTNER, DIPLOMATIC CORRESPONDENT, IN BRUSSELS

NATO LEADERS, who meet here today for only their second summit in six years, are expected to postpone controversial decisions on the modernisation of the Alliance's short-range nuclear weapons which threaten the united front they are anxious to present. Instead, they will put the accent on the need for a rapid start to negotiations with the Warsaw Pact on the reduction of conventional forces, the terms of reference for which are being worked out between members of the two alliances in Vienna. Nato's position on conventional troop cuts is expected to be set out in a special document,

due to be adopted today, which will be separate from tomorrow's final communiqué devoted to more general Alliance problems. The problem of Europe-based battlefield nuclear weapons has been pushed to the forefront of the arms control debate since the signature of the INF treaty, abolishing ground-based medium-range missiles, by the US and the Soviet Union in Washington last December. The West German Government, influenced by a strong current of political and public opinion emphasising that Germany would be uniquely vulnerable to the remaining short-range nuclear weapons in Europe, has opposed their modernisation and proposed that they should be reduced to equal levels in negotiations with Moscow. This view has been strongly challenged by some of Bonn's main partners, with Mrs Margaret Thatcher, the British Prime Minister, taking the lead in underlining the dangers of any demarcation for the defence of Europe at a time when the Warsaw Pact's superiority in conventional forces was still very great. *Mittlerand line, Page 2* *Continued on Page 20*

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UN mediator Diego Cordovez whose brief is confined to withdrawal, Page 20

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EUROPEAN NEWS

Bonn plans some telecom competition

BY DAVID GOODHART IN BONN

The West German Government yesterday took another cautious step towards limited deregulation of the telecommunications market when it published the draft of a Bundespost law which, Parliament allowing, will be enacted early next year. The proposals, which closely follow the recommendations of last September's Witte Commission report, include splitting the Bundespost into three businesses - postal, post-bank and telecommunications, leaving untouched the monopoly over the telephone system but allowing limited competition with the Bundespost in other telecommunications services; and substantially easing the process of licensing new equipment to attach to the network. Competition on the main telephone network was never a serious possibility at this stage in the deregulation debate, but the draft proposals will still disappoint some liberals, including the dissenting minority on the Witte commission. Competition may initially be restricted to a few fringe services such as telex, video telephones and some satellite communication, particularly as the "mandatory" services - those that must be provided nationally at a fixed price - will include those subject to international standards. There will be a competitor to the Bundespost's mobile digital telephone service in the early 1990s but that would have been required by the EC in any case. Some deregulators were pleased to note that the reorganisation plan eliminates the Bundespost-wide supervisory board, seen by many as a dampening influence on reform. Although it will be replaced by three supervisory boards for the three separate companies, the Posta and Telekommunikation Minister, Mr Christian Schwarz-Schilling, will probably be able to override their decisions. The aim of turning posts and telecommunications from public services into businesses may thus be made easier. The fuzziness of some of the proposals means that a lot will depend on who implements them and how much, if at all, they are further clarified or watered down in Parliament. The main postal union, which represents most of the Bundespost's 500,000 employees, has rejected the proposals, which it believes will lead to substantial job losses and a deterioration in service. The main West German public service unions, representing more than 1.5m workers, yesterday failed to reach agreement with government negotiators over their claim for pay and reduced hours. The claim for a 5 per cent improvement - through a combination of reduction in hours and increased pay - will now go to arbitration.

France and Spain block bid to settle EC budget

BY DAVID BUCHAN IN BRUSSELS

THE IMPASSE over the drafting of this year's European Community budget continued yesterday as France and Spain objected to Italy's insistence that a special meeting of foreign ministers be convened to settle precisely how the UK's 1988 rebate should be paid. Last week Italy was the odd man out, refusing to have the Ecu2.38bn (£1.6bn) rebate paid from member states' value added contributions to the EC. On an ultimatum from West Germany, president of the EC, Italy gave its agreement to a draft 1988 budget provided the sums relating to the UK rebate were regarded as provisional, to be amended later during negotiations with the European Parliament. But French and Spanish diplomats here yesterday balked at this. The dispute, which threatens to delay budget passage until mid-summer, turns on interpretation of the painfully-wrought Brussels summit accord. Italy, which interprets the accord in a way which would lower its share of the UK's 1988 rebate, maintains that only those present at the summit - in other words foreign ministers - are competent to unravel the confusion. One option for the West German presidency is to put the budget issue on the agenda of the informal meeting of EC foreign ministers it is hosting this weekend at Lake Constance. The agency is that the European Parliament must receive a draft budget this month, if the May 31 deadline that Bonn has set for completing all work on the budget reforms is to be met.

Leader of Italy's Social Democratic Party quits

BY JOHN WYLES IN ROME

THE fortunes of Italy's small Social Democratic Party have taken a turn for the worse with the resignation of the general Mr Franco Nicolazzi from the party leadership. "They are trying to turn me into our lord of the bribes," said a plaintive Mr Nicolazzi when it became clear that he would face a second investigation by parliamentarians into public works contracts placed while he was minister for public works from 1981-87. In Italy an inquiry by a parliamentary committee precedes any possible public prosecution and does not necessarily imply suspicion of a criminal act, so much as misuse of public office. Mr Nicolazzi is the third consecutive social democratic secretary to resign under suspicion of wrongdoing - he took over in 1986 from Mr Pietro Longo, who was caught up in the P2 masonic lodge scandal. He has faced growing opposition from within his party following a slide in the social democratic vote from 3.6 per cent in 1983 to 2.4 per cent last year. Since then several local council elections and party members have defected to Mr Bettino Craxi's Socialists. Until the weekend, Mr Nicolazzi had seemed determined to

General strike called in Portugal

By Diana Smith in Lisbon

A GENERAL STRIKE has been called for March 28 by Portugal's centre-left labour confederation the UGT (União Geral de Trabalhadores). The CGTP (Confederação Geral de Trabalhadores), once a preserve of the Communist Party but now more pragmatic, has indicated that it backs the idea of such action, may hold a strike of its own. They want a show of strength against Mr Ant6nio Cavaco Silva, a member of the Social Democrat Cabinet, who last week approved labour reforms aimed at reconciling local firms on existing laws with flexible EC practices. The proposals must be voted in Parliament, where the government has a 51 per cent majority, before becoming law. The unions adamantly oppose liberalised sackings. They want details in writing, the possibility of employee appeals and mutually-agreed reinstatement or lay-off, if conditions warrant. Portugal introduced stringent limits on dismissals against firms in 1974 when the old regime, which made it easy to sack on flimsy grounds, was toppled. The government claims its proposals - the third set it has drawn up, progressively strengthening demands against abuse - are a stiffer version of EC law. The management confederation, the CIP, says the proposals are too soft. The Government seems to have sparked off the move for a general strike by publishing labour reform talks. It is losing the reputation for seeking a broad consensus it had as an embattled minority in 1985-87 and gaining one for abrupt pronouncements on key economic matters. In a tense February of transport strikes pitting for better concessions on wages productivity and working hours concessions, the Prime Minister Mr Jose Torres Costa, the UGT leader. However, the cabinet approved its labour law package before the UGT of CGTP could give their reaction to the proposals.

Norway freezes dividends along with earnings

By Karen Fogel in Oslo

DIVIDEND PAYMENTS will be affected by Norway's temporary wage and price freeze, which has been imposed until formal legislation can be passed. Under the freeze, companies cannot pay dividends a higher rate than their earnings in terms of percentage of their share capital and companies established in the past year will not be allowed to pay a dividend on their first year's operations. The proposed freeze, however, does not affect dividend payments from fully-owned subsidiaries of larger companies. Although Mrs Gro Harlem Brundtland, the Prime Minister, declined to give details of the formal law which is to be implemented this spring, Mr Bjorn Skogstad Aune, the Finance Secretary, said there would be a general freeze in the law setting dividend payments but that the law would be on a case-by-case basis, could be made. There seems to be broad agreement among Norwegian lawmakers that the dividend freeze does not have as important implications for competitive industries as does the wage and price freeze, which they describe as a positive development. "Investors, of course, will not like it, but it's not that detrimental," said a broker from the Oslo-based Carl Klumpf brokerage. The law is expected to last until next year's round of wage negotiations.

Tax row in Austrian coalition

By Judy Dempsey in Vienna

AUSTRIA'S Socialist-led coalition Government, already under considerable pressure from the Waldheim affair, is locked in bitter disagreement over tax reform largely because Mr Alois Mock, the Foreign Minister, will still not agree to one of the measures. Mr Mock, who heads the conservative People's Party (OeVP), junior partner in the coalition, has again repeated his opposition to the introduction of a *quellsteuer*, or withholding tax on savings. Government officials and the experts working on the country's first overhaul and modernisation of the tax system since the war said yesterday that the success of the tax reform hinges on this measure. Discussions began several months ago when it was hoped to finalise details this week or next. Signs of an agreement emerged last week but at the weekend Mr Mock unexpectedly changed his mind and repeated his opposition to any tax on savings. Post-war Austrian governments exempted savings from taxes in order to build up capital. Mr Mock's stance has not only imposed serious strains on the coalition, but divided his own party. His opposition to the withholding tax stems from an electoral commitment that savings would not be taxed. His electoral base is firmly entrenched in Niederosterreich, which accounts for half the OeVP's 800,000 votes. Outside this province, other OeVP officials recognise the need for modernising the tax system. "Besides, we have to show we can work with the coalition. Mock is forcing too much of a strain on it at the moment," an OeVP official said. He added that this was the last thing the OeVP wanted, given that its standing in the polls has dropped sharply over the past few weeks in favour of increasing support for Mr Franz Vranitzky, the Socialist Chancellor. Much depends on what happens today when the OeVP holds an executive meeting to discuss the tax reform and other issues. If Mr Mock continues to stand firm on the options for the coalition are few. "Either we abandon the tax reform, or else close down the coalition," a Finance Ministry official said.



Mock: serious strains on coalition.

Mitterrand line moderated on Nato N-arms

BY PAUL BETTS IN PARIS

THE ELYSEE Palace yesterday backed away from the impression given by President Francois Mitterrand of France during the past few days that he was opposed to the modernisation of Nato's short-range nuclear weapons in Europe. An official explained that it was in answer to a question that Mr Mitterrand had expressed the view that modernisation of short-range weapons was not an urgent issue. This reinterpretation of the President's position is expected to make it much easier for Mr Mitterrand to adopt a joint line with Mr Jacques Chirac, his Prime Minister, when they represent France at today's Nato summit in Brussels. Mr Chirac also acknowledged at a news conference yesterday that the modernisation of short-range weapons was not an urgent issue, adding that in any case the question did not directly affect France since it was not a member of Nato's military structure. He added: "Our allies have no intention of deciding this issue at the Brussels summit." Mr Mitterrand's statements opposing the modernisation of short-range weapons had threatened to undermine even further the delicate power-sharing balance in France between Mr Chirac and President Mitterrand in the run-up to the presidential elections at the end of next month. But both Mr Chirac and the Elysee were anxious yesterday to emphasise that they did not want a domestic controversy on the subject of defence. However, both parties sought to spell out their respective positions on defence policy yesterday. Mr Mitterrand's aides said the President believed there was a historic opportunity to advance the process of détente and disarmament and that every effort should be made to take advantage of it. This is why Mr Mitterrand felt that there was no urgency to tackle the issue of modernising short-range weapons in Europe. The same aides also indicated that Mr Mitterrand did not regard the concept of a "triple zero option", which would lead to an agreement between the US and the Soviet Union on the elimination of short-range nuclear weapons in Europe, as an issue requiring urgent attention. For his part, Mr Chirac said he opposed the triple zero option since it would risk provoking the withdrawal of American forces in West Europe. He emphasised disarmament was not an end in itself. "It only makes sense if it contributes to reinforce everybody's security by eliminating the imbalances which undoubtedly favour at present the Soviet Union," he said. He also argued that without credible nuclear weapons it was difficult to see how there could be real nuclear deterrence or any balanced process of disarmament. One priority was a reduction in the superpowers' strategic arsenals without at the same time launching a new arms race in space. Another was the imbalance of conventional forces and chemical weapons in Europe.



Chirac: short-range weapons not urgent issue.

Tax row in Austrian coalition

By Judy Dempsey in Vienna

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Tax reductions likely for Dutch industry

BY LAURA RAUN IN AMSTERDAM

DUTCH INDUSTRY may receive about F15bn (£1.5bn) of relief in taxes and welfare premiums following abolition of a subsidy scheme for business investment. An inner circle of cabinet ministers will meet industrial and agricultural leaders tomorrow in an effort to reach a consensus on cuts in corporate taxes and welfare premiums paid by employers. Mr Rutud Lubbers, the Prime Minister, is said to favour lower premiums and corporate taxes, while Mr Onno Ruding, the Finance Minister, is believed to support reductions in personal income taxes. The employers' associations generally want a lower corporate tax, which is now 42 per cent, while farmers prefer reductions in income taxes, which peak at 72 per cent. On Friday the full cabinet is to discuss the issue and hopes to draw up a position in a couple of weeks. Netherlands' steep taxes and social security premiums are the second highest in the Organisation for Economic Co-operation and Development, behind Sweden, and are criticised by some as a drag on the economy. There are growing calls for cuts in the fiscal burden in order to keep production costs competitive with those in neighbouring countries which already have pared taxes. The cabinet abolished the subsidy scheme for business investment, known as the WIR, last weekend in a move which surprised the business community by surprise. WIR replaced accelerated depreciation in 1978 and has since provided a total of about F140bn in aid to companies, both Dutch and foreign, through a 12.5 per cent subsidy on investments. The Christian Democrat-Liberal Government finally decided that the WIR had failed to stimulate investment, employment and economic growth enough to justify the spiralling costs. The Government, however, is still committed to providing relief to industry under the coalition's basic political programme. The Christian Democrats would rather trim labour costs, which are among the highest in the world, in a bid to pare high unemployment. The right-of-centre Liberals would prefer to shrink personal income taxes.

Kadar resists growing pressure in Hungarian party to resign

BY LESLIE COLT IN BUDAPEST

ONE OF the few popular leaders in Eastern Europe, Mr Janos Kadar of Hungary, appears to be resisting growing pressure from the party's central committee to resign at a special party conference in May. "We detect a degree of chaos in higher party circles," a Western diplomat in Budapest said. "The sense that no-one is in charge stems from an unresolved leadership struggle." Kadar, a knowledgeable Hungarian party official, however, said he would not take any bets on Mr Kadar stepping down "until the day before" the party conference. He claimed there was pressure to change senior officials, but not Mr Kadar himself. Paradoxically, Mr Kadar, who gained a reputation as a reformer after the 1956 Hungarian uprising, is seen by younger members in the "inner circle" of the central committee as impeding further economic and political reforms. But the 75-year-old leader is said by Hungarian officials to be convinced that only he could prevent serious social unrest arising from Hungary's present economic difficulties. Hungary's politically ambitious Prime Minister, Mr Karoly Grosz, is widely regarded as the leading contender to succeed Mr Kadar. However, he is said to feel it is too early after assuming his post last June to mount a frontal assault on Mr Kadar. The Prime Minister's dilemma, however, is that the longer he waits the greater the nation's economic and social problems may weigh the party leader but not Mr Kadar himself. Party officials note that Mr Kadar offered to resign in 1972 but was asked by the central committee to stay on. "The situation now is that many influential central committee members would like to see him retire while he can still do so gracefully. "In my view the party is losing its leading role," a well-placed party official commented. "The party is no longer an initiator. By remaining in office Mr Kadar was taking 'a great risk', he said. The implication was that he might be forced to resign between now and the next party congress in 1980. One problem haunting Mr Kadar is the 1956 uprising. Demands have been raised inside the party and elsewhere for the rehabilitation of Mr Imre Nagy, the late popular leader of the uprising. Along with other party officials, he has seen the total ban on Mr Nagy's name in Moscow, which backed Mr Kadar. Mr Nagy's posthumous rehabilitation and the public blot which would result on Mr Kadar's left reputation is believed in Budapest to be inevitable whenever he resigns.

Poles get view of Italy

By John Wyles in Rome

PLANS ARE afoot to confer on the citizens of Poland a televised view of the nation's most revered son, Pope John Paul II, has been sampling for 10 years. General Wojciech Jaruzelski, the Polish leader, has decided to make his own contribution to glasnost by agreeing in principle that Italy's premier public television channel, Rai Uno, should be beamed down for the citizens of the citizens of the Warsaw region. The Church has reportedly given the project a very positive blessing, not unmindful perhaps of Rai Uno's scrupulously extensive reporting of papal activities. If these will be guaranteed high ratings on the banks of the Vistula, one can be much less certain about other elements of a daily fare based on exuberant variety and song shows, American films and series, and political talkshows. These will presumably run up against a massive linguistic barrier since Italian is far from being a second or third language in Poland. Its standing could improve, however, if a proportion of the seven thousand Polish viewers who have arrived in Italy since last summer change their minds about seeking greener pastures in the US and elsewhere and return home. Presumably the wily general is less concerned than the Italian Interior Ministry may be that the image of Italy projected by the Rai will strengthen this mood. Certainly a knowledge of Italian will be of little help in grasping the contented and frequently insignificant minutiae of domestic politics which dominate news programmes. The Polish leader will surely have weighed the impact of the Rai's extensive coverage of foreign news on his fellow countrymen. But since Mr Mikhail Gorbachev last year ended the traditional Soviet jamming of the BBC World Service and of Voice of America, the General may feel that news on Rai Uno is hardly at the leading edge of glasnost. But this would be the first time that any East European country has parted its curtain to allow in foreign television broadcasting, although cross-border spillage does apparently allow Estonians to sample Finnish TV and East Germany cannot avoid the transmissions from its western neighbour. A Rai team will be leaving for Warsaw shortly to negotiate details of the arrangement, which will include the financing of a ground transmitter in the Polish capital.

French economy grows 2.1%

BY GEORGE GRAHAM IN PARIS

FRANCE'S economy grew by 2.1 per cent in 1987, the national economics institute, Insee, reported yesterday, exceeding previous forecasts and maintaining the growth rate of the previous year. Domestic demand, which was stronger than expected in the first half of the year, and its slow-down since the last quarter of 1987 has been more gradual than the state economic forecaster had predicted. Insee is also now revising its forecast for inflation this year to around 1.5 per cent, compared with an earlier projection of 1.8 per cent, and believes that France's trade deficit may be smaller than forecast. Household consumption in 1987 was the main source of economic growth, accounting for 1.7 percentage points of the increase in gross domestic product. The other major positive element was stockbuilding, which most forecasters had expected would become a negative factor in the course of the year. Although stockbuilding began in earnest in the second half, stocks still accounted for 0.9 percentage points of GDP growth during 1987 as a whole. Service industries showed the fastest growth, accounting for 0.9 percentage points of GDP growth, while manufacturing, construction and trading were the other main expanding sectors. The Insee report carries a sting in its tail for the government of Mr Jacques Chirac, however. Despite Mr Chirac's declared intention to reduce taxation, his time in office has seen the total burden of taxes - already one of the heaviest of any industrialised nation - rise to 44.8 per cent of GDP. The increase, despite some tax cuts in Mr Chirac's last two budgets, is less than the total increase in social security charges and from a rise in value added tax payments linked to the surge in consumption - and especially in the purchase of highly-taxed cars.

Plan to ease Third World debt

BY PAUL BETTS IN PARIS

A SERIES of measures to ease the debt burden of developing countries, including the abolition of Third World debt on the evolution of raw material prices, were proposed yesterday by Mr Jacques Chirac, the French Prime Minister. Indication of debt repayments on world commodity prices, he argued, would create a more equitable system to help resolve the international debt crisis. Developing countries were not responsible for the volatility and disorder of world commodity prices, provoked essentially by the interest on which their economies depended. Mr Chirac also suggested that the interest paid by developing countries, especially African states, on their debt should be disconnected from the general evolution of interest rates in the international monetary system. "It is not the fault of developing countries if the international monetary system is in a state of

Nervous Greeks seek certainties in Brussels talks with Turkey

DR ANDREAS PAPANDEOU, the Greek Prime Minister, is preparing for the second summit meeting in five weeks with Mr Turgut Ozal, his Turkish counterpart, to be held in Brussels at the end of this week. But the mood at home over his handling of Greek-Turkish relations ranges from puzzlement to profound scepticism. This contrasts sharply with the initial enthusiasm for the "No war" pact struck by the two prime ministers during their first landmark meeting at the end of January in Davos, Switzerland. Enthusiasm waned quickly as details of the Davos talks sank in. This was reflected in a flood of press commentaries and party political statements, including rumblings from within Dr Papandeou's own Socialist Party (PASOK). They all pose the same basic question: did Dr Papan-

deou achieve an historic success in Davos, or was he drawn by Mr Ozal into committing an historic diplomatic gaffe? Commentators have pointed out that Dr Papandeou planned and executed the Davos exercise singlehanded, taking even his own Foreign Ministry, and certainly his party, by surprise. Whereas Mr Ozal is said to have gone to the Swiss talks flanked by a battery of advisers, both civilian and military, Dr Papandeou was accompanied only by one diplomatic adviser and the foreign minister, Mr Karolos Papoulias. Moreover, the two prime ministers reportedly conducted their talks in English, effectively excluding Mr Papoulias, whose foreign language is German.

The key issue is why Dr Papandeou chose so abruptly to abandon the two conditions he had insisted upon since coming to power for launching a dialogue with Turkey. Ankara's recognition of legal status quo in the Aegean, and the withdrawal of Turkish troops from Northern Cyprus. The Prime Minister asserts that a dialogue was rendered imperative by the March 1987 crisis, in which Greece and Turkey came close to war over oil prospecting in the Aegean. Many people dismiss this. "Can we possibly believe that it took the March crisis to make the Prime Minister realise that the state of Greek-Turkish relations harboured the danger of a military flare-up?" one commentator asked.

Dr Papandeou's critics ask why he chose to abandon the position, reiterated ad nauseam by government officials in the run up to Davos, that the talks there would touch on one subject and one subject only. This was the Greek proposal for a joint recourse to the International Court of Justice (ICJ) at the Hague on the delineation of the Aegean Continental Shelf. By Dr Papandeou's own admission, the issue of the Continental Shelf was "shelved" at Davos. Instead, it was agreed to set up a joint committee to examine the full range of bilateral problems. Again this represented an apparent departure from the standard Greek position that the only negotiable issue is that of the shelf.

The most pointed questions that are being raised concern Cyprus. Dr Papandeou has insisted that Cyprus remains a Greek priority. He tabled a proposal for the full demilitarisation of the divided island, he says, to the Greek proposal for a joint recourse to the International Court of Justice (ICJ) at the Hague on the delineation of the Aegean Continental Shelf. Dr Papandeou has also drawn fire upon himself by his decision to drop the question of Turkish troop withdrawal as a precondition for talks with Turkey. He admits that he failed to press Mr Ozal over the emotive issue of the 1600 people alleged to be missing since Turkey's 1974 invasion of Cyprus. There is a more far-reaching debate underlying the questions raised by Davos, however. Has the "No war" pact overturned the established Greek strategy of trying to wrest concessions from Turkey through the European Community on the one hand and the US on the other? So far, Greece has indicated that unless its terms are met it will not ease its opposition to the upgrading of Turkey's relations with the EC, regarded by the Greek Foreign Ministry as the key bargaining card against Turkey on the Cyprus problem. However after Davos the question has been raised about the extent to which Athens can sustain this opposition while itself being engaged in developing relations with Ankara. In terms of the US, Dr Papandeou himself has indicated that a dramatic change of policy is

afraid the Prime Minister created shock waves when he held military officers in a speech three weeks after Davos that "the triangle, whereby Greece has pressed the US to press Turkey to solve our problems, has historically been overtaken by events." Generating just this kind of triangular pressure has so far been the central goal of Greece's negotiating strategy in talks on the renewal of the 1983 American Bases Agreement, through which Athens hoped to see progress in Cyprus and the Aegean. Has that policy now been abandoned, or not? The answer to the questions raised by Davos may be provided by the parliamentary debate on foreign policy, scheduled to take place after Dr Papandeou's return from Brussels. Meanwhile all Greek eyes will be on Brussels, hoping for clues.

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Tehran defiant after being hit by 14 missiles

BY OUR MIDDLE EAST STAFF

IRAN REACTED defiantly yesterday to a sustained barrage of Iraqi missiles launched against Tehran in what diplomatic observers saw as a desperate bid to bring about a diplomatic solution to the conflict.

"Only the language of force can bring the Baghdad rulers to their senses, and we will demonstrate who has the real power," a military spokesman said.

Iran boasted that it had fired 14 surface-to-surface missiles since Monday night in a sudden escalation of the war probably reflecting Baghdad's mounting frustration over the failure of the UN Security Council to enact a resolution on an arms embargo against Iran.

Tehran vowed retaliation but was clearly shaken by blasts caused by the projectiles. Five of them struck on Monday and the others yesterday, killing at least 16 civilians.

Western military analysts were puzzled as to how Iraq had obtained the capacity - for the first time since the war began in September 1980 - to hit Tehran with missiles. The Iranian capital is 300 miles from the front-line.

Iraq may have succeeded in extending the range of its Soviet-manufactured Scud B missiles, they said. However, it is also reported to have been supplied with SS-20s.

The onslaught on the Iranian capital was evidently prompted by the launch of two similar weapons against Baghdad on Sunday.

The bombardment started on the eve of the departure from

Four Libyan jet fighters landed yesterday at an Egyptian airfield, the state-run Middle East News Agency reported. AP writes from Cairo. It gave little additional information except that the aircraft were Soviet-made MiG-29s.

Tehran of Mr Turgut Ozal, the Turkish Prime Minister. The jets were suspended for two hours around midday after an appeal by him to President Sadam Hussein of Iraq.

Mr Ozal said on Monday that he was willing to assist in finding ways to end the war but was not seeking to mediate.

One of the subjects which he discussed with Mr Mir-Hossein Mousavi, the Iranian premier, was the construction of an oil pipeline - estimated to cost \$3.5bn - to Turkey's Mediterranean coast, which would substantially increase Iran's export capacity.

Mr Ozal, who was accompanied by 170 businessmen, officials and journalists on his three-day visit, said on his return to Ankara that the missile strikes "increased our awareness of efforts to make peace".

On Monday, Mr Ali Akbar Velayati, Iranian Foreign Minister, sent a message to Mr Javier Paredes de Guellier, UN Secretary-General, protesting against Iraqi air raids. In an appeal apparently aimed at thwarting moves in the Security Council towards imposing an arms embargo on Iran.

US officer to be put on 'trial'

KIDNAPPERS of a US Marine officer in Lebanon said in a statement released yesterday they would put him on "trial", claiming that his record contained espionage crimes, AP writes from Beirut.

The spokesman said the US Central Intelligence Agency, both the US and the UN denied it.

The organisation has alleged that Col Higgins worked for the US Central Intelligence Agency. Both the US and the UN denied it.

Taipei 'young Turk' MPs call for policy changes

A GROUP of 12 "young Turks" from Taiwan's ruling Nationalist Party have called for a drastic revision of policies towards China, greater participation in international affairs, and amendment of the constitution. The statement was strongly at odds with the Taiwan Government's official views.

This suggests that there is a widening rift between the younger Taiwan elected faction of the party and the old guard, who continue to view mainland China as the ultimate enemy and who oppose liberalisations within Taiwan.

The statement, one of the strongest and most critical in memory here, came as the Cabinet rejected - for the moment, at least - direct trade ties with China. An opposition member of parliament had earlier questioned the Government on its trade policies, which now appear tacitly to sanction indirect but substantial trade links with the mainland.

Kong alone last year was up 50 per cent to \$262m - most of which represented exports of Taiwan-made manufactured goods to China.

The Nationalist legislators' statement closely reflected sentiment among both the younger, more progressive members of the ruling party and their more moderate colleagues in the opposition. It called for further reform and liberalisation, and said the Government should "face the reality" of recognition of Peking on the international scene.

It also urged the Government should replace "strongman" rule with the rule of law, and drastically revise the so-called "temporary provisions during the period of communist rebellion" which to some extent still limit the terms of the constitution.

It added that the Government should seek to rejoin international organisations such as the Asian Development Bank, Gatt, and the International Monetary Fund without concern for the name of the Taiwan delegations.

Senegal ponders causes of riots

POLICE patrolled the streets of the Senegalese capital Dakar yesterday after Monday's violent protests against election results which showed a comfortable victory for President Abdou Diouf.

Mr Abdoulaye Wade, leader of the opposition Senegalese Democratic Party (PDS), was arrested late on Monday night, along with two senior party officials, after a day of clashes between students and police. A PDS communiqué issued in Paris yesterday, which described the elections as a

"fraud", said two people had been killed in Monday's clashes. The government has imposed an all-night curfew, and riot police supported by armoured personnel carriers patrolled the city yesterday. Barbed wire barricades were held ready, and the debris of burned-out cars and stores was cleared from the streets.

According to official figures, 280 people have been arrested, although the actual total is thought to be much higher. Offenders can be held for up to

Oil strikes set to transform Gabon

Howard Schissel in Libreville reports on a new find in Opec's smallest member

THE GABONESE oil industry in recent drilling operations on and around the field show that a figure of 2bn barrels is a better estimate. Moreover, the recuperation rate is extremely high at between 40 and 60 per cent.

Work is continuing to improve the delineation of the Rabi-Kounga field. Shell announced in late January that a drilling rig to its terminal at Cap Lopez, near Port Gentil. The viscosity of this oil is such that it must be preheated to flow through the pipeline.

Work in this rugged malaria-infested forest region is expensive, as there are no facilities in place. An airstrip is being built at the Rabi-Kounga site and over 100 second largest leaseholder in the country with five permits covering 9,500 square kilometres, is moving its exploration programme into high gear. Mr Norman said that between \$25m and \$30m is to be spent in 1988 on three exploration and two development wells on acreage acquired during the second bidding round.

The Houston-based conglomerate became Gabon's fourth oil producer last year when three small offshore fields on the Obando Marine permit went on stream. Output in 1988 should be just under 1m tonnes.

New production from this find will boost Gabon's output by 50 per cent to about 12m tonnes in 1990, and has transformed the country into a major international oil prospect.

Before Shell uncovered the Rabi-Kounga field in 1986, it was generally believed that with estimated reserves of 600m barrels Gabon's oil potential was limited and production would rapidly fall-off.

Without the Rabi-Kounga discovery, said Mr Fiddle Waura, an Elf Gabon spokesman, "Gabon's output would have slipped to under 6m tonnes in 1990".

The Dallas-based group is launching a \$25m investment programme, to push output back to around 1m tonnes at West Ogoonja.

But now Gabon's onshore territory has become an oil province of considerable potential. In the north of the Ogooné-Dianongo block, also jointly held by the Shell-Elf tandem, two of three drilling rigs were positive.

Both companies will be intensifying exploration efforts, specially seismic surveys. They are seeking to gather better knowledge of the little explored inland basin. Since they have to relinquish a good portion of their onshore holdings by the end of 1991, Elf and Shell want to retain the zone with the greatest hydrocarbon potential.

A \$500m development programme for Rabi-Kounga is underway. It entails the drilling of at least 53 wells and four gathering stations serving a central production facility. Output is expected to reach 6m tonnes a year by 1990.

Other American oil companies are also intensifying their exploration. Conoco is drilling its first wildcat on the promising offshore Simba block, in which it is partners with Exxon. Sun Oil, after completing seismic studies, is scheduled to begin drilling on its offshore Oyan Marine acreage.

The smallest member of the Organisation of Petroleum Exporting Countries (OPEC), Gabon produced 6.5m tonnes in 1987, making it the third largest oil producer in sub-Saharan Africa after Nigeria and Angola.

As output climbs, Gabon will reinforce its position by diversifying itself from other small regional producers like Cameroon and Congo.

According to Mr R.M. van der Berg, Shell Gabon deputy director-general, reserves in place at Rabi-Kounga line to its installations at Gamba, while Elf will construct a 120 kilometre pipeline to

kilometres of new roads and living quarters for the crews. The Shell discovery has radically altered the strategy of oil companies in Gabon.

Among the bidders were Elf, Conoco, Broken Hill Properties, Amerasia, Hess, Atlantic Richfield, Petrofina, Temeco, Sun Oil, Shell and Transworld. Awards are expected this month. Bidding for a number of offshore blocks still remains open.

It was Block B, situated offshore behind Libreville and stretching to the frontier with Equatorial Guinea, that attracted the most attention. The stakes are high for the companies as this is the last acreage available in Gabon before 1992.

Meanwhile, a relatively high level of exploration activity is expected this year. Temeco, the

Mr Vlok was speaking in an emergency debate called by Mrs Helen Suzman, a leading opposition MP, in which she castigated the government for its repression of extra-parliamentary groups and heavy handed treatment of protesting clergymen this week.

S Africa law to stem 'political' cash funds

BY ANTHONY ROBINSON IN JOHANNESBURG

THE SOUTH AFRICAN Government yesterday dealt a further blow to extra-parliamentary opposition by introducing draft legislation to prevent foreign funding of organisations with broadly defined "political" purposes.

The proposed "Promotion of Orderly Internal Politics Bill" will add to the difficulties of extra-parliamentary political and church groups which have relied heavily on foreign funding.

The 17 major opposition groups like the United Democratic Front were banned from effective operation last week. When the latest law comes into effect it is expected to curtail the activities of remaining organisations like the Institute for a Democratic Alternative South Africa founded by Mr Frederick van Zyl Stubbart, former leader of the Progressive Federal Party.

Heavy funding by overseas churches for religious organisations like the South African Council of Churches will also come under closer scrutiny and undermine the stated intention of leading clerics like Archbishop Desmond Tutu to play a greater political role in the struggle against apartheid.

The likelihood of action against the AWP was reinforced last week when Mr Adrian Vlok, Minister of Law and Order, announced that the organisation was being investigated under the Internal Security Act following last Saturday's march on the union building in Pretoria by armed and uniformed AWP members.

Mr Vlok was speaking in an emergency debate called by Mrs Helen Suzman, a leading opposition MP, in which she castigated the government for its repression of extra-parliamentary groups and heavy handed treatment of protesting clergymen this week.

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Group Areas Act defied

SOUTH AFRICA'S biggest company, the Anglo American corporation, has started letting apartments to blacks in Johannesburg in defiance of government threats and a law which is one of the keystones of apartheid, Reuters reports from Johannesburg.

Mr Leissner said Anglo American, South Africa's biggest company and a multi-national conglomerate, was acting for commercial reasons. "This step has no political connotations at all," he said. The 38-year-old law bars blacks from areas designated for whites.

Mr Gerald Leissner, managing director of Anglo American's property division, said yesterday that new tenants in its two Johannesburg residential properties were being taken on regardless of race.

About 55,000 blacks live illegally in central Johannesburg, he said. Deputy Minister of Consumer Affairs, Mr Pieter Badenhorst, said there would be prosecutions.

According to Mr Waura, Elf and Shell have planned a nine well programme on and around Rabi-Kounga in 1988. Budgetary restrictions, however, could force some retrenchment.

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Japan industry's production climbs by 9.6%

JAPAN'S industrial output in January jumped by 9.6 per cent compared to the same month in 1987, continuing the country's continued economic recovery from the worst effects of the yen's appreciation against foreign currencies, Caria Rapoport reports from Tokyo.

According to government statistics, mining and manufacturing output scored its eighth consecutive monthly increase in January, and the largest gain since November 1984. All industrial sectors reported good growth in the month, apart from transport machinery, petroleum and non-ferrous metals.

The strongest components of Japanese industrial growth in January were computers, air-conditioners, ships, computer games, cement, and other equipment related to the construction industry.

It also urged the Government should replace "strongman" rule with the rule of law, and drastically revise the so-called "temporary provisions during the period of communist rebellion" which to some extent still limit the terms of the constitution.

It added that the Government should seek to rejoin international organisations such as the Asian Development Bank, Gatt, and the International Monetary Fund without concern for the name of the Taiwan delegations.

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AMERICAN NEWS

Panama's political pantomime mixes the media and the message

A WRITER in Rolling Stone, the US magazine, recently encapsulated his view of Panama's opposition as "like watching Mom and Dad rioting down at the mall".

After Sunday mass in a residential district church, on the eve of the strike, some 70 well-heeled supporters of the opposition Civic Crusade emerged for a "white, the symbol of the protest movement, chanting anti-Noriega slogans.

David Gardner takes a sceptical look at General Noriega and the well-heeled Civic Crusade opposition

Arturo Delvalle. Last week Mr Delvalle became the fifth civilian president to be shoved aside by the 15,000-strong National Guard since 1982, thus sparking the current episode in the crisis.

Mr Delvalle is now believed to be hiding out under US protection in the Panama Canal Zone. He sends daily

tapes to CNN denouncing the general and his staff as a clique of drugs and arms traffickers who have turned Panama and its strategic waterway into their private estate.

General Noriega prefers to take his chances with CBS. He gave two interviews in recent weeks, punctuated by non-sequiturs and silence, to the non-punches-pulled 60 Minutes programme.

The general appears to have given up trying to rebut the barrage of allegations from Washington, former asso-

ciates, and the two federal grand juries which have indicted him on serious drug charges. Instead, as he digs in, he looks happier with the so-called photo opportunity.

On Monday night, he went to a rally in the working-class bastion of San Miguelito, going back to the roots planted by his magnetic predecessor, Gen Omar Torrijos.

The 3,000-strong crowd, mostly of poor blacks and mostly ambivalent, was led on by the Torrijos "Fidelity" coalition of left-wing nationalist and former Communist emigrants as the only faction within the PRD capable of providing a civilian support structure for Noriega.

The general let his new, off-the-peg president, former Education Minister Manuel Solis Palma, do the speaking. He called Noriega "a leader of continental magnitude", saying "What we have here is not a general who commands and a president who obeys, but two united friends working together for the good of the people".

Cut to photo opportunity of the two together, the diminutive general holding up the President's arm in a victory salute.

The orchestrated chants mixed "Omar, Omar, not one step backwards" with aggressive demands that foreign journalists "Tell the truth, tell the truth".

Indicators confirm slowdown in US

By Lionel Barber in Washington

THE US Government's main economic forecasting gauge dropped 0.6 per cent in January but an upward revision in the index of leading indicators for December lessened fears of a recession this year.

The decline in the January indicators, sharper than some private economists had forecast, confirms the expected slowdown in the US economy in the first quarter.

However, the bond and equity markets reacted calmly in early trading because the US Commerce Department revised December's figures from a 0.2 per cent fall to a 0.3 per cent increase.

Market psychology in the US has tended to assume that three successive declines in the leading indicators signals an impending recession. After consecutive falls in October and November, December's revised figures had therefore taken on added importance.

A separate Commerce Department report said that construction spending fell 2.9 per cent in January, the biggest decline since a 2.3 per cent fall in March 1987. Last December, construction spending rose 0.4 per cent.

Mr Allen Sinai, a leading US economist with the Boston Company, writing in a recent economic bulletin, said: "Most news on the economy will continue to indicate weakness, keeping the possibility of a recession in play."

Five of the nine leading indicators in January contributed to the fall in the index. The largest average weekly initial claims for state unemployment insurance, building permits and manufacturers' orders for consumer goods and materials.

However, four indicators were positive, with stock prices and money supply making the two largest contributions. These positive signs on the economy have been reinforced by continuing declines in the US unemployment rate and a strong US export performance.

The Reagan Administration forecasts a 2.4 per cent growth rate this year. Some economists believe fears about the fourth-quarter GNP estimate - which suggested a slump in consumer demand and a pressing inventory problem - were exaggerated.

US insurer in toxic wastes plan

By Nick Burkes

A BIG US insurer, the Hartford Insurance Group, has proposed a plan to cut radically the cost of cleaning up the nation's 27,000 known toxic waste dump sites by setting up a national agency funded by insurance companies and manufacturing industry.

It is a response to fears among US insurers and industrial companies that cleaning up chemical waste in the US could cost billions of dollars over the next 25 years, much of it in litigation costs.

The Hartford plan would involve creating a body called the Comprehensive Environmental Response Authority (Cera). It was outlined in a paper given recently by Mr Deroy Thomas, Hartford's chairman, to insurance industry executives.

He estimated the cost of reclaiming only the 2,500 worst-polluted sites at between \$75bn and \$125bn. Cera could reduce this because as a "single-source solution" it would make litigation between victims, polluters and insurers unnecessary, he argued.

Run by the US Environmental Protection Agency, Cera would clean up the sites, compensate pollution victims and sue the polluters for its costs.

The plan is being discussed informally by big insurers, including Aetna Life & Casualty, Cram & Forster and USF&G, and by companies such as General Electric, Union Carbide, and Monsanto.

Brazilian inflation for 1988 likely to be well above target

BY IVO DAWNAY IN RIO DE JANEIRO

INFLATION in Brazil rose to 17.96 per cent in February, up from 16.51 per cent in January, giving the result since June last year when monthly price rises hit a record 26.06 per cent.

The outcome, slightly better than some had expected, means prices have risen by 351 per cent over the past 12 months. In 1987, Brazilian inflation was at a record 365 per cent for a calendar year.

Initial targets for 1988 aimed at holding inflation to 120 per cent but later unpublished revised estimates by Finance Ministry economists were said to have raised the forecast to 236 per cent. Independent estimates are now giving much higher figures.

Wages concern However, according to reports from the national statistics institute, IBGE, there is evidence that the inflation rate is slowing as the Government attempts to hold down some key controlled prices.

Concern over the impact of wages on prices has led to reports this week that the Government is considering a temporary freeze on salaries, currently increased monthly by a formula linked to inflation over the previous quarter.

Caecex officials claimed this week that the strong performance this year was due to high prices in international markets for steel, cellulose, aluminium and concentrated orange juice.

Hoechst drugs recalled

By John Barkham in Sao Paulo

BRAZILIAN health officials are recalling nine drugs produced by Hoechst's Brazilian subsidiary because of concerns that the drugs might have been made with blood containing AIDS antibodies.

Hoechst, the West German chemicals and pharmaceuticals group, said yesterday that its products are not capable of contaminating or infecting patients, because antibodies do not transmit AIDS.

Last week, state government laboratories in southern Brazil found that the products contained AIDS antibodies and alerted positive for AIDS. That prompted other states to seize the drugs, which include human albumin and gamma globulin, which are all made with blood derivatives.

Mr Sinesio Fogaca, a Hoechst executive, said: "The big problem is that the population is easily frightened and does not know the difference between AIDS and the antibodies." Patients taking the drugs will test positive for AIDS for about six months.

Hoechst said the lots found to contain the AIDS antibodies were produced prior to 1986, when AIDS screening became mandatory. The drugs have a shelf-life of five years. Mr Fogaca said blood used before 1985 was rigorously purified and cannot transmit any disease.

Mexico claims success against price rises is within reach

BY WILLIAM ORME IN MEXICO CITY

A MODIFIED Mexican shock plan that went into effect yesterday should succeed in braking inflation in coming months as the gains will be hard to sustain without further painful fiscal corrections, economists say.

As the core of its stabilisation programme, Mexico is freezing the price of official exchange rates and halting all price rises in state-controlled goods and services, at least until the end of March.

The Government also secured a pledge from merchants and manufacturers to hold down prices not subject to controls. Mexico's leading private business association, signing an anti-inflation pact with labour and government officials on Sunday, promised not to pass on to consumers the cost of an across-the-board 3 per cent wage raise granted under the programme.

Mr Gustavo Petricoli, the Finance Minister, said prices would be pushed up by about 3 per cent in March, down from February's 8 per cent and January's record 15.5 per cent leap in inflation. By April, he and other officials asserted, inflation would virtually cease.

More guardedly, several independent economists predicted inflation would ease to around 3 per cent monthly until the end of the year if the Government continues to limit spending and boost revenues through "realistic" public sector pricing and tougher tax enforcement. In what may be the most

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Petricoli: optimistic

important result of the new programme, nominal interest rates will drop by an unparallelled 40 or 50 points this month, officials said.

Mexico's volatile stock market greeted this news with a buying burst on Monday that pushed the index up 12 per cent, its fourth highest one-day rise in a year. The index continued to climb in early trading yesterday.

Mexico in recent weeks has announced austerity measures, including the accelerated sale of money-losing state industries. The so-called primary budget surplus spending as measured directly against income has

Cars chief warns of S Korean EC imports 'flood'

BY KEVIN DONE, MOTOR INDUSTRY CORRESPONDENT, IN GENEVA

THE rising tide of car exports from South Korea is creating a tremendous imbalance in world car markets, Mr Jack Smith, president of General Motors Europe, one of the big six European volume carmakers, warned yesterday.

Speaking at the Geneva Motor Show, he also called for greater progress to be made in opening up the Japanese car market to European exports before car import controls were eased in Europe.

He also announced plans for a big export drive by Opel, GM's West German subsidiary, into the Japanese car market.

GM is to use Isuzu, its minority-owned Japanese associate, to distribute Opel cars built in Europe, starting in 1989.

Opel now exports only around 500 cars a year to Japan, but Mr Dick McGill, GM Europe executive director, said Opel was aiming to sell 10,000 cars a year in Japan through its new offensive.

"We have no intention of stopping it in a big problem," he said. South Korean vehicle production jumped to nearly 1m vehicles last year and major investment in additional capacity could take output to 2m units a year by the early 1990s.

Mr Smith said: "The European Commission should be concerned if these cars are going to flood into Europe. There does not seem to be any recognition that this is going to be a big problem."

He said it was difficult to determine a clear strategy for future imports into Europe from new producing countries such as Korea or Taiwan, but warned that "extremely high investments" in the European car industry could be put at risk.

Fewer foreign collaborations in India

BY JOHN ELLIOTT IN NEW DELHI

THE number of foreign collaborations for industrial projects approved by the Indian Government fell last year for the second year running to 653. A record figure of 1,024 was approved in 1985 when Mr Rajiv Gandhi, the Prime Minister, had just launched his policies of industrial and economic liberalisation.

But this figure dropped to 968 in 1986. Government figures for 1987 also confirm the growing importance of the US as India's leading industrial collaborator, replacing the UK. The US has struck more new deals than any other country each year in the 1980s, followed by West Germany and the UK.

Now it has almost overtaken the UK in the cumulative total since counting started in 1957, reaching 2,280 collaborations compared with 2,284 with the UK, 2,058 with West Germany, and 1,041 with Japan.

The decline in the total number of technical and financial collaborations is the result partly of loss of some impetus in Mr Gandhi's policies, as well as of growing international uncertainty about the future direction of the policies which have failed to remove cumbersome blockages in the Indian bureaucracy.

Japanese companies, having almost completed a series of take-ups in the automotive and other industries, are proceeding more cautiously on new projects. Japan's total collaborations rose

from 27 in 1981 to 108 in 1985 and a record 111 in 1986, and then fell to 71 last year.

The number of collaborations with West Germany fell from 189 and 183 in 1985 and 1986 to 149 last year. This figure may climb again following a major exhibition of 270 German engineering, electronics and other companies called TechnoIndia '88, which is to be staged in New Delhi this month. The UK total fell to 122 from 130 in 1986 and 147 in 1985.

The US is the only major country to have surpassed the collaboration total of the same period in 1985 to 1987 last year, virtually the same as the 197 total in 1985. Encouraged by the US Govern-

EC steel additive probe urged

BY WILLIAM DAWNAY IN BRUSSELS

EUROPEAN producers of low carbon ferro-chromium, an additive used in making stainless steel, have asked EC trade authorities to reopen an inquiry into allegedly unfairly dumped, priced imports of the material from South Africa, Turkey and Zimbabwe.

The exporters involved have already been paying price undertakings - bank guarantees to bring their own prices more in line with EC competitors - for the past five years, but these are due to expire in June.

The European Commission said yesterday that it is to launch a fresh inquiry into possible dumping of low carbon ferro-chromium in response to complaints from EC producers that imports from South Africa and Zimbabwe were being sold in Europe at up to 49 per cent below their price at home. The existing undertakings have therefore proved to be insufficiently inadequate, they told Brussels.

According to the EC producers, the three countries involved boosted their share of the EC market from 69 per cent to 75 per cent, up from 61,000 tonnes to 34,000 tonnes between 1984 and 1987, while Community production fell from 42,000 to 35,000 tonnes. EC capacity utilisation meanwhile fell from 74 per cent to 61 per cent, at which level the industry is "suffering severe financial losses", says Belgium.

The Commission has given all involved 30 days to put their arguments before deciding whether to impose anti-dumping levies.

Japan computer exports fall

BY WILLIAM DAWNAY IN TOKYO

JAPAN'S shipments of personal computers in the last quarter of 1987, including domestic sales and exports, fell 11 per cent year-on-year in volume terms to 669,000, according to the Japan Electronics Industry Development Association, Asuter reports from Tokyo.

In value terms they rose 13 per cent to ¥190,300m in the quarter from ¥168,000m in the previous quarter. The fall is due to a decrease in shipments of more expensive machines.

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Disputes sour the prospects for EC-Arab trade

BY ANDREW GOWERS, MIDDLE EAST EDITOR

THE climate for trade between the European Community and the Arab world will continue to be soured by disputes arising from protectionism and enlargement of the EC well into the 1990s, according to a report by the Economist Intelligence Unit.

Outlining the way in which the trade balance between the EC and Arab states shifted dramatically in favour of Europe in the early 1980s, it suggests that the Community's ability to sustain exports to the Arab world - let alone to expand them - will depend to a significant degree on the trade and credit it offers and on its own openness to processed Arab goods. This is especially important, the study argues, in view of stiff competition in key Middle Eastern markets from Far Eastern suppliers.

The report, written by Mr Rodney Wilson, a lecturer in the economics of the Middle East at Durham University, also reaches the somewhat surprising conclusion that Egypt may overtake wealthy Saudi Arabia as the biggest Arab market for European goods by the end of the century.

It says Egypt's imports from the EC had risen by about 3.5 per cent in 1987 and could show average annual growth of around 6 per cent between now and 1992. Its large and rapidly-growing population would provide a "substantial impetus to the country's import needs" in contrast with Saudi Arabia's maturing consumer market.

But the study's main focus is the series of disputes between the EC and Arab states over specific trade issues, including: The continuing row over EC tariffs on Gulf petrochemical exports. The report cites the Gulf producers as accusing the EC of imposing more protectionist tariffs in 1987.

Arguments with North African states, connected with the accession of Spain and Portugal to the Community and covering issues ranging from agriculture to textiles.

The main problem, according to the report, is the absence of any lasting forum for discussion of commercial issues between the two sides, given the short-lived nature of the Euro-Arab dialogue launched in the 1970s.

Euro-Arab trade: prospects to the 1990s. EIU regional forecasts series; ESI from EIU, 40 Duke St, London W1A 1DW.

China boosts investment

CHINA yesterday announced a big increase in investment abroad and plans for a joint investment with the Soviet Union and East European countries, Reuters reports from Peking.

The Economic Daily reported that in 1987 China set up 124 companies overseas with a total capital of \$1.3bn, of which China's share was \$350m. These included projects in gold and iron

ore mining, dyeing, rubber and aluminium refining. Peking says foreign investment is vital to its strategy of joining the world economy and making up for years lost during China's political campaigns.

The Economic Daily said China was discussing joint investments with the Soviet Union and countries in East Europe and with nations with which it has no diplomatic relations.

David Marsh looks at the reasons behind Airbus plans to seek collaboration with McDonnell Douglas

Rival airliner makers prepare to gang up on Boeing

AIRBUS Industrie will face considerable turbulence in coming months as it tries to carry out yesterday's political mandate on collaboration with McDonnell Douglas of the US.

The governments of West Germany, France, Britain and Spain, the main paymasters of the four-nation aircraft manufacturing consortium, have been driven by a variety of political and economic factors to push Airbus into full-blooded collaboration talks with the US manufacturer.

The two groups have held sporadic talks on co-operation over the past few years, with the last set of negotiations broken off in September 1986. But this time, the efforts to find a collaborative basis will be real.

Two new factors have heightened governments' desire for a deal with McDonnell Douglas. The fall over the past two years of the dollar, the currency in which international airline sales are denominated, has exacerbated Airbus's financing problems. Its manufacturing costs are mainly in European currencies, while its income is in dollars. Even without the fall in the dollar the consortium did not expect to make any return on capital at least until the mid-1990s. Additionally, the US Govern-



ment's perennial complaints of unfair Airbus subsidies by European governments have raised the threat of a damaging trade war in which Airbus sales to the US would be hampered by sanctions.

An agreement with McDonnell Douglas on production, technological and marketing collaboration over future airliner projects would reduce Airbus manufacturing costs by transferring some output to the US and through greater economies of scale.

Further, it would take the wind out of American complaints that subsidies for Airbus were enabling the Europeans to steal market share.

European governments' views have also, however, been strongly influenced by a more structural analysis of the long-term shape of the airliner

market, in which Airbus and McDonnell Douglas are very much the also-rans in the battle with Boeing.

As one French official said yesterday, it is natural that the number two and three forces in the world airliner market should explore the basis for collaboration against the number one player which accounts for around 70 per cent of airliner sales.

A consensus yesterday came to the surface among the four Airbus governments that, just as world aero-engine makers com-

pete in some projects and collaborate in others, Airbus Industrie and McDonnell Douglas were now forced to find a framework for co-operation.

Pinpointing the exact areas, however, will be a tough challenge for Airbus Industrie negotiators and their shareholder companies in the next few months.

The most likely projects, according to Mr Henri Martre, chairman of France's Aerospiale, were in the short-haul section of the market for aircraft of less than 150 seats and for a

Japan computer exports fall

BY WILLIAM DAWNAY IN TOKYO

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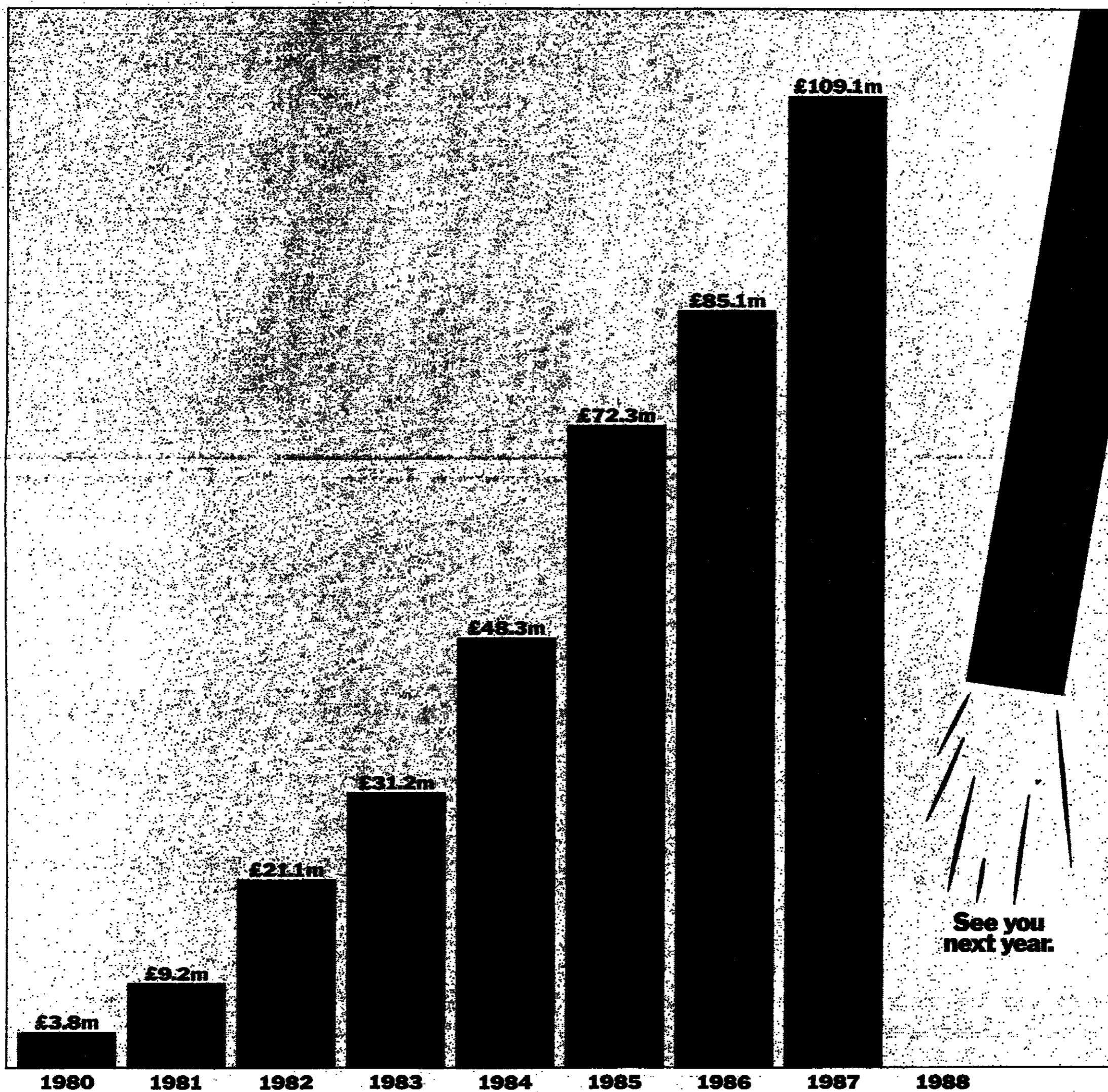
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Fisons break the £100 million profits barrier.



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strong and healthy businesses. To quote from the Preliminary Announcement:

Pharmaceutical Division: "Outstanding growth. Research and Development continued to be highly productive. The highest ever level of attractive opportunities."

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ness made good progress. Sales were up over 35%."

If you would like further information, or a copy of the 1987 Annual Report, (available in April) please write to: Group Public Affairs, Fisons plc, Fisons House, Princes Street, Ipswich IP1 1QH, Suffolk.

FISONS

UK NEWS

All-party MPs urge extra £1.5bn for health service

BY ALAN PRICE, SOCIAL AFFAIRS CORRESPONDENT

A HOUSE OF Commons committee of members of parliament from all parties yesterday unanimously urged the Government to invest about £1.5bn more in the National Health Service during the next two years, the latest challenge to the Government's policy on the health service's funding crisis.

"We believe our recommendations represent, at a time when the economy is buoyant, a realistic programme which will bring the NHS back up to scratch and restore the morale of its staff — who represent the most fundamental and essential resource of the NHS," said the Social Services committee in its report.

Evidence collected while preparing the report, said the committee, convinced it that there are "grounds for serious concern" about the levels of service which the hospital sector will be able to maintain in 1988-89.

Mr John Moore, the Social Services Secretary, immediately took issue with some of the committee's specific recommendations and stressed that there would be "no blank cheques" for the NHS. But health service organisations were quick to rally round the committee, which concluded that the NHS has suffered a cumulative funding shortfall of £1.86bn since 1980-81.

Both the British Medical Association and the National Association of Health Authorities said the report supported their view that the NHS needs an immediate injection of extra money.

Mr Robin Cook, the Labour opposition's social services spokesman said the report showed that "the Government cannot convince even their own backbenchers (members of parliament) that our hospitals are properly funded."

The committee makes four specific recommendations which, taken together, would cost about £1.5bn in the next two years:

- The Government should commit itself to fund fully NHS pay settlements which it agrees in 1988-89;
- The Government should make whatever finance is necessary to cover inflation and enable a 2 per cent development in services to take place in 1988-89;
- A £26m shortfall in funding of

pay and price inflation in 1987-88 should be "made good forthwith" by the Department of Health and Social Security, and a further sum of not less than £1bn should be allocated over the next two years to specific priority developments;

- Urgent attention should be given to improving measurements of the NHS' effectiveness.

Mr Moore described the committee's call for an extra £1bn as arbitrary, and said the proposed £50m to cover pay and price inflation in 1987-88 failed to take account of the additional £75m promised by the Government in December, or of resources generated by cost-improvement efficiency savings.

But the committee's recommendations will add to the pressures on Mr Moore, particularly as its Labour chairman, Mr Frank Field, has succeeded in carrying a Conservative majority with him to produce a unanimous report.

Resourcing the NHS: Short Term Issues Social Services Committee HMSO £4.20

Haughey criticises UK policy in Ulster

By Kieran Cooke in Dublin

THE IRISH Prime Minister, Mr Charles Haughey, has launched a strong attack on British security policies in Northern Ireland and defended his Government's right to investigate border shootings.

Mr Haughey, in what is considered one of his strongest statements on Ulster since coming to office 12 months ago, told the Dail, the Irish Parliament, that the circumstances surrounding the shooting of Mr Aiden McAneaspie near a border checkpoint in the north 10 days ago were suspect.

Mr McAneaspie, aged 21, was shot dead as he walked about 300 yards from an army post. A British soldier charged with unlawful killing has described the shooting as an accident.

After the shooting Mr Haughey set up the Republic's own police inquiry, an action which caused deep resentment among Unionists in the north and anger within the UK's Northern Ireland Office.

Mr Haughey said incidents along the border were a matter of legitimate interest to the Republic. An inquiry by the Irish police, the Gardaí, was obviously necessary, he said.

This was particularly so in view of the recent controversy over the alleged "shoot-to-kill" policy among Royal Ulster Constabulary officers and the shadow that had cast over the credibility of future investigations of fatal incidents involving the security forces in Northern Ireland.

"It is this Government's view that not only are the Gardaí absolutely entitled to conduct this inquiry to provide information on the killing but that they have a duty to do so," said Mr Haughey.

He also defended the Dublin Government's decision to hold, at the request of the family, a second post-mortem on the body of Mr McAneaspie.

The Irish Prime Minister said recent events had created the impression that the security forces in Northern Ireland were above the law. "Any such impression among the public in Northern Ireland must have disastrous consequences," said Mr Haughey.

Mr Haughey was also scathing about the release from prison after serving only 3½ years of a British soldier who was convicted of a murder in Belfast.

Abbey National woos current accounts with £100 cheque card

BY DAVID BARCHARD

ABBNEY NATIONAL, Britain's second largest building society with assets of £27bn, has launched a drive to win current account customers from the four leading clearing banks.

It has invested heavily in expensive paper-based money transmission methods so that from Monday its current account holders will be offered more incentives than those of any other building society or bank.

To woo current account depositors from its rivals, Abbey is offering the first £100 cheque guarantee card and a promise that the only charge imposed will be a flat rate £7.50 on bounced cheques. It will pay a minimum of 4 per cent on all accounts in credit, rising to between 6 per cent and 7 per cent for balances of £2,500 or more.

The society says 500,000 customers have opted for the new account. It expects 700,000 fairly soon, but is not expecting the current account scheme to make a profit for at least 18 months.

The only comparable building society cheque account is the Nationwide Anglia "flex account," launched last May. The Abbey current account will offer a higher rate of interest to depositors at the low end of the market, under £500.

Abbey realises that current account business is a better base for selling financial products other than mortgages, especially for a society which seems to be moving closer to shedding its mutual status and becoming a company with a banking licence.

Abbey has a cheque clearing house in the City and is to join the Cheque and Credit Clearing Co., the association of cheque clearing banks. Most building societies, including the Halifax, Abbey's main competitor, have

banked at the cost of paper-based transmission.

In its eagerness to enter the current account business, the Abbey is taking risks. Until now the clearing banks have fought shy of issuing cheque guarantee cards over the £50 limit, unchanged since 1977, because of the prevalence of fraud.

Customers qualifying for the Abbey's £100 cheque guarantee card will have to earn more than £10,000 a year or have a monthly inflow of £500 to their account.

Overdraft facilities of up to £1,000 will be available for the ordinary current accounts, though not for the high rate interest accounts for which a minimum balance of £2,500 will be needed.

Authorised overdrafts will incur 1.5 per cent (annualised at 19.5 per cent) interest and authorised ones 2.2 per cent (annualised at 21.8 per cent.)

Exclusive clubs in Manila have a long history of service. Club Filipino since 1898; Casino Español, 1913.

So has the newest. MacArthur Club.

The MacArthur Club, reserved for the exclusive use of guests occupying the rooms and suites on the Executive Floor of The Manila Hotel, is more than just a club; it is a complete demonstration of the care and service for which The Manila Hotel has been renowned for more than seventy-five years.

Club members enjoy these amenities free:

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- quick check-in and

check-out with the Club Receptionist

- flowers, fruits and a welcome drink
- continental breakfast

- the morning paper and the International Herald Tribune
- laundry, dry-cleaning, and

- shoe-shine
- all-day tea and coffee service in the Club Lounge
- use of the Club Conference Room
- the first evening cocktail at the Club Lounge

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There are perhaps a dozen incredible places you must see in the Orient. One of them is a hotel.



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Space centre's future in doubt after retirement

BY PETER MARSH

THE FUTURE of the British National Space Centre appears to be in doubt following the Government's failure to appoint a successor to Mr Jack Leeming, the centre's director-general, who retired on Monday.

The centre, with a staff of 200, was yesterday in the charge of Mr Cliff Nicholas and Mr Ken Ingles, two directors, neither of whom has been appointed acting head.

Observers believe the Government may be considering the long-term future of the agency, staff of which have been in heated dispute with ministers over increases in the centre's funding.

Another argument concerned the Government's failure to publish the centre's policy proposals drawn up last year after extended discussions with industry.

It is thought the Government is likely to appoint in the next few weeks a temporary head for the agency from the civil service. This could be a prelude to closing the centre and transferring staff to other government sectors, such as the Trade and Industry Department.

The centre, which has a base in London and technical establishments around the country, was set up three years ago to co-ordinate Britain's space activities.

Mr Roy Gibson, the centre's first director-general, who was previously head of the 13-nation European Space Agency, resigned

in August after Mr Kenneth Clarke, Trade and Industry Minister, refused to agree to his plan for a doubling of Britain's civilian space budget of about £110m a year.

The centre is responsible for administering most of this money but has no direct say over the budget, which is provided by other Whitehall departments.

Mr Gibson argued that this was an anomaly and that the centre ought to be given its own budget as a free-standing part of government.

When Mr Gibson left, Mr Leeming, previously his deputy, took over and was persuaded to stay on after his planned retirement date at the end of last year.

Staff at the centre are worried that no announcement has been made about Mr Leeming's successor. Morale has also been hit by the Government's refusal to permit Britain to enter several European space projects.

An official for the centre said people were being interviewed for the post of director-general. "There will be a new director-general but I can't say when he will be announced."

Britain's space industry remains nervous about the centre's future. Mr Pat Norris, marketing manager of the space division of Logica, the software company, said: "We feel the agency has a useful role to perform and it would be bad to wind it up."

Halfords to double number of superstores

By John Curran

WARD WHITE, the retailing group, has doubled to 200 its planned number of Halfords motor parts and accessories superstores.

The decision, which will bring total investment in the superstores operation to more than £100m, is expected to create 3,000 extra jobs.

It follows the success of the 52 superstores already operating, mostly on edge-of-town sites, which employ more than 1,500.

The superstores are perceived as entirely complementary to Halfords' chain of 360 high-street outlets, which mainly sell smaller, mainly motor and cycle parts and accessories.

The superstores sell parts as large as body panels and replacement engines and gearboxes, while many also offer car servicing.

The first outlet was opened in 1986 as part of what was then envisaged as a £50m investment, leading to a nationwide chain of 100 superstores within three or four years.

However, according to Mr Ian Staples, managing director of Halfords, which is based in Redditch, the first stores have performed better than expected, leading to more and faster expansion.

Ward White hopes to have the 200-strong network in place by 1990-91.

The second 100 stores are expected to lead to the creation of employment for 1,000 mechanics and 2,000 other jobs.

Previously, the stores have concentrated their servicing operations on simple, fixed-price servicing. Now, however, it is intended to broaden the activity to include areas such as clutch and tyre-fitting.

Halfords' move appears likely to increase competition sharply in what is already a highly competitive automotive aftermarket in which profits have long been under pressure.

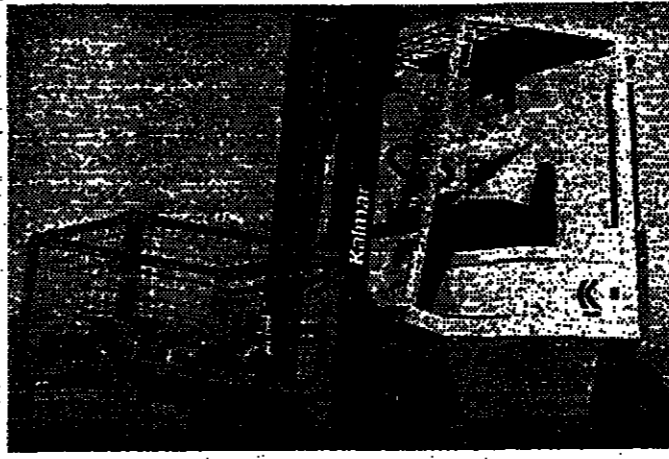
However, the size of the sector - variously estimated at between £3bn and £3.5bn a year - has made it attractive for the mass retailing groups to take on the traditional garage trade.

Woolworth's B & Q operation is also developing a national chain of similar outlets.

Both are in competition with "fast-fit" specialist companies.

Nick Garnett examines the culture clash revealed by a lift truck takeover

Swedish facelift revitalises Coventry Climax



Kalmar: driving to become a more powerful force in lift trucks

ANYONE who has spent time tramping around Britain's engineering factories knows at least two things.

The first is that a great many are dirty, dishevelled and in desperate need of having money spent on them. The other is that a lot of truth - but also a lot of hokey - is written about the yawning culture gap between British and Japanese manufacturing. The real gap is between Britain and the rest of the advanced world.

One example of the clash of cultures even within Europe is the former Coventry Climax lift truck company. Finding itself in dire straits in 1986, it was purchased from the receiver that December by Kalmar, the Swedish materials handling and engineering group.

Since then, a Swedish imprint is slowly but not remorselessly being stamped on what is now Kalmar-Climax. It appears to be working. Output is rising steeply, but not without some suspicion on the part of the labour force.

Some of the changes are immediately visible to the visitor. The smart new reception with pine and leather furniture, rock fountain and flowers is a breakthrough in the normally dowdy heavy engineering sector, particularly in an industrial area such as Sandy Lane, Coventry, just up the road from Jaguar.

After inserting £2m of new capital in the business and another £3.7m of direct investment, the Swedish influence is making its mark in more fundamental areas. This is affecting shopfloor organisation, training and the reintroduction of apprenticeships, component rationalisation and internal

communications.

It has also led to the virtual scrapping of personal secretaries for managers and the banning of fish and chips in the offices. "The paper makes too much of a mess," said Mr Sven Jansson, the manufacturing director brought in from Sweden.

Mr Jansson, sitting, casually dressed, in front of his IBM terminal, does not pull the punches when talking about Kalmar's feelings when it took over the company, particularly the state of the shopfloor. "We were shocked. It was a mess. It was awful."

However, the Swedes are in no doubt that Kalmar-Climax will make a large and profitable contribution to Kalmar's drive to become a more powerful force in lift trucks. It broadens its truck range with Coventry-Climax's well-respected models, gives it some good engineers and gets the

Swedes into the UK market, one of the biggest in Europe.

Mr Tony Sprout, the Kalmar-Climax managing director who was marketing manager before the Swedes took over, said: "We are a European company now. Before we did not know where Europe was."

With the benefit of tapping into Kalmar's existing dealer network in Europe, Mr Sprout said Kalmar-Climax would make about 1,400 of its one to six tonne trucks this year, up 40 per cent on 1987, with a target of 1,700 trucks next year.

At the moment it has about 10 per cent of the UK market for trucks in its range. Total sales last year were £30m and employment has risen from 460 to 520 since the Kalmar takeover.

A study is under way on how engineering and component supply in Coventry and in Sweden, where Kalmar makes bigger lift

trucks up to 80 tonnes, can be harmonised. Meanwhile, the name Climax has been dropped from the side of the trucks.

Coventry-Climax has one of those turbulent roller-coaster histories filled with dollops of euphoria and sadness.

Part of the mini engineering empire set up by Mr Pelham Lee in the early 1960s, it was most famous for the Coventry Climax engine which eventually powered Grand Prix winning racing cars. It started making lift trucks in the 1940s.

The company was purchased by Jaguar in 1966 and seemed to live on happily until it became part of the merged British Leyland group in 1974.

A lot of its problems appear to have had their origins in that move. Coventry Climax expanded through the 1970s, buying production sites in Batley, Yorkshire and Warrington, Cheshire. Its employment rocketed to more than 2,000 just as the world lift truck market started to slide and the Japanese poured in.

The BL group wanted to get rid of the business. By 1981 it was losing the incredible sum of £14m on a £6m turnover. In that year it was transferred to a consortium the ownership structure of which had always been rather murky. Sir Emmanuel Kaye, whose Kaye Organisation owns the Lansing lift truck business, took a 50 per cent stake along with Swiss and other investors.

No money changed hands for the purchase, however. The idea appears to have been to use the assets to generate profits in order to pay for the business on a timescale agreed between the investors and BL.

Production changes were made and a new range of Conquest trucks introduced. But little money was put into the company. Some managers say Coventry Climax had always been used as a training ground for BL managers who would then move onto another BL division.

One manager said: "There was no management stability." This appears to have continued after 1981. If Sir Emmanuel came onto the site, no one can remember. The company almost got to break even but was losing heavily again in 1986.

Some of the Coventry work-force finds the Swedish management style a bit too autocratic. However, there is management stability now and things are happening.

Since the Kalmar purchase, some of the buildings have been refurbished and attractive cladding introduced on outer walls. Two subsidiary sites have been closed and production concentrated onto one site.

Kalmar, part of the state-owned Procordia group, has introduced a computer-based data system and will soon introduce advanced warehousing equipment from its Larf subsidiary in West Germany.

Two truck models have had facelifts and a new 1.25 tonne truck, the Bjou, has been introduced to take on the Japanese. Mr Jansson said inadequate shopfloor hoisting equipment and tooling has been replaced.

It looks as if many more changes are to come. Mr Sprout added: "There is still a lot to do. There are big gains to be made on developing world truck designs."

Cardiff seeks to hold Commonwealth Games

BY ANTHONY MORETON, WELSH CORRESPONDENT

CARDIFF USED St David's Day yesterday to launch its attempt to hold the 1994 Commonwealth Games.

The official application was presented to Mr Peter Heatly, chairman of the Commonwealth Games Federation, at a gathering in London which included a dozen high commissioners.

In Cardiff Mr John Reynolds, leader of Cardiff City Council, admitted that the British Government's attitude towards sanc-

tions against South Africa could work against the city.

Applications to host the 1994 Games close on March 14. The only other declared candidates are Victoria in Canada, and New Delhi. The decision will be made at in Seoul during the Olympics.

Sir Cenydd Trefarne, chairman of the Commonwealth Games Council for Wales, said £140,000 had been raised towards the £170,000 cost of mounting the bid. The games are expected to cost £50m to stage in Cardiff.

Retail sales 'set to top £101bn'

BY MAGGIE URBY

UK RETAIL sales will rise by 7.5 per cent to reach £101.7bn (excluding VAT) this year, according to a forecast by Corporate Intelligence Group.

The group was formed by a management buy-out from the Economist Intelligence Unit in 1984.

Its forecast suggests that sales volumes will rise by 5.4 per cent over 1987. That would represent only a slight slowing in growth from the buoyant levels of the last three years.

Some forecasters are expecting a sharper end to the retail boom. Within the retail market, the report argues, the fastest growth

will be seen in the clothing and footwear sector, with a sales gain predicted at 9.4 per cent by value and 7.5 per cent by volume. Womens wear will outperform menswear, it says.

Food stores, which saw lower sales gains than other retailers during 1987, are expected to increase their rate of growth in 1988 with gains of 7.3 per cent by value and 4.2 per cent by volume.

The group's Retail Research Report will be published 10 times a year. It aims to provide readers with easily digestible statistics with analysis and forecasts. Recent developments in the sector will be discussed.

Each report will also analyse one of the five retail sectors - food, clothing and footwear, household goods, specialist non-foods, and mixed goods - thus covering each twice a year. Three companies will be profiled in each issue - in the March edition they are Allebone & Sons, Sock Shop International and The Rack.

The report, launched yesterday, will cost £495 a year, included in the price is the use of the group's telephone enquiry service.

Corporate Intelligence Group, 51 Doughty Street, London WC1N 2LS. Telephone 01-405 2222.

Engineers 'should be given opportunity as managers'

BY MICHAEL SKAPINKER

BRITISH employers should give greater numbers of engineers the opportunity to become managers, the Engineering Council said in a report published yesterday.

The report says the training and experience of engineers makes them particularly suited to managerial roles.

"Engineers are taught to quantify and to measure, to appreciate the degree of accuracy of information, to understand that there often has to be a trade-off between conflicting requirements.

"They know that decisions have to be taken to a time scale, that the product must be reliable and meet the customer's needs."

It says many other industrial countries appear to have a higher proportion of chief executives with a technological background.

Rapid development of technology meant directors and senior managers had to be able to understand the company's product and processes.

Management and Business Skills for Engineers, Engineering Council, 10 Maltravers Street, London WC2R 3ER, free.

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it is the unobtrusive attention to individual service. Perhaps it is its prime location in the centre of Hong Kong with immediate access to major business houses and luxury goods shops. Perhaps it is the superlative accommodation with balconied rooms and harbour views. But one thing is certain, it's again been nominated as the best. And that says it all.

MANDARIN ORIENTAL THE WORLD'S FINEST HOTELS

UK NEWS

Call for curbs on concentration of retailers' power

BY SIMON HOLBERTON

BRITAIN is approaching a situation in which the concentration of retailers' power could become a serious problem and may restrict consumer choice, says a study of the consumer goods industry.

McAlpine to share £200m Docklands contract

By Andrew Taylor

SIR ROBERT McALPINE, the British construction group, and Ellis Don, Canada's biggest commercial builder, have jointly won the contract to manage the construction of Europe's tallest office block on the Isle of Dogs in London's Docklands.

Imports 'would close Scots coal pits'

BY MAURICE SAMUELSON

BRITISH COAL yesterday asked an Edinburgh court to save its £150m-a-year market in Scotland from the imminent threat of large-scale coal imports into power stations.

His counsel Mr Ronald MacLean, argued that its longstanding arrangements with British Coal did not constitute a binding contract such as would deter it from taking alternative supplies.



Malcolm Edwards: no alternative to court action

judge asked: "They set up mines with no conceivable other outlet, merely on the hope of selling it?" Mr MacLean replied: "There was no contract of any kind."

Virgin aims to undercut BA on two US routes

By Michael Dornan, Our Aerospace Correspondent

VIRGIN ATLANTIC Airways, owned by Mr Richard Branson, plans to start flights between Gatwick and Los Angeles in the spring, and to Kennedy, New York, in the early summer, at fares that will significantly undercut rival British Airways routes.

UK Provident makes financial recovery

BY ERIC SHORT

UNITED KINGDOM Provident Institution, the mutual life company in financial difficulties two years ago, is making headway following its operational merger with Friends' Provident Life Office.

company to maintain its reversibility and annual bonus rates at the interim rates that have been applied over the two years from the end of 1985.

bonuses for life policies and 65 per cent on pension contracts. However, these rates are 10 per cent lower than those declared after the 1985 valuation of the life funds - rates that Mr Cotton asserts were unsustainable in view of UK Provident's then financial position.

Friends' Provident in the form of an operational merger, with Friends' Provident managing UK Provident.

Bullish growth forecasts but trade causes concern

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

BRITAIN'S independent economic forecasters have become more confident about the prospects for economic growth this year but are increasingly pessimistic about the outlook for the trade position.

School to the City securities companies Phillips & Drew and Goldman Sachs are also confident that the Government can combine sizeable Budget tax cuts with a surplus on its public sector borrowing requirement.

BTR finance director moves to BT

By David Thomas

BRITISH TELECOM has gone outside the company for its first group finance director.

Barclays plans service for medium-sized businesses

BY CHARLES BATCHELOR

BARCLAYS BANK yesterday announced a network of 225 specialist business centres intended to provide a more sophisticated service to commercial customers than would otherwise be available from its 2,800 local branches.

in credit: a fixed-fee overdraft of up to £2,000 to new or existing small business customers; fixed-rate loans up to £15,000; and a range of insurance packages.

Midland Bank pioneers export financing scheme

BY PETER MONTAGNON, WORLD TRADE EDITOR

MIDLAND BANK yesterday became the first of the UK clearing banks to introduce a revised scheme for financing short-term exports backed with an official guarantee from the Export Credits Guarantee Department.

response to the new regime. Under the new Midland facility, exporters will for the first time be able to obtain short-term finance while continuing to manage their own ECGD policy, rather than using as at present the umbrella of the bank's own policy with ECGD.

ECONOMIC OUTLOOK table with columns for 1987, 1988, 1989 and rows for GDP growth, NP, Unemployment, PSBR, Current Account.

Nomura wins gilts licence

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

NOMURA SECURITIES is the first Japanese securities house to be notified by the Bank of England that it will obtain a licence to act as a primary dealer in the UK government securities market.

intense competition. Nomura is still building a team to operate in the gilt-edged market. It has said that it aims to have a staff of 30, including the back office, and that it has so far assembled a team of about a dozen. The primary dealership is not likely to become effective for another month or two.

Public call box service 'improving'

By David Thomas

BRITISH TELECOM is beginning to improve its public call box service, according to the latest monthly survey carried out jointly by the company and the Office of Telecommunications, the industry's regulatory body.

Time for a genuine supply-side Budget

Bill Robinson, director of Institute of Fiscal Studies, advises the Chancellor on which way to jump

MODERN supply siders are famous for believing in incentives, deregulation and competition. Old-fashioned supply siders believe in the importance of investment to expand capacity and create jobs. The 1988 Budget should be a producers' Budget, uniting both strands of thought.

pressure is less likely to be resisted if employers believe that a falling exchange rate would offset the resulting increase in costs.

Lawson urged to start radical reform of family tax

BY PHILIP STEPHENS

A CALL for the Government to treat independent taxation of husbands and wives as the starting point for a much more fundamental overhaul of family tax and property law was made yesterday by the Independent Institute for Fiscal Studies.

Bill Robinson, director of Institute of Fiscal Studies, advises the Chancellor on which way to jump

going about this and he should have the courage to do both. Make people worse off by extracting a lump sum from them (e.g. by reducing the value of the tax relief from personal allowances to the basic rate) and they will work harder to replace the lost income. Offer them a higher hourly rate for the extra effort (e.g. by cutting the higher rates of tax) and they will work harder still.

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existence of new forms of wealth such as pension rights. The present legal system attempts to deal with the problems by leaving much to judicial discretion in the case of divorce and to some extent even on death.

piecemeal approach to family property rights should be replaced by a comprehensive set of legislation which would both limit judicial discretion and take account of pensions and other new forms of wealth.

going about this and he should have the courage to do both. Make people worse off by extracting a lump sum from them (e.g. by reducing the value of the tax relief from personal allowances to the basic rate) and they will work harder to replace the lost income.

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APPOINTMENTS

Mercantile Group restructured

Following restructuring of the MERCANTILE GROUP, the executive directors are: Mr Stuart Errington, chairman and chief executive; Mr Stan Buckley, managing director; Mr Tom Clark, finance director; Mr Brian Hassell, business director; and Mr Ronnie Jones, resources director. In the subsidiaries: Mr Peter Moore and Mr Roy Simblet have been appointed directors of Mercantile Credit Co.; Mr Moore is responsible for support services and risk assessment, and Mr Simblet will control the branch network. Mr Geoffrey Reynolds becomes business administration director of Barclays Mercantile Business Finance. Mr Tony Gamble has been appointed a director of Mercantile Services, with responsibility for the contract hire, daily rental and fleet management subsidiaries; and Mr Michael Sheeran has been made a director with responsibility for motor and commercial vehicle distribution subsidiaries. Mercantile Group, a member of the Barclays Bank Group, is a newly-formed holding company which provides assets for business and personal customers through finance, rental and distribution.

TAYLOR YOUNG INVESTMENT MANAGEMENT has appointed Mr William W. Darley as a senior manager and finance officer. He was with Arthur Andersen & Co.

Mr David G. Lacey, deputy chief executive, and Mr W. Alan Prescott, financial controller of the Co-operative Wholesale Society, have been appointed directors of CROWNGAP. The CWS is taking over the 45 per cent shareholding previously held by its subsidiary, the Co-operative Bank, which has backed Crowngap since its foundation. Mr Chris Buck and Mr Peter Layhe, the bank's representatives on the Crowngap board, have resigned.

Mr Roger Warman has been appointed sales and administration director of PLUS TWO, Slough.

Mr Martin Morton has been appointed director of the OIL AND CHEMICAL PLANT CONSTRUCTORS' ASSOCIATION.

succeeding Mr Tom Garfit. Mr Morton was assistant director.

Mr Christopher Thompson has been appointed a main board director of THE PLESSEY COMPANY. He was a consultant in the area of international strategic marketing.

BOSYS has reorganised its senior management. Mr David Firnberg has been appointed executive chairman. He is succeeded as managing director by Mr Chris Cole, previously a principal consultant. Sir Anthony Burney remains chairman of the main board. Ms Diana Duggan becomes director of research. Mr Kevin Carter joins from Northern Telecom as director of marketing. Mr Nigel Wheatley is promoted to director of technology from principal consultant.

Miss Denise Rowley has been appointed regional director, City of London, for the ECGD. She succeeds Mr Dick Watt who has become ECGD's second director for finance and fashion.



Miss Denise Rowley, ECGD regional director, City of London

TROLLOPE & COLLS MANAGEMENT, construction and management arm of Trafalgar House's UK building division, has made the following changes to its management structure. Mr Jim Graham becomes managing director; he was assistant managing director. Mr Ken Bowden has been appointed a director with responsibility for the £25m joint venture with Lehrer McGovern at the Circle, a residential development at Tower Bridge for Jacobs Island Company (see Financial Times, October 26, 1987). Mr Steve Westway becomes a director with responsibility for the Port East development in London Docklands. He was a director of associate company Cementation International. Mr Bill Walton has been appointed an associate director. He joins from Trollope & Colls Construction.

APPLE COMPUTER UK has appointed Mr John Lettwich as marketing director. He joins from Apricot Computers, where he was group product and marketing director.

WARNER-LAMBERT (U.K.), Esplanade, Hemat, has appointed Dr Bill Shaw as regional medical director for the UK, Ireland and Scandinavia. He joins from Sandoz Pharmaceuticals where he held a similar post.



CONTRACTS

Newcastle hospital project

Major assignments for the engineering group of the CO-OPERATIVE WHOLESALE SOCIETY include a £6m mechanical services contract for the Royal Victoria Infirmary, Newcastle, in a joint venture partnership with the contractor, Taylor Woodrow. Other orders include complete mechanical services for Inverclyde Hospital, Scotland, valued at £420,000, plumbing and heating for Prudhoe Hospital, Newcastle, £100,000, and an energy management system for the Royal Hospital, Wolverhampton, £22,000. A £200,000 contract for mechanical services for Staincliffe Hospital, Dewsbury has been obtained in addition to the £3.5m contract currently in progress.

Various retail store developments underway around the country, have a total value of around £7.5m for both mechanical and electrical services, notable ones being supermarkets in Dalton, London £1.4m, Coventry £500,000, Perth, South Wales £465,000, Pontlandraith, South Wales £220,000, Slough £78,000, Sheffield £220,000, Chingford £920,000, Kirkcubbin £212,000 and Worthing £376,000.

Local Authority contracts include mechanical services for Bath Magistrates Court for Avon County Council, £283,000, mechanical services for Redfield Leisure Centre, Oxford £175,000, and Newton Aycliffe Leisure Centre, £160,000.

£60m dairy plant orders

APV has been awarded contracts for dairy processing plant totaling \$28m since the New Year. APV's French subsidiary has won a \$4.5m order from the Ivory Coast for a sweetened condensed milk plant.

In Australia, APV will build a cheese plant for Bonlac Foods, in a deal worth £2.4m, and has secured several orders for whey processing plants worth £1.5m.

In America, \$2m of new contracts have been received or about to be signed, including a contract of over £3.5m for Weiss Foods.

APV's Danish subsidiary makes up the balance of the orders, including \$2m in China, \$2m in South Korea, \$2m in Zimbabwe and \$2m in Senegal. Seven existing milk processing plants are to be renovated or expanded

in Nepal, amounting to \$7m.

Daularm Contractors, which is half-owned by APV, has received a \$28m contract for an integrated farm project in Egypt. It includes milk processing plant to the value of \$2m. The company has another integrated farm project in Senegal, a milk processing plant worth \$2m, and is to expand a milk and fruit juice plant in Sanaa, North Yemen, in a contract worth \$2m.

Services for Egyptian hospital

Two hospital contracts worth £11m have been won in Egypt by ELLIS MECHANICAL SERVICES. At the 300-bed Pyramid hospital in Cairo, Ellis is installing all mechanical and electrical services in a joint venture with Aster International of Milan. Aster is carrying out the mechanical, plumbing and medical gas services and Ellis in London is carrying out the complete electrical engineering requirements, procuring and monitoring the shipping of the majority of the

equipment and materials from the UK.

The site erection of the services is being undertaken by Nile Aster International, Cairo, with Egyptian labour supervised by expatriate supervisors from Italy and the UK. The project manager is Elggs and Hill and the main contractor is Costain International in joint venture with Construction Reconstruction Co (Hasson Dorra) of Egypt. The client is the Cairo Organisation for

Medical Treatment.

Ellis has also won the sub-contract for the complete heating, ventilating, air conditioning, plumbing, medical gases and primary electrical equipment for the new 180-bed Mansoura University - gastroenterology and emergency hospital. The main contractor is Dragados of Madrid. The UK contract financing has been arranged through the Export Credits Guarantee Department in association with Banco Hispano Americano, London.

Mixed bag for Wilmott

WILMOTT DEXON construction companies have won contracts totalling around £4.8m. Wilmott Dixon Construction has started work on two projects. The first involves the refurbishment of offices at Astra House, Harlow through a £565,000 contract for Decora Properties. The company has also been awarded a £265,000 contract by the Post

Office to carry out alterations to form a Data Post centre Luton. A.E. Symes has begun two contracts recently. One is to build a £1m plus superstore for Great Mills D.I.Y. at Stuart Road, Gravesend; the second involves building an office block within a warehouse at a cost of £337,337 for Kardex Systems (UK) at Fountain Road, Tottenham.

Equipping the Royal Navy

SYSTEMS DESIGNERS (SD) SCIENTIFIC has been awarded a contract to supply an information technology system to the Royal Navy, known as OASIS System 4. The contract, valued at more than £2m, is let by the Central Computer and Telecommunications Agency.

GRANVILLE

SPONSORED SECURITIES

High	Low	Company	Price	Change	Dividend	Yield	P/E
206	133	Am. Int. Ind. Outdry	188	-1	8.9	4.7	7.0
207	145	Am. Int. Ind. CILS	186	-1	10.0	5.3	
41	25	Amulgas and Rhodes	27	0	2.7	3.7	8.8
142	40	BSS Design Group (USM)	55	0	2.7	1.7	26.8
126	105	Bray Technologies	144	-1	4.7	3.3	11.5
281	130	CCJ Group Ordinary	225	0	11.5	4.5	6.5
147	99	CCJ Group 11% Corp. Pref	131	0	15.1	11.5	
171	120	Carborundum Ordinary	130	-1	5.4	4.1	11.3
104	91	Carborundum 7.5% Pref	102	-1	10.3	10.1	
192	87	George Blair	192	-2	3.7	1.9	5.3
143	60	Hls Group	60	-1	3.4	3.8	9.8
104	99	Jackson Group	99	0	20.4	3.2	13.1
780	300	Muthouse IV (AmesSE)	300	+5	2.7	4.0	15.7
88	25	Record Holdings (SE)	68	0	2.7	4.0	15.7
115	83	Record Holdings 10% Pref (SE)	115	+2	13.7	11.9	
91	46	Robert Jordan	46	-1	0	5.5	4.4
124	38	Sovetcon	124	0	6.6	3.4	9.5
294	67	Taylor & Corleis	195	0	2.7	4.6	4.3
71	52	Tevens Holdings (USM)	59	0	3.0	4.5	10.3
131	41	Unilever Holdings (SE)	67	0	5.8	3.5	12.3
264	115	Walker Alexander (SE)	166	0	16.6	6.6	67.1
245	190	W.S. Yates	245	-2	0	4.2	4.6
170	67	West Vests Ind. (USM)	135	0	4.2	4.6	12.7

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MANAGEMENT

Electronics

STC: now a dash for growth

Terry Dodsworth explains why the UK group is focusing on fewer, specialist, activities

NONE OF the large companies in the British electronics industry has changed faster or to more effect over the last couple of years than STC. In the middle of 1985 the company was in crisis, its balance sheet overstretched, its management in turmoil and cash was flowing out of the business at a frightening rate.

By early last year, with a new management team firmly in the saddle, the group was back on an even keel - a performance that was underlined in yesterday's figures for 1987. Profits have swung back to record levels, borrowings been virtually eliminated, and the group's coffers are now stuffed with £190m worth of cash.

Arthur Walsh, the former head of Marconi who was brought in to reorganise STC, has achieved the turnaround with a classic company doctor's recipe of cuts and tighter financial disciplines.

But at the same time, he has been planning for renewed growth by focusing the group more clearly on a smaller number of specialist areas. In the last six months or so, STC has emerged with a long term strategy based on the ICL computer division (STC acquired Britain's major computer company in 1983), a telecommunications transmission business, an electronics distribution group to give financial stability, and a much stronger thrust into overseas markets.

Walsh, 61, found the basis for most of these developments already within the company. Indeed, the preceding management team had poured research money into the transmissions activities, as well as launching the takeover of ICL to try to exploit the growing convergence of telecommunications and computer systems.

In both these areas, Walsh believed that STC had a sound commercial and technological base when he arrived in October 1985.

ICL, he says, was being well managed, and on the transmission side, the group had a strong position in both fibre optic cables and in an exciting new product area - called multiplexing - a technique by which telephone messages are encoded digitally and then squeezed together down a line to maximise the use of available capacity.

Walsh's strategy has been to try to emphasise these strong points, while abandoning more peripheral areas and cutting jobs - now down to 34,000 from 46,000 when he arrived.

The group's expensive foray into memory chip manufacturing, for example, was axed. "We were in a field where volume mattered and we did not have the volume," he says. "I don't believe STC was capable of making a profitable business in that area."

Within a year or so of his arrival, STC was also moving to try to strengthen its position in overseas markets.

The group has never had a large international business because of its former role as one of the overseas satellites of IIT of the US. But with IIT deciding to shed its final 24 per cent in the company, Walsh persuaded Northern Telecom of Canada, the second largest exchange equipment manufacturer in the North American market, to buy into STC.

The deal with Northern six months ago means that the two companies will each be helped with access to the other's market, while sharing some areas of research.

It is doubtful whether Northern would have reached agreement, however, if STC had not first sorted out its financial position. When Walsh took over as chief executive, the company's debt was, he says, "horrendous".

His response was to launch a two-pronged crash programme, aimed partly at raising cash through disposals, and partly



generating more funds internally from improved managerial controls.

The system he introduced was based almost entirely on what he had learned as a manager at Marconi, the defence division of the General Electric Company.

Walsh, a small, quietly pug-nacious man, who is said to motivate his subordinates by a mixture of abrasive criticism and encouragement, now uses a reporting system modelled closely on GEC's method of measuring results against certain budgeted key ratios - sales to capital employed, sales to gross inventories and so on.

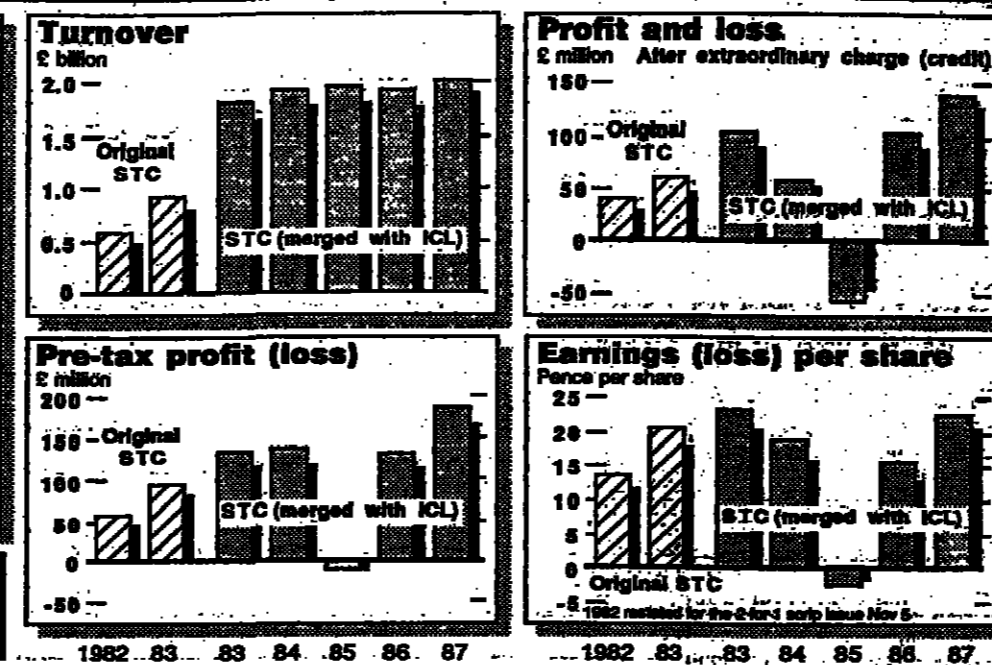
Daily cash balances

Reports stream into Walsh's modest office giving daily cash balances and monthly performance reviews from the divisional managing directors.

To make it doubly clear that operating managers are responsible for their own businesses, Walsh has swept away the divisional board structure. Head office administration, which used to be responsible for virtually all the cash management, has been reduced to a team of about 12 senior executives with a brief to probe into the affairs of the operating companies.

"When I arrived, for the best part of two months I could not find what the cash balance was," says Walsh. "The people who had contact with debtors and creditors were not the people who had control of the cash."

The new system operates, he says, "by me using a telephone". He insists on having access to



anyone in the company. The monthly reports are written and signed by the managing directors themselves, even those from ICL. "I want to see the ink on the bottom of the page, so I know they actually did it."

Walsh believes that the company may have squeezed well over £70m out of working capital by introducing these new disciplines. At the same time, the new management team has raised a further £140m from disposals, generating a little over £45m in profits in the process.

This aggressive cash generation programme has transformed the balance sheet. The debt-equity ratio, which stood at well over 50 per cent three years ago, has now dropped to zero, and STC has net cash in hand.

Indeed, with the backing of substantial new borrowing facilities, the company is in a position to expand through acquisitions.

One of the things we shall not do is accumulate a lot of cash at 10 per cent interest rates," says Roy Gardner, finance director. "If you can make 30 per cent by investing it, that is what we shall do."

Because of this renewed financial strength, the City is continually amazed these days with speculation about where STC will move next - the defence activities of both Plessey and Ferranti have been the target of such rumours.

Given his 20 years background in Marconi, Walsh concedes that he remains interested in defence. But he gives a strong impression that his main focus lies on expanding the sectors where the company has already established itself.

The attractions of concentrat-

ing on these areas are obvious. In both computers and telecommunications, STC is situated in strong growth markets, where the underlying rate of expansion is expected to be at least 10 per cent a year to the turn of the century.

At the same time, telecommunications systems are becoming increasingly reliant on sophisticated computers to manage them, opening up the possibility of more collaboration on joint products.

But there are risks. Both markets are also changing very rapidly - so quickly, indeed, that manufacturers can easily miss the boat on the next area of growth in telecommunications for example, it is by no means certain that the next generation of transmission systems will take off in the way that STC believes it will.

In addition, both industries involve fierce technological competition, demanding heavy investment in research and new products. The City worries that STC will, as a result, find it increasingly difficult to finance ICL's growth, and there is concern that the group's tight grip on expenditure may choke off the sort of research work which created the multiplexer.

In response, Walsh points to STC's £161m research budget - the biggest self-financed corporate R & D programme in Britain - and promises a raft of new products down the road. It will take a couple of years for the results of the alliance with Northern to show through, he says. But when they do STC will be able to show a new generation of products which this time will be ready for the world market.

A bout of circuit training

David Thomas on the re-birth of STC Telecommunications

STC Telecommunications was known as Sod-the-Customer. What we've had to do is to build an organisation where, STC means Satisfy-the-Customer," Peter Gershon, head of STC Telecommunications, explains with just the hint of a smile.

At stake, Gershon continues, was "not just a new technical and marketing strategy. It implied a total re-birth of STC telecommunications."

The seeds of that re-birth were sown in the mid-1980s when STC was eased out of System X, the flagship digital public exchange which the company had helped develop for British Telecom with Plessey and the General Electric Company. At the time, many observers expected STC's role in telecommunications, once the heart of the company, to decline steadily as sales of the TX24 public exchange - using technology of the previous generation to System X - ran down.

Yet the company managed to forge a new telecommunications strategy out of the ashes of its System X debacle.

Gershon, 42, moved over from ICL at the start of last year. He is one of the new breed of British senior managers who mixes tough talking about the complacency of the old regime with a

fresh approach to trying to motivate those employees who remain. The new STC Telecommunications has three main elements:

Management style. Gershon has tried to introduce the more informal and dynamic management style of the computer industry into the previously sleepy world of telecommunications.

Gershon paints a picture of the previous management as bureaucratic, inward-looking and status-obsessed. "When I came here, everyone called me 'Mr' and I won't have that."

He set out to shift the emphasis from rewards as of right to rewards based on performance. In the past, he says, "when things went wrong, they could always blame other parts of the operation."

One of Gershon's first acts was to abolish the management dining room and strip the senior managers of their Jaguar. "The managers here were too wrapped up in internal power politics and their perks," Gershon maintains.

This was followed by a cull of those managers unable to adjust. Half the management team has left over the past year.

The company's incentive scheme was overhauled, with merit pay being made less automatically. A year ago, 70 per cent of staff were getting top grades in the company's merit scheme; that is now down to 30 per cent.

A continual attrition of staff numbers - which fell by 10 per cent last year - is complemented by sharper communications with those who remain. Systematic briefing of the workforce was introduced last year.

Product strategy. The company's new approach centres on a development, which STC believes is about to transform telephone operators' vision of their networks. Technological advances are making it possible for functions traditionally in the domain of the central exchange to be carried out in a more decentralised fashion.

In practice, this means putting more emphasis on transmission equipment; an area where STC has traditionally been strong. At the heart of its new strategy is a new generation of transmission equipment, called digital multiplexers, which control the flow of signals along a telephone network.

Also crucial are cables: where STC also has traditional strengths. Fibre optics has boosted enormously the numbers and types of signals which can be carried over a telecommunications cable, reducing the need for development away from the central exchange to assume greater importance.

Moreover, the price of optical fibre has been tumbling - down by a half in the past two years,

with a further halving in prospect over the next three years, according to Gershon. He believes fibre optics will soon be cost effective for many new local telephone developments.

The third wing of STC's new product strategy is equipment on customer premises, such as telephones and business exchanges. Gershon believes these will also evolve as more of the functions are controlled by the transmission network.

Marketing strategy. STC, previously almost wholly dependent on BT for its telecom sales, has an urgent need to build up business overseas as telecom communications becomes more competitive.

In some markets, such as the Middle East, India and China, STC has sufficient local already to win this greater international presence on its own, Gershon believes. But in many markets the only practical route is through alliances.

That is why Gershon sets such stress on a deal reached with Siemens last year whereby the West German electronics giant will distribute STC's digital multiplexer in territories where Siemens is strong. STC is keen to establish similar marketing alliances in other countries.

But undoubtedly STC's most important telecoms partnership, in both marketing and technology terms, is its new alliance with Northern Telecom, the Canadian manufacturer.

Northern, number two in North America, offers STC the glittering prize of being able to sell its innovative transmission equipment in the US, though Gershon does not expect to see volume sales in North America from this arrangement until 1990.

The two companies are also beginning to combine their complementary technologies to bid for projects jointly. In the medium term, Northern may be able to fill rather glaring gaps in STC's product portfolio, such as in large private exchanges.

Gershon has his strategy in place. His task now is to carry it through. Last year STC Telecommunications' revenues were still biased towards its traditional business; about 60 per cent came from the TX24, mainly improvements to installed machines, as against 40 per cent from advanced transmission, a share which Gershon wants to rise to about 50 per cent in a few years.

Arthur Walsh, STC's chief executive has clearly signalled that communications and information technology are to be the main focus of the new STC, so the importance of Gershon's role cannot be exaggerated. With Gershon making no secret of his contempt for the old regime, there will be plenty of people waiting to see whether he sinks or swims.

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London, 18 & 19 April 1988

This major international conference has been developed jointly by the Financial Times and the African Development Bank (ADB). The objective of the sponsors is to discuss solutions to the difficulties faced by the African countries and the panel of contributors is led by Mr Babacar N'Diaye, President of the ADB, Mr Christopher Patten, MP, Minister for Overseas Development, Mr Mosen A Qureshi, Senior Vice President of the World Bank and Mr Mahmoud Salah El-Din Hamed, Egyptian Central Banker and head of the Governors of the ADB. Dr Irving Fritschman, a consultant to the African Development Bank and Mr David Suratgar of Morgan Grenfell will be two of the finance sector speakers. Mr Bernard Chidzero, Minister of Finance, Zimbabwe, The Honorable Luke Mwananshika, MP, of Zambia and Alhaji Ahmed of Nigeria are among a most impressive list of African ministers and officials who will be coming to London for the conference.

FINANCE FOR GROWTH

London, 5 May 1988

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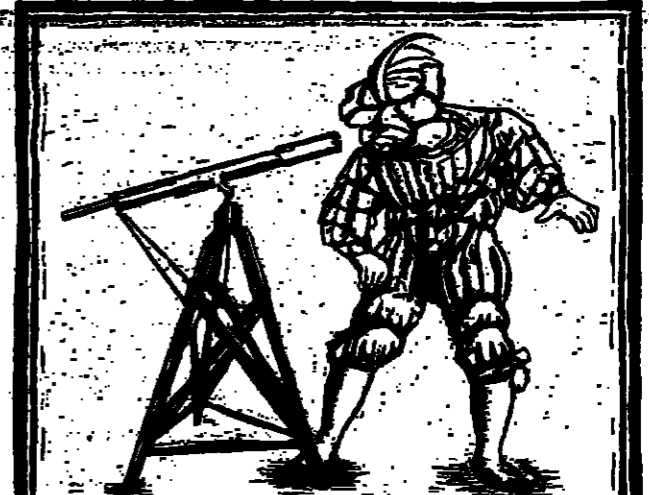
BUSINESS WITH SPAIN

Madrid, 9 & 10 May 1988

Business with Spain is the subject of a high-level conference to be held by the Financial Times in association with Cinco Días in Madrid on 9 & 10 May. Within the two-day programme eminent speakers will consider the economic outlook for Spain and Europe and then go on to assess a number of major issues of interest to the international business community.

Contributors include Sr Luis Carlos Croisler Batista, Minister of Industry & Energy, Sr Mariano Rubio Jimenez, Governor of the Bank of Spain, Mr Peter Leslie, Deputy Chairman & Managing Director of Barclays Bank, Mr Fouad Khaleel Jaffer, Deputy Chairman & General Manager of the Kuwait Investment Office, Sr Guillermo de la Dehesa, Secretary of State for Economics and Mr Peter Sutherland, Member of the Commission of the European Community.

All enquiries should be addressed to: The Financial Times Conference Organisation, 2nd Floor, 128 Jermyn Street, London SW1Y 4JL Tel: 01-825 2322 (24-hour answering service) Telex: 27347 FT CONF G Fax: 01-825 2125.



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Illustration by Ken Maryanski for the Meridien.

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Notice is hereby given that it was decided at the Advisory Council meeting held on November 23, 1987, that dividend payments should cease and not income be fully re-invested in the fund.

This, at the Annual General Meeting held on January 4, 1988 it was decided not to declare a dividend in respect of net assets for the six months from 1st April 1987 to 30th September 1987.

IDR holders are reminded that coupon number 29 of IDRs of the first series and coupon number 18 of IDRs of the second series were made payable on July 8, 1987.

THE THAILAND FUND
International Depository Receipts (IDRs)
Issued by
Morgan Guaranty Trust
Company of New York

Notice is hereby given to the unitholders that the Thailand Fund declared a distribution of THAIT 12.50 per Unit. The record date for this dividend is the 31/12/87.

As at March 7, 1988 payment of coupon number 1 of the International Depository Receipts will be made in Dollars at the net rate of USD 448.20 per IDR after deduction of 0.1% Thailand withholding tax and of USD 1.25 depository fees.

Payment will be made at one of the following offices of Morgan Guaranty Trust Company of New York:

- Branch, 25, avenue des Arts - London, 1, Angel Court
- Frankfurt, 46, Mainstrasse
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In compliance with the terms and conditions of the Deposit Agreement the dividend will be paid by the depository or the aforementioned agents, against presentation of the coupon and the appropriate certificate of nationality and residence duly completed.

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FT LAW REPORTS

Malaysian guarantee is valid

DEN NORSKE CREDITBANK
v SARAWAK ECONOMIC
DEVELOPMENT
CORPORATION

Queen's Bench Division
(Commercial Court):
Mr Justice Phillips:
February 23 1988

A statutory company's right to exercise powers which are naturally expedient for the pursuit of its objects can only be restricted by clear words in the relevant Act; and accordingly, where there is ambiguity as to the power to guarantee loans a guarantee is not invalidated by failure to come within restrictive statutory requirements if it comes within general wording granting the company a power to do all things expedient or incidental to the discharge of its duties.

Mr Justice Steyn so held when ordering summary judgment for over \$4m against the Sarawak Economic Development Corporation in respect of its liability under a guarantee assigned to the plaintiff, Den Norske Creditbank.

HIS LORDSHIP said that the corporation was a creature of statute. It was constituted under Malaysian law by the Perbadanan Pembangunan Ekonomi Sarawak Ordinance, Chapter 35.

The guarantee sued upon secured part of a loan made by Nordic Bank of Singapore to a Malaysian company, Black Gold (Malaysia) Sdn Bhd. The benefit of the guarantee was subsequently assigned to Den Norske Creditbank.

Forty per cent of the Black Gold share capital was owned by the corporation. The loan was to enable Black Gold to buy a diving support vessel for use in oil exploration and production in Sarawak waters.

On November 13 1986 the Minister responsible for the corporation signed approval of the guarantee. On November 15 the corporation executed it, guaranteeing payment of 40 per cent of a loan of up to M\$21,250,000.

The bank sought summary judgment under RSC Order 14 for an amount which, with interest, would exceed \$4m. The corporation accepted that if the guarantee was valid the bank was entitled to the relief sought. It contended, however, that the guarantee was a nullity because it was *ultra vires*, in that the corporation had exceeded its powers in giving it. The contention was

based on section 14(2)(d) of chapter 35.

Section 14(2) provided that the corporation should have power "to do all things expedient or reasonably necessary or incidental to the discharge of its duties; and in particular, but without prejudice to the generality of the foregoing . . . (d) to guarantee, within such limits as shall be fixed by the Minister, any loans made by any bank . . . for any purpose for which the corporation might itself have granted such loan."

It was contended that the corporation could only guarantee loans made by a bank as defined in Chapter 35, and it could only give a guarantee within a limit fixed by the Minister.

A "bank" was defined as a licensed bank. It was common ground that the loan was not made by a bank within the Chapter 35 definition.

Mr Kealey for the bank submitted that the corporation was wrong in describing an abuse or excess of power on its part as "*ultra vires*". He said an act was only *ultra vires* where it was outside the capacity of a company.

That criticism was not well-founded. In the case of a statutory corporation an express statutory restriction of its power must restrict its capacity to act.

Mr Kealey's primary submission was that section 14(2)(d) did not restrict the general power granted by section 14(2) "to do all things expedient or reasonably necessary or incidental to the discharge of its duties."

He said, first, that where general words in a statute or contract were followed by specific examples, the latter were not normally treated as restricting the former whether by application of the "*ejusdem generis*" rule or the maxim "*expressio unius est exclusio alterius*."

Secondly, he pointed out that the list of powers set out in section 14(2) was prefaced by "in particular, but without prejudice to the generality of the foregoing." Those words, he said, were clear and fatal to the corporation's argument.

Mr Brindle for the corporation contended that each case ultimately must turn on the natural meaning of the relevant provisions, read as a whole; and that where an enumerated power was specifically restricted it was sensible to suggest that prior general words entitled the company to ignore the restriction.

The conflicting arguments were nicely balanced. It was hard to accept that the specific grant

of a power "to guarantee within such limits as shall be fixed by the Minister," was intended to do no more than exemplify a power which would co-exist alongside a power to guarantee in disregard of any such limits.

Notwithstanding that, the bank's contentions prevailed. If a statute was to prevent a statutory company from exercising powers which were naturally expedient for the pursuit of its objects, clear wording was required.

Mr Brindle's submission involved disregarding, to a degree, the clear meaning of "without prejudice to the generality of the foregoing."

Those words should be given their natural meaning. In granting the guarantee the corporation was plainly acting in a manner "expedient to the performance of" its statutory duties.

It followed that on a true interpretation of section 14 of Chapter 35, the corporation was acting within its powers in granting the guarantee.

Had the court not reached a conclusion favourable to the bank in relation to section 14, it would have done so under section 15.

Section 15 provided that the corporation should have power

"to do anything and to enter into any transaction (whether or not involving . . . granting . . . guarantees . . . in accordance with the provisions of this Ordinance in that behalf . . .) which in its opinion is calculated to facilitate the proper discharge of its functions, or is incidental or conducive thereto."

The section, arguably in contrast to section 14, defined the corporation's powers according to a subjective test.

Mr Brindle submitted, however, that the powers conferred by section 15 were still subject to the restrictions to be found in section 14(2)(d).

The submission did violence to the natural meaning of section 15. If the words were given their natural meaning, any constraints in section 14 in relation to guarantees were removed, provided that the subjective test was satisfied.

Summary judgment for the bank.

For the bank: Gavin Kealey (Sinclair Roche & Temperley)
For the corporation: Michael Brindle (Berwin Leighton)

Rachel Davies
Barrister

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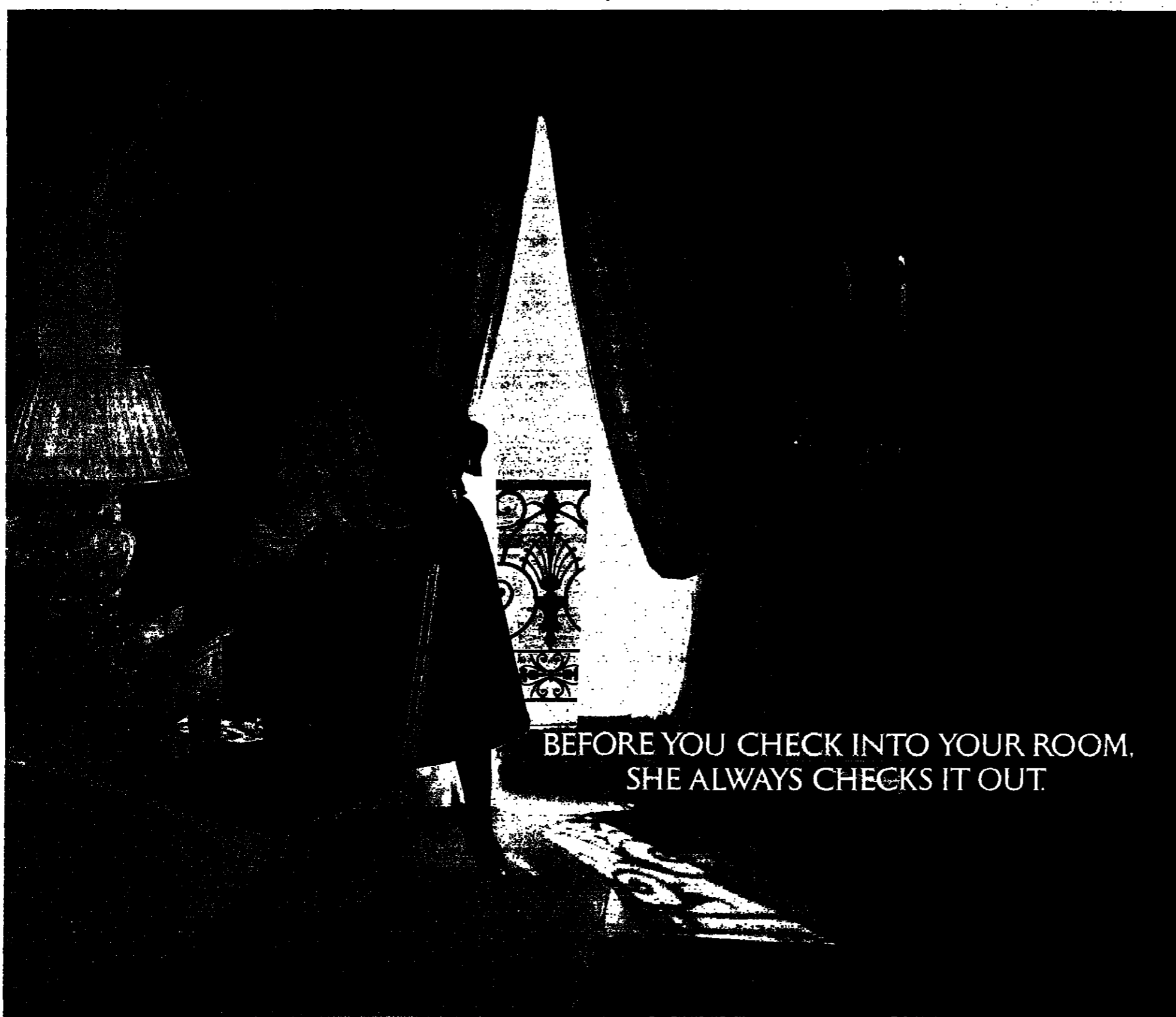
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JOBS

Pros and cons of managerial qualifications

BY MICHAEL DIXON

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THE PROPOSAL that managers should be certified would meet with cheers from most working people in Britain. The reason is of course that, in popular English speech, the word "certified" means "officially declared mad". Whether managers as a species should be labelled with other kinds of certificates, testifying to competence in their work, is a much more open question.

The Jobs column, for one, is inclined against the idea. Bits of paper signed by bodies of examiners, however eminent, rarely reflect people's practical ability even in activities far less complicated than management. So I feel that issuing certificates which affect people's life chances is in principle undesirable, and to be indulged in only when it is demonstrably necessary.

No such necessity existed in the case of managers when they typically changed company only a few times, for ever, in their working life. But these days have been ended by technological and economic change. Anyone keen for success in management today must be prepared to be highly mobile. There is, therefore a sensible case for enabling all managers to obtain certificates of competence widely recognised by employing organisations.

Steps to that end are being taken by three United Kingdom bodies: the Confederation of British Industry, Foundation for Management Education, and British Institute of Management.

They are jointly campaigning, under the title of the Charter Group, to lift the managerial craft to the status of a public profession. And the keystone of their plan is a set of proficiency tests, each one buttressed by a bit of paper that the campaigners hope will gain the respect of employers throughout Britain, and eventually worldwide.

Over 150 UK organisations have shown support for the idea. But others oppose it, not least because they are averse to increasing managerial mobility. One reason why most British employers distrust Master of Business Administration degrees is that they believe the main, if not the only, utility of the MBA certificate lies in enabling its holders to behave in the jobs market like Mexican jumping beans. Many company suspects that the newly proposed series of qualifications would have a still greater "disappearance value".

Enthusiasts for the scheme do not view such resistance as forbidding. They think that whether the idea is backed by a majority of employers matters less than whether it appeals widely to executive employees. Companies would have to fall in line if managers in general were set on having opportunities of employer-subsidised training leading to recognised credentials, as envisaged in the Charter Group's plan.

But managers in Britain, at least, have never shown much

taste for paper qualifications. For example most of them have even less respect than the average UK employer for business-school degrees, whose holders tend to be caricatured as knowing a lot about management in theory but little about managing in practice. Hence the legend that what MBA really stands for is "More Bad Advice".

Prototype

The implications of that job are evidently well known to the British Institute of Management, the first of the campaigning bodies to devise a professional-training structure. For the BIM has tried hard to ensure that the topics to be studied in its programme, and the tests and associated credentials, can be seen by working executives as germane to the actual work of managing.

The prototype design consists of two stages, the first of which will have a trial run in May with a view to its starting for real in November. Candidates will be assessed at the end of each stage. Those who pass in both will get the institute's new Diploma in Management Practice. The idea is that the diploma winners will in time be able to go on to a third stage, not yet defined, to gain the full professional qualification of Chartered Manager.

While the working executives

who take the programme will be encouraged to combine it with some academic study such as the Open University Business School's diploma course, the BIM's focus will be emphatically practical. Tutors and assessors will themselves be successful managers - 1,000 volunteers are already being trained by the institute to act as coaches to people taking the programme.

An idea of its focus is given by the half dozen "modules" covered by the study material provided by BIM for the first stage, which is scheduled to take a minimum of six months to complete. The modules are:

Knowing yourself: including personality and other tests to give confidential feedback on personal make-up, thinking skills, and typical responses to stress.

Managing people: guidance on leadership and motivation.

Problem-solving: methods of turning snags into profitable opportunities and outcomes.

Communicating: writing letters and reports, and addressing meetings.

Managing yourself and time: raising self-efficiency.

Using financial information: management techniques of measurement and control.

Where people are paying for the programme singly, including fees are expected to be £800 for the first stage and £1,200 for the next. Organisations will be able to buy at package rates: for instance, the fee for six students plus two tutors would be about £3,000 for stage one, and £4,000 for the second.

When the manager-students are deemed ready for the ordeal, they will be transported to an assessment centre and put through a series of exercises before the eyes of a team of manager-assessors. At the end of the first stage at least, one exercise will require them to deal rapidly with the sort of in-tray that might confront an executive in their own type of organisation on a particularly bad day. Other tests will include business games and presentations to meetings.

The judges

Meanwhile the observers will be judging how well they do in each exercise on a scale ranging from lousy to excellent, with the aid of indicators supplied by the BIM of what constitutes a typical performance at each point of the scale. In the end, of course, whether or not candidates pass will depend on the consensus decisions of the observing teams. But there seems to be no reason why their judgements should be a worse measure of competence

in real-life management than academic institutions' exams. That, anyway, is broadly what the institute is proposing as a prototype system of professional qualification. And if readers who work as managers think it worth going through such processes for the sake of mobility-enhancing pieces of paper, who is the Jobs column to gainsay them?

All I would advise is that they should avoid placing too much importance on certificates as a proof of their practical skill. The risks of doing so were shown by a fellow judge-players years ago, soon after the association we belonged to began issuing its members with so-called licences stating the grade they had reached.

The man in question had just won a green belt, three notches below the coveted black. One night he grew impatient with the rowdy behaviour of three lads outside a public house, and when he told them to be quiet they rounded on him. "You watch it! I'm a judo green belt," he said.

Whereupon the biggest of the youths intimated that they did not believe him.

"Oh don't you?," he replied. "Here's my licence..." The next thing he was aware of was lying in the gutter with a broken head. As he was fishing another of the trio had stolen behind his back and hit him with a bottle.

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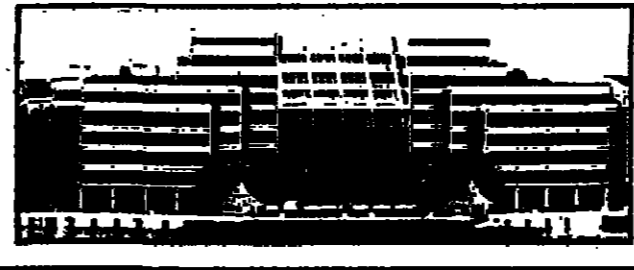
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Price Waterhouse, Management Consultants,
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Price Waterhouse



Sudan Advisory Posts in AUAC and ACs

The Government of the Sudan invites applications from suitably qualified persons to fill the following advisory posts in the recently established World Bank financed, Advisory Unit for Agricultural Corporations (AUAC), within the Ministry of Agriculture Khartoum, Sudan.

All positions are for a period of 22 months commencing on or about April 1988, and carry attractive emoluments and benefits. Working knowledge of English is essential and preference would be given to those fluent in Arabic. Sudanese nationals, within Sudan and overseas, are encouraged to apply.

Financial Management Specialist (AUAC)
Membership of a recognised professional institute (ACA, ACMA, ACCA) with preference for those with a bachelor's or master's degree in business administration, with a minimum of 15 years post qualification experience.

Financial Management/Accounting Specialists

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An advanced degree in agricultural economics or economics, with a minimum of 15 years experience in agricultural sector. Experience in irrigated agriculture would be an advantage.

General Agriculturist (AUAC)

An advanced degree in agricultural science, with a minimum of 15 years experience in irrigated agriculture. Experience in the Middle East/North Africa would be an advantage.

Applications together with CVs, should be addressed to Executive Director, Rehabilitation Project Management Unit (RPMU), PO Box 3918, Khartoum, Sudan, so as to reach not later than March 31, 1988. Selected candidates should be prepared to visit Khartoum for interview at two weeks' notice if required, for which all expenses would be met. They should be able to take up appointment within three months of formal offer of appointment. For further information contact RPMU office during working hours.

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Please state in a covering letter any companies to which your application may not be sent.



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In addition to salary and company car, benefits include BUPA membership and assistance with relocation where necessary.

Location is close to attractive rural areas of the South-East yet with easy access to the M25 and central London.

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Jonathan Wren

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FRENCH EQUITY MARKET-MAKER to £60,000

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Applicants with the requisite experience and qualifications should telephone the consultant named on 01-623 1266, or write enclosing a full and current curriculum vitae.

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Telephone: 01-623 1266. Fax: 01-626 5258.

TREASURY MANAGER to £60,000

A highly respected North American institution plans to establish a new treasury operation in the very near future. They are therefore seeking a Bank of England recognised manager. Probably aged 30 to 45 years, the successful applicant will be responsible for the establishment and running of the new area.
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EUROPEAN MARKETING EXECUTIVE to £45,000

Applicants must have a wide and comprehensive knowledge of financial products, ranging from traditional lending facilities to synthetics and other hybrids. The successful candidate will be responsible for marketing these facilities to predominantly European based corporate clients. Age is likely to fall within the 35 to 45 bracket, and of course, a working knowledge of one or more European languages will be advantageous.
Contact Richard Meredith.

SPOT, FORWARD & OPTIONS to £30,000

A major international bank in the City is seeking to complement its highly successful dealing team by recruiting a versatile young dealer, aged 25 to 32 years, with sound experience of spot, forward and options trading in all major currencies.
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MONEY MARKET DEALERS to £30,000

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PROPERTY LENDING to £25,000

A City based merchant bank seeks an experienced property marketing officer for a management level position. Although working from a London base, the successful applicant will deal with land acquisition and the financing of property projects throughout the UK. A banking and/or surveying background is required.
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Bankers Trust is a highly successful worldwide merchant bank. Their excellent reputation is founded upon a forward-looking strategy, an innovative approach and, above all, the excellence of their people. As a result of business growth, they currently seek a

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Highly successful innovative Capital Markets Group

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You will either be a recently qualified lawyer possibly with exposure to capital markets or a graduate with some capital markets documentation experience. Intelligence, self-motivation, drive and diligence are all qualities vital to this role. We would also expect the successful candidate to be seeking responsibility and to have good interpersonal and communication skills.

For you this will be a key career move offering challenge and opportunity. A highly competitive salary and benefits package is offered commensurate with experience and qualifications.

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International Banking

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Gordon Brown

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If you are looking for such a challenging experience with rewards directly related to success then send a complete CV, in strictest confidence, quoting reference GES20589/FT.

Applications will be forwarded unopened to our client unless you list companies to which you do not wish to apply in a covering letter and address the envelope to the Security Manager CJRA.

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Proven expertise of European equities, U.K. smaller companies or fixed interest markets would be particularly helpful. Consideration will also be given to individuals with a background in investment analysis who now wish to make a career move into fund management.

Prospects for advancement within the group are good and we offer an excellent remuneration package. In addition to an attractive basic salary other benefits include:

- performance-related bonus
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- contributory pension scheme

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London SW1H 9HN

FUND MANAGER

MARKETING MANAGER

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c£20,000 + car + benefits

Our Client is Dunedin Unit Trust Managers Ltd, part of a large independent Fund Management Group, which is seeking a Marketing Manager to play a key role in implementing its expansion plans.

Reporting to the Managing Director, the Marketing Manager will be responsible for all Marketing and Promotional activity, new product development, launches and some key accounts selling.

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This is a new appointment. Career prospects are excellent. Please apply, enclosing a copy of your CV and quoting reference 5021 to W. Barclay at P-E Inbucon Ltd, 34 Grosvenor Gardens, London SW1W 0DH



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Dean Witter Reynolds is seeking to expand further its European offices with additional Institutional Account Executives who can match the potential of the Company.

We are looking for individuals with at least two years experience as a Registered Account Executive. Fluency in a second language is essential. Applicants should have previous experience in successfully developing institutional equity accounts.

Please contact on a confidential basis:
Mr. Richard M. Forbes, Managing Director -
International, Dean Witter Reynolds Inc.,
56 Leadenhall Street, London EC3A 2BB.
Tel No 01-480 8963.

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Our client specifies that stockbroking experience is not essential, but applicants must have in-depth market knowledge relevant to their chosen area. Previous employment as a portfolio manager or analyst would be desirable.

An extremely competitive remuneration package will be available to the successful candidates, and will reflect their status within the organisation.

If interested please send a full CV to Michael Swaine at the address below. Please state clearly on your application form if there are any employers to which your CV should not be sent as replies will be sent direct to the client.

B&B

Benton & Bowles Selection

197 Knightsbridge, London SW7 1RP

New York City Ballet

David Vaughan

At the outset, New York City Ballet's season last winter seemed unlikely to hold many surprises...

They made their debut in Balanchine's Raymonda Variations. The difference in style was immediately apparent...

The Robbins' ballet hardly came as much of a surprise. Ives Songs was a kind of throwback to Robbins's Ballet Theatre days...

It is now some eighteen months since Suzanne Farrell retired, so it seems to have been a long time since she danced...

The arrival of the Bolshoy dancers brought additional excitement to the final weeks of the season...

YMSO/Elizabeth Hall

Paul Driver

The Young Musicians' Symphony Orchestra floats freely from one London venue to another...

Attempts to salvage the abandoned projects of famous composers have become frequent of late...

Newbold's success with Schubert's 7th - the final between the lightness of the 5th and 6th symphonies...

D'Oyly Carte rises from the ashes

"Loudly let the trumpet blare," said broadcaster Richard Baker, quoting Kipling...

The first D'Oyly Carte company, which had immortalised not to say embalmed, the Gilbert and Sullivan operettas...

But now D'Oyly Carte rises again, thanks to a grant from the Arts Council...

A national tour starts at the Savoy Theatre, London, on April 26 and then visits Norwich, Edinburgh, Nottingham, Crawley, Birmingham, Leeds, Manchester, Oxford and Northampton...

Antony Thorncroft



Anton Lesser, David Lansbury, Clive Mantle and Rico Ross in "Airbase"

passionate urge, to create good drama most come first. You very rarely see good drama emerge as such...

Brecht-Weill, De Simone/Milan, Naples

William Weaver

Italian opera houses these days are expanding their activities into subsidiary halls. In Rome, the Teatro dell'Opera uses the Sala Terrena...

Going to the opera in the Piccolo in the 1960s was a golden age. The Piccolo was founded shortly after the second World War...

For about two decades musicologist, composer, producer, De Simone has studied and made use of Southern Italian folk music and literature to create some of his most important works...

Television/Christopher Dunkley

Whither one-off drama?

Musings on the decline of the single play and celebrations of the strength of the drama serial (which is better suited to the character of a television medium)...

There have been several other single dramas, too, which were not made as part of a series. The very first day of the year brought both Ayrckbourn's unpleasantly violent Way Upstream from BBC1...

Journey's End/Nuffield, Southampton

Martin Hoyle

The test of a great play is not whether it leaps off the page when read but if it comes to life on stage...

In Sarah-Jane McMillan's claustrophobic dugout set, the world is complete and real. The small things count most: food, wet socks, an unexpectedly sunny day, chants of "Birdsong"...

when young, played Stanhope on tour, but there is no pretence of a chummy, vulgar, frolic, who makes things feel natural. Above all, there is no preaching in the cumulative indictment of waste, as reticent and understated as its schoolboy hero over killing which "seems rather silly, doesn't it?"

Nicky Henson

Arts Guide

February 26-March 3

Theatre

LONDON

The Best of Friends (Apollo). John Gielgud makes probably his last appearance on the London stage as Sir Sydney Cookwell...

Shelley Valentine (Victoria). Pamela Colloff in fine and funny monodrama by Willy Russell of liberation for a Liverpool housewife on Cosh...

Theatre of the Opera (Her Majesty's). Spectacular emotionally nourishing new musical by Andrew Lloyd Webber...

Pollice (Shaftesbury). Stunning revival, directed by Anne Okrent and designed by Alan Bennett...

Seven Men (Wyndham's). Transfer from Royal Court of Caryl Chessman's bleak City comedy...

Large chorus line. (777 9220). A Charles Line (Stobert). The longest running musical ever in America...

Family Business (Olivier). Brilliant new Alan Ayckbourn play about Britain on the slide in greasy times...

NETHERLANDS. Arnhem. Schouwburg. The Landis Theatre Company of London in A Midsummer Night's Dream (Wed. 02 27 41).

NEW YORK. Serious Money (Broadway). For its move to Broadway, Caryl Churchill's devastating punctuation of the international financial community...

Chill's sleek City comedy for champagne-sipping yuppie: how the Big Bang led to class turmoil and hereditary wealth...

Las Misericordias (Broadway). Led by Colin Wilkinson repeating his West End role as Jean Valjean, the magnificent spectacle of Victor Hugo's majestic sweep of history...

Washington. A Broadway-bound musical delivers the post that accumulates and comes to life for a New York teacher after his escape to the mountains of Vermont...

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Arts Guide. February 26-March 3. Theatre. LONDON. The Best of Friends (Apollo). John Gielgud makes probably his last appearance on the London stage as Sir Sydney Cookwell...

D'Oyly Carte rises from the ashes. "Loudly let the trumpet blare," said broadcaster Richard Baker, quoting Kipling, and a troop of army trumpeters yesterday blasted the re-entry of the D'Oyly Carte Company into British theatrical life...

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF
Telegrams: Finantim, London P54. Telex: 8954871
Telephone: 01-248 8000

Wednesday March 2 1988

Medium-term tax strategy

ONE GOOD Budget does not amount to a sound macroeconomic policy. Governments have to prove themselves by pursuing coherent policies over a period of years. In the sensitive field of tax reform, the need for a medium-term approach is, if anything, even more pressing. Both Sir Geoffrey Howe and Mr Lawson made considerable fiscal progress in their first Budgets (1979 and 1984 respectively), but neither was able to deliver a convincing programme of reform in following years. The challenge on March 15 is to remedy this deficiency. Mr Lawson needs to set out tax reform plans for the whole of this parliament; not merely those the House of Commons with his fiscal ingenuity on the big day.

remain committed to some modest redistribution through the tax code. The principle that taxes should vary according to "ability to pay" should be heeded; high earners can well afford to pay a larger share of their income in tax than those at the bottom of the pile. Any cuts in top rates should thus be balanced by restrictions in other benefits for the better off.

Influencing behaviour

Pragmatism may also be desirable on the issue of fiscal neutrality. It often does seem sensible to use the tax system to influence people's behaviour. This, after all, is the role of the tax system in introducing small incentives for profit sharing and personal equity investment. Nor is the Government necessarily wrong to tax alcohol and cigarettes heavily; fiscal incentives have a useful role to play in preventive medicine. The important point is that deviations from fiscal neutrality need to be constantly reassessed in the light of changing economic needs; concessions or penal taxes should not be allowed to outlive their usefulness.

Changes in the tax system should be contemplated only when the economic gain is clear. When the reforms which have been advocated in the past represent no more than a wish for a tidier system. An extension of value-added tax to food or children's clothing, for example, would be unlikely to solve many problems; it would not be an economic priority even if it were politically possible, which it is not.

Apparent simplicity

One extreme view is that the only purpose of taxation is to raise revenue to finance necessary public spending (which would include a "safety net" of welfare benefits for the very poor). Accordingly, income tax should be levied at a single flat rate. All special reliefs and allowances should be scrapped because governments should not in principle wish to influence the economic decisions of individuals or companies. This latter doctrine is known as "fiscal neutrality." Advocates of flat rate taxes and fiscal neutrality believe such measures would enhance the overall efficiency of the economy.

This free market approach is appealing because of its apparent simplicity. But it is not backed by solid evidence. The thesis that distortions from fiscal neutrality cause large reductions in economic welfare has proved hard to establish (in general macroeconomic policy changes seem to have much larger effects). At the same time, as the Institute for Fiscal Studies has pointed out, there is little evidence either to support or refute the hypothesis that lower tax rates in themselves improve economic performance. The Government should thus

scope for far-reaching change. The Government has yet to put the taxation of husband and wife on a rational footing. It has announced only very partial reforms of national insurance contributions, which remain a crude and unfair levy. It has yet to come to terms with very large distortions in the fiscal regime for savings and investment. It is taxing companies more heavily than the private sector and failing to recognise the impact of inflation on corporate profits. Its returns of capital gains and capital transfers taxes are heavily criticised.

These and many other failings can be corrected only through a medium-term programme of changes. Many of the flaws in past reforms reflect the Government's unwillingness to consult. Following rabbits from budget hares is a fun, but is not a reliable route to fitter and more rational taxes. The Treasury is not the repository of all wisdom on fiscal matters. It needs to seek advice more often.

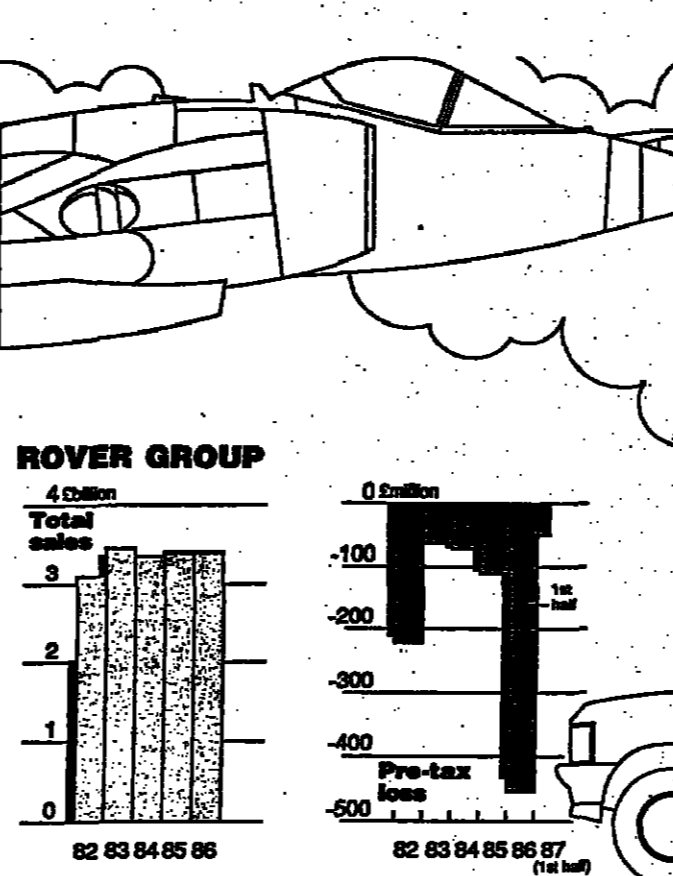
Geoffrey Owen looks at the background to British Aerospace's proposed bid for Rover Group - a deal that would unite two of Britain's best-known companies and largest manufacturing exporters

THERE ARE obvious political attractions to the Thatcher Government in the proposed purchase, announced yesterday, of Rover Group by British Aerospace.

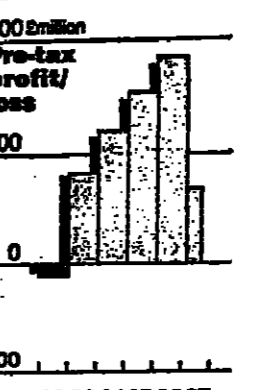
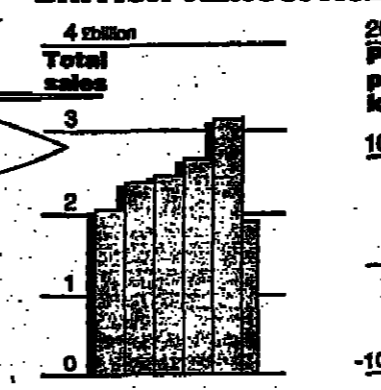
It will at last move Rover, the residue of British Leyland Motor Corporation (created with government encouragement in 1969) out of the public sector. Unlike the transfer of Leyland trucks to a company controlled by DAF of Holland, it is an all-British solution. Unlike the proposed sale of Austin Rover to Ford, which was called off after political protests, it does not involve physical rationalisation or loss of jobs. The deal will be expensive to the taxpayer - the purchaser will press for substantial debt write-offs - but ministers will see this as a price worth paying. What is far more open to doubt is whether the deal makes industrial sense for the two companies.

At the press conference yesterday Professor Roland Smith, chairman of British Aerospace, stressed the synergy between the two companies - in engineering technology, in marketing, in purchasing and in quality standards. He pointed to the example of other vehicle companies, particularly Daimler-Benz and General Motors, which had diversified into aerospace for similar reasons. Yet in these cases, which have met with a generally sceptical reaction in West Germany and the US, the circumstances and motivations of the acquiring companies were rather different.

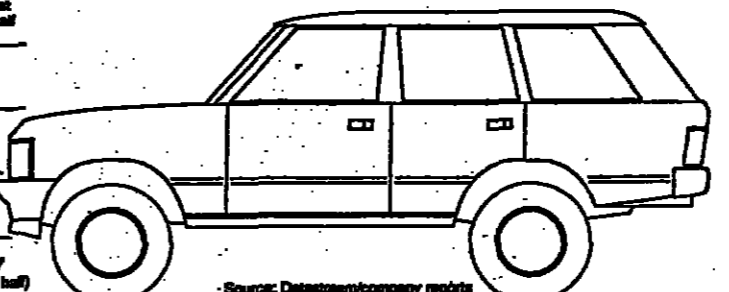
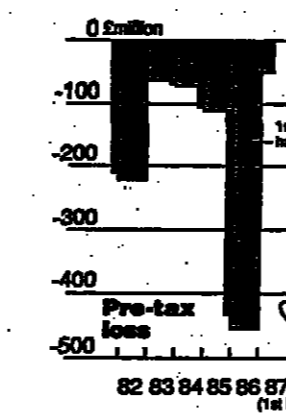
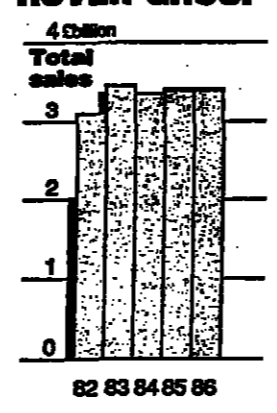
Daimler-Benz's investment in electronics through AEG, in aerospace through Dornier and in aero-engines through MTU was prompted mainly by the desire to find alternative sources of growth in case the car and truck business stagnated. While there are possible linkages in technology, especially in automobile electronics, Daimler is prepared to take the long view and it is not wishing to interfere with the acquisition. It is also taking a cautious view of suggestions that it might take control of Messerschmitt-Boelkow-Blom, the German partner in Airbus. Similarly the attraction to GM of the misleadingly named Hughes Aircraft, which it acquired in 1985, was its electronics expertise. GM merged Hughes with Delco, its in-house electronics and electrical subsidiary, and hopes to use Hughes's research capability in such areas as anti-lock braking systems, night vision, collision avoidance systems and display panels. Mr Roger Smith, GM's chairman, sees the integration between car manufacturing and advanced electronics as probably the most



BRITISH AEROSPACE



ROVER GROUP



An engagement is announced

important long-term trend in the industry and his main contribution to the company, British Aerospace, by contrast, is not primarily an electronics company. While both BAE and Rover are concerned with advanced manufacturing technology, the degree of overlap appears to be small. Both British companies, moreover, have serious problems in parts of their business. Will the merger make these problems easier to solve?

British Aerospace, which itself had a spell in government ownership between 1977 and 1981, has a thriving business in military aircraft and guided missiles, but about a quarter of its turnover is in civil aircraft which is at present making losses. This side of the company has been hit by

short-term difficulties, notably the weakness of the dollar, which has gravely hit the profitability of the Airbus. BAE's own civil projects are at an early stage in their lives, and thus absorbing large amounts of cash. BAE is a relatively small player in the world civil aircraft market - hence the alliance with the French, Germans and Spaniards in Airbus - and is likely to struggle to make profits in an industry dominated by the Americans. It is true that BAE has been enlarging its defence business, for example through the purchase of the state-owned Rover Ordnance. No doubt, therefore, Land Rover will be a useful addition to its portfolio of defence-related products. The absorption of Rover Group as a

whole, however, seems irrelevant to BAE's problems on the civil aircraft side. The attraction of the deal to Rover seems to lie less in industrial synergy than in becoming part of a larger and potentially stronger group within which its existing strategy can be pursued. Over the past decade the old British Leyland has been slumped down, by a process of closure, divestment and joint ventures, so that what is now called Rover Group consists of two main elements, the Land Rover/Range Rover four-wheel-drive vehicles and the so-called volume car business of Austin Rover. The former, which is not fully integrated with the passenger car side, is just profitable, has a good market position especially in the

formed joint ventures with other companies, thus spreading the costs of development and production over a larger volume of components or vehicles.

The most important partner is Honda of Japan, where the agreement involves both the joint development of cars and the manufacture of Honda vehicles under contract in Rover's UK factories. This strategy has been accompanied, most successfully under the present chairman, Mr Graham Day, by a strenuous effort to cut costs and improve productivity.

The chances of the strategy succeeding look better than they did a decade ago, partly because advances in manufacturing technology have improved the economics of low-volume production. Yet in the long run it has always been difficult to envisage how Rover could succeed on its own in the world market. Its market position in the UK is not nearly as strong as, say, that of Fiat in Italy or Renault in France. It has only just re-entered the US, while its sales on the Continent of Europe, though improving, are a long way behind the leaders. Rover still needs large financial and technical resources, to keep up in the model development race, and a wider distribution network. British Aerospace may possibly be able to make some contribution to the first of these needs, but not to the second.

Civil aircraft and medium-sized cars are two of the most intensely competitive world markets - as the two companies know to their cost. So while understandable enthusiasm was expressed yesterday by Lord Young, Trade and Industry Secretary, and the two chairmen about an all-British deal bringing together two of the country's leading exporters, there are many questions still to be answered about the industrial and financial details of the scheme.

Whether the three parties will reach agreement on terms is far from certain. Furthermore, it is possible that the Government's obvious eagerness to sell Rover will prompt other suitors, such as Ford, to re-enter the bidding and offer a higher price than British Aerospace. Indeed, BAE might find itself the subject of unwelcome takeover approaches - which some shareholders might find more attractive than this totally unexpected plunge into the motor industry.

Additional reporting by Anatole Kalinsky in New York and Andrew Fisher in Frankfurt.

THE ROVER GROUP

Rover has spent tens of thousands of pounds over the past two weeks advertising that taxpayers, who have sunk £2.5bn in the past 10 years in the group, will find its results by March 10 "mildly surprising". This hint of a return to profitability has been made possible by a mix of measures since Graham Day, Mrs Thatcher's choice as executive chairman of Rover Group, took up office in May 1986. They include the disposal of the heavily loss-making Leyland Trucks business, deep cuts in fixed costs and withdrawal from the UK new car price war. The record 1986 net loss of

£282m was followed by a first-half loss of only £22m last year. Mr Day confirmed yesterday that the full year would show a profit before tax and interest. Car production by the group's Austin Rover subsidiary, at around 465,000 units last year, was up 15 per cent on 1986, but still below the 1979 level of 503,000. Exports rose to 140,000 units from 120,000 in 1986 partly thanks to a luxury model, the Rover Sterling, made in partnership with Honda of Japan. But this was offset by problems at home where market share fell below 15 per cent for the first time. Austin Rover is heavily reliant on Honda for a new range of medium-sized cars. These, code-named RA, are to be launched next year. The only stand-alone model programme is a revised version of the Metro to be launched in 1990. Land Rover is marginally profitable, but under strong attack from Japanese competitors. Land Rover sales have fallen from a peak of 60,000 in the mid-1970s to under 19,000 last year, although Range Rover sales rose to over 20,000 units from 14,500. The group also has a 40 per cent stake in the Leyland DAF trucks group.

John Griffiths

Priorities for Afghan talks

PEACE TALKS aimed at ending the Soviet occupation of Afghanistan resume in Geneva today amid an unprecedented international air of expectation that they are, finally, going to succeed. By a desk piece of footwork Mr Mikhail Gorbachev, the Soviet leader, is turning ignominious defeat in Afghanistan into partial triumph. He has dropped his insistence that an interim government be formed in Kabul prior to withdrawal and, by this concession, has ensured that, if his troops are not pulling out by May 15, a date offered by him, he will not be to blame.

He has been aided unwittingly by Pakistan, whose staunch opposition to the Soviet occupation has earned it the unqualified support of the US. If this latest round of Geneva negotiations collapses in disagreement, Pakistan, by making demands on what happens after the withdrawal, will have to shoulder the blame for delaying the Soviet exit. Such a price is too high.

The timescale The key players in the Geneva talks, hosted six years ago, are Pakistan, born to more than 5m Afghan refugees and leaders of the many of the mujahideen guerrilla groups, and the Soviet-backed Afghan Government. Mr Diego Cordovez, the UN mediator, shuttles between the two sides, his official brief being to secure a truce for the withdrawal of Soviet troops. He feels that there has been enough movement on the complex details concerning the mechanics of a withdrawal for the talks to resume today.

Disagreements remain. How long should the withdrawal take? What about the "front-loading" - the amount of key equipment and troops withdrawn in the first couple of months? Other issues include whether US aid to the mujahideen ends with the agreement, or when the withdrawal begins 60 days later, or is phased out during the withdrawal. But, given Mr Gorbachev's determination to get his 115,000 troops out, none of these points seems beyond the reach of negotiation.

Hard times at the races

THE March Hare was behaving quite sensibly as it tried to dodge the jaws of two pursuing greyhounds in the corner of a Lancashire field. The pursuing animals were elsewhere, as horse racing supporters confronted anti-blood-sport protesters, divided by police and the line of a hedge.

The battle of the Waterloo Cup has become an annual event to be won or lost on the course of the fields of Aitcar, Liverpool. Yesterday, there were 12 arrests after about 3,500 supporters, 500 protesters, and 150 police gathered for the start of the three-day event, the blue ribbon of hare-courting where 64 greyhounds compete for the £4,000 first prize. The dogs are coursed in pairs, pursuing wild hares across a 50-acre field. A red-coated "slipper", who holds the dogs, gives the quarry a 60-yard start and points are awarded for closing on the hare and turning it. Sometimes the hare escapes; sometimes not.

In the last century there were times when 50,000 lined the Waterloo Cup days at Aitcar, a member of the Waterloo Cup committee, said: "It was so popular then that carrier pigeons took the results back to London. But, while the London Stock Exchange closed for the Waterloo Cup, Parliament rose for the Derby."

William Lynn, who started the event in 1836, was so successful that he founded the Grand National Steeple Chase and slot between Waterloo Cup days as an added attraction. William Hill, the bookmaker, launched his career here, and Joe Coral used to be a familiar face at Aitcar just after the war. But, while you can still lose your moleskin shirt there, its popularity is declining, partly because of moral arguments and partly because of the advent of the electric hare. Yesterday stones and a smoke bomb were hurled and cursing heavies waded into any protes-

OBSERVER

those who broke ranks, if the police didn't get there first. Still, the demonstrators seemed to enjoy it.

Banking failure

Count, sometimes described as the top people's bank, had a spokesman, we had money round from another branch in 10 minutes and the safe was cracked within an hour.

Chairman Smith

M Roland Smith, 53, is a professor of marketing, and over the years has marked himself very well. Now chairman of British Aerospace, he has a string of chairmanships, directorships and consultancies behind him. "What he loves doing," says a leading merchant banker, "is being on boards, and even more he loves being chairman - just loves it."

His early career was chequered, perhaps even accident-prone. When he took the chair at Senior Engineering in 1976, for example, the company was producing £2.2m pre-tax a decade later when he was still there the profit was just the same. Greater mishaps happened at Barrow Hopton, Midland Aluminium and Silentnight Holdings, all of which he chaired for a period in the 1970s. He made his name at House of Fraser when it was funding off the prolonged takeover attempt by Lorrho, but even that is an odd story. In fact, he had first tried to join the Lorrho board on the strength of his widespread contacts. Tiny Rowland, the Lorrho chief, indicated that he had enough contacts of his own and so need for someone like Smith to hold his hand. Smith joined the House of Fraser and the two men fought a well-known battle.



He is the first chairman of British Aerospace to be a non-Government appointee. Even there, however, he has proved ungrateful. Sir Austin Pearce, the previous chairman, thought when he left that BAE's prime need was to strengthen its international links and competitive edge. No one guessed that Smith would go for the Rover Group.

Day as partner

Full, athletic and with a beard which makes him look like an old-style mafioso, Graham Day was Margaret Thatcher's personal choice to take over in 1986 what we once called British Leyland and he quickly re-styled the Rover Group. Now 51, he is the son of an Essex stockbroker's clerk who went to Canada for the sake of his health. He first made his name in the UK as a trouble-shooter at the declining Cammell Laird shipyard in Birkenhead in the early 1970s. But it was the years between 1983 and 1986 when he ran British Shipbuilders that earned Mrs Thatcher's admiration. In under two years at Rover he

has unseated six senior managers at the cost to the company of £1m in pay-offs. In keeping with his remit to privatise the group as quickly as possible he disposed of 14 subsidiaries to concentrate on the core business: producing and selling cars. Dismissed by some critics as "a dedicated calculating miser", Day in the flesh has a way with words and exhibits considerable charm, which he has used to good effect when dealing with his political masters. Asked about working with Prof Smith yesterday, he said: "It would be a privilege. And I don't say that about many people." At which point Lord Young butted in: "He doesn't say it about me."

Brazilian joke

General Secretary Gorbachev asks God whether there will ever be capitalism in the Soviet Union and is told: "Yes, but not in your lifetime." President Reagan asks Him whether there will ever be communism in the United States and gets the same answer. Then President Sarney asks whether Brazil will ever pay off its debts and the answer is: "Yes, but not in My Lifetime."

Basil Boothroyd

Basil Boothroyd, the humourist who died this week, loved telling stories against himself. Some years ago, taking a younger member of the Punch staff to lunch, the two men sizzled through the old Covent Garden narrowly avoiding banana skins and whatever until Boothroyd mused aloud whether people like him are born accident-prone or merely invite disaster to be thrust upon them as a constant source of material. Then he was hit by a falling ladder and spent the next five minutes cursing and clutching a badly damaged shin. When he finally limped up the steps of the Savage Club, the steward said without the trace of a smile: "Good morning, Mr Boothroyd. Usual trouble for a Tuesday morning, I see." Boothroyd collapsed into a chair and laughed till he cried.

No. 3 Connections

Insert the numbers 1-9 in the grid so that the sum of all the numbers in the connecting circles only is as shown in the table.

for example: 1-14 (4+7+3)
4-8 (7+1)
7-5 (4+1)
3-1

1-11
2-4
3-18
4-25
5-21
6-4
7-9
8-7
9-5

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Right-wing candidates in France's presidential race are embarrassed by the absence of a declared left-wing candidate. Ian Davidson reports

Waiting for the fox to leave its lair

IT HAS BEEN said many times in the past and it will be said many times in the future: François Mitterrand is a cunning old fox. The leading right-wing candidates in the run-up to the French presidential election, Mr Jacques Chirac, the Prime Minister, and Mr Raymond Barre, the former Prime Minister, are both trying hard to get some momentum into their rival campaigns. But their efforts are seriously hampered by President Mitterrand's refusal to declare whether he is going to stand again or not.

If media exposure is a measure of success, Mr Chirac and Mr Barre are both doing very well. Press and television coverage of the pre-election campaign has been obsessive for at least six months, and in the past week or so, since Mr Barre joined Mr Chirac in formally declaring his candidature, it has become all-encompassing.

Yet neither right-wing candidate has managed to establish a decisive lead over the other, let alone appear to mount a convincing challenge to the phantom candidacy of François Mitterrand. During the second half of last year, Mr Barre appeared from the opinion polls to be significantly the stronger of the two; but in the last month or so Mr Chirac has moved up, and is now (depending on which opinion poll you read) either slightly ahead or slightly behind Mr Barre, but both remain substantially below the hypothetical poll rating of President Mitterrand.

This pattern is likely to remain, at least until Mr Mitterrand tips his hand. In policy terms, there are almost no significant differences between Mr Chirac and Mr Barre, as Mr Chirac disarmingly admits: Mr Barre believes in the necessity of investment incentives for industry, whereas Mr Chirac does not, but that is hardly the stuff of exciting political debates. As a result, the competition between them is largely being played out in terms of style and image rather than substance.

In any case, the two men are restraining themselves from attacking each other in public, at least for the time being. How long this restraint will last is an interesting question; but it is clear in principle that, for the right-wing candidates at least, the dynamic of the presidential race is made up partly of competition, partly of mutual support.

So long as both of them remain in the race, neither has a chance of outright victory (more than 50 per cent of the votes) in the first round of voting on April 24; and if François Mitterrand is the main standard bearer of the left, neither Mr Barre nor Mr Chirac has a chance of victory in the run-off on May 8 without the support of the other's voters. So long as they both put a right-wing victory

above personal ambition, therefore, they both have a logical and disinterested incentive for treating each other with kid gloves. On the other hand, taking part in the run-off depends on coming in second (or even first) in the first round. Neither man can be expected to conduct a wholly disinterested campaign from beginning to end, even though Mr Barre is doing his best to project an image of lofty serenity. Both right-wing candidates are waiting with growing impatience for the chance to have a crack at their main rival on the left, in order to reduce the temptation to have a crack at each other.

For Mitterrand to back out would seem like malice towards the Socialists

Mr Barre has made comprehensive criticisms of the whole of President Mitterrand's seven-year tenure of office: Mr Chirac has criticised the five-year period of the Socialist government which preceded his two years at the Matignon, because it would really not do for him to carp too loudly at his partner in the strange left-right "cohabitation" which has marked the past two years. But it is a striking mark of the dignity of the French presidential system, that Mr Mitterrand has remained virtually immune to serious personal attacks from either of the main right-wing candidates so long as he has declined to enter the arena as a candidate.

Virtually everyone by now assumes that Mr Mitterrand will be that rival. Although he has until recently played repeated cat-and-mouse games with the press, it has become almost impossible to imagine that he would decide not to run: the polls consistently encourage him by pointing to a clear-cut victory and for him to back out now would almost be an act of malice towards the Socialists.

A number of leading party figures, starting with Mr Michel Rocard, the former Agriculture Minister, and including Mr Laurent Fabius, former Prime Minister, and Mr Jean-Pierre Chevènement, former Industry Minister, would no doubt be keen to try. But in the shadow of Mr Mitterrand, none of them starts out as a natural unifying candidate and time is going very short for the party to mobilise convincingly behind any of the alternatives. Mr Rocard has long posed as the

young social-democratic challenger for the party leadership and the presidency, and his popularity in the country appeared to justify his ambition. Now even he has started to adopt a lower and more subdued profile, behaving more like President Mitterrand's confidant and messenger than his replacement. He has reinforced that impression in the past few days, by suggesting in public that he would be willing to offer himself as a candidate for the prime ministership.

The inference being drawn by such experienced commentators as Jean-Marie Colombani of Le Monde, is that Rocard is now absolutely convinced that Mitterrand will run; that in the short run his only option is to rejoin the ranks under Mitterrand's leadership; that if he wants a chance of the presidency, he had better wait until 1995, when he will only be 64; that if Mitterrand wins he will be bound to appoint a centre-right government, that he (Rocard) must be a plausible candidate for bridging the gap between the Socialists and the big compromisers in the centre, and that he will be best placed for 1995 if he can secure a term as Prime Minister first.

The biggest question mark over the campaign is what happens when Mr Mitterrand does declare his candidature. Some observers, and many of his opponents, claim that his strong and consistent performance in the polls is largely due to the fact that he is not a declared candidate, but can pretend to a lofty role above the hurly-burly of vulgar politics. For the time being, the argument is no more than speculation; but the inference must be that Mr Mitterrand should delay his entry into the arena as long as possible. That is, in any case, the way he has been playing it so far: frequent public appearances, public comment on the state of the nation, and barbed if indirect criticism of the two main right-wing candidates.

Last week he carried the game a stage further, with a public appeal for reconciliation, unity and dialogue. "Let us have confidence in the French people," he said. "I know what it needs, but I can tell it what it does not need: that is, a France divided in class, in rival churches, in factions, in fractions, and parties which refuse to work on the building of France." Whether or not this was a calculated as an advertisement for cohabitation was unclear, but alone whether it was designed to suggest that he would continue with cohabitation after the

election, but it was certainly a claim to be a centralising and a unifying force. If he can finesse the transition from non-candidacy to candidacy, he may be able to elude any danger of a tumble in the opinion polls.

For the innocent at large, the polls present a puzzling set of interlocking questions, which recall the old joke that an Armenian is a man who enters a revolving door behind him, and emerges from it in front. The first question has to do with the broad balance of opinion in the country between the left and the right. Most of the polls have seemed to suggest rather consistently over a number of months, that supporters of right-wing presidential candidates in the aggregate outnumber supporters of left-wing presidential candidates by very roughly 55 to 45 per cent. Part of the answer appears to lie in the political mood of consensus; all three main candidates seem determined to claim to be able to govern from somewhere near the centre, at least in terms of sober anti-inflationary economic policies and commitment to Europe. This kind of convergence (at least in contrast with the very wide divergences of the 1981 campaign) seems to be reflected in a lack of passion among the voters; some polls have suggested that only a minority of voters would be seriously upset if the candidate of their choice failed to get in.

A more important part of the answer seems to lie in the divided nature of the French right. A recent poll by the research organisation Sofres showed that only three quarters of Barre's supporters would vote for Chirac in a run-off, and vice versa; whereas about one in eight would actually vote for Mitterrand. In the case of the extreme right-wing National Front, the figures are even more striking; only half of Jean-Marie Le Pen's voters would support either Barre or Chirac in the run-off, whereas over a quarter would vote for Mitterrand.

These antagonisms are hard to understand and harder to explain. They certainly do not lie in any simple differences of policy; the neo-Gaullist RPF party covers a broad spectrum of philosophical views and some Gaullist ministers would be closer in spirit to some of the centrists or even some of the Socialists, than to some of their own party colleagues. Nor are they explained simply by the personal ambition of Chirac or Barre, or that doubtless plays an important role.

The academic explanation, which was first formulated 35 years ago by the French political scientist René Remond, is that France has three different right-wing traditions: the classical, Catholic conservative tradition; the free-thinking, comparatively liberal tradition, which he calls Orleanist; and the muscular, state-oriented or Bonapartist tradition. Why these three traditions should still be alive and antagonistic in 1988 remains something of a mystery. The practical explanation, which



may in the last resort be more real, is called Jean-Marie Le Pen. Barre and Chirac may between them aim to win 40-45 per cent of the votes in the first round; but Mr Le Pen looks like getting 10 per cent or even more, and those are the 10 per cent needed for victory in round two. Barre, as the outsider, needs to play something of the role of a Cassandra, but Le Pen is the real beneficiary of the low-growth economy and the high level of unemployment. And it is he who may make it difficult and perhaps impossible for any right-wing candidate to win. But everything could change between now and April 24. Who knows, perhaps François Mitterrand will prefer retirement...

Audit requirement should be retained

From Mr Declan Bourke. Sir, "Small companies told to obey accounting rules" (Richard Waters, February 26) states that abolition of the audit requirement for small companies is gaining favour in the accountancy profession, and the Chartered Association of Certified Accountants is the only accountancy body against the idea. The position of this Institute is that the audit requirement should be retained for all limited companies. That position was fully set out in our response to the Department of Trade and Industry's (DTI) 1986 consultative document "Accounting and Audit requirements for small firms."

In that response we argued that the advantages of audit, the protection of creditors in the face of limited liability, and the need to ensure that directors of small companies understand and observe their legal responsibilities, are strongly supported retention of the audit requirement for all limited companies. We went on to say that a convincing case must be made before a far-reaching change - such as the abolition of the audit requirement - could be introduced; such a case, in our view, has not been made.

The Institute was reassured by the outcome of the consultation process which the DTI carried out in 1985-86. We are surprised that the issue is being raised so soon again, because we are not aware of any new reasons which would alter the conclusions reached as recently as May 1986. Declan Bourke, The Institute of Chartered Accountants in Ireland, 11 Donegall Square South, Belfast, Northern Ireland

London docklands development goals include helping the local population

From Mr Alan Benjamin. Sir, The arguments used by the Docklands Consultative Committee (FT report, February 17) to criticise the London Docklands Development Corporation (LDDC) have been used before, and when set against the facts, fall apart. Let us leave aside 20 years of neglect, inaction and waste which preceded the LDDC, and led to appalling poverty and economic desolation. Once in "office" the LDDC's first priority was to create the physical redevelopment and renewal without which no regeneration could take place. This has successfully begun through investment into new roads, sewage and a railway, as well as the creation of 8000 new homes. As we have said consistently, up to 1987, 80 per cent of all the new homes built have sold

Letters to the Editor

USSR policy on nationality

From Mr Victor Orlik. Sir, Margaret van Hattem's allegation that "since Lenin's time, official Communist Party policy has taken as its goal the merging (stignanie) of the nationalities, as opposed to the free development (razvitiye) of national characteristics" ("Nationalism Tugs at the Soviet Centre" - February 27) is not entirely true, to say the least.

Vladimir Lenin saw the merging of nations as a time-consuming historical process which could proceed on a world scale only after mankind's advent to communism. The Soviet Communist Party has never suggested the merging of nationalities as a practical and political slogan. Some resolutions of the Party Congresses as well as the CPSU programmes and the Soviet constitution do mention the free development and further rapprochement of the socialist nationalities.

I would offer a few general concepts to illustrate our understanding of the national policy.

We oppose the ideology of chauvinism and nationalism; we offer due regard for the national feelings and national dignity of every individual, but we are strongly opposed to any deliberate attempts to erode or whip up national characteristics; we educate people in the spirit of Soviet patriotism and internationalism.

As for Yuri Andropov, his name is generally associated with

sustained efforts to prevent or correct certain miscalculations in the national policy. He firmly insisted on a proportionate representation of all nationalities in the Party, government and state bodies, a fact that refutes the erroneous assertion that he advocated merging as the Party's goal.

Finally, the most convincing disproof of Miss van Hattem's statement is the truly free development of national cultures (languages, literatures, and so on). It was Lenin who on December 31 1922 dictated the following to his secretary:

"...the strictest rules must be introduced on the use of the national languages in the non-Russian republics of our union, and these rules must be checked with special care." ("The Question of Nationalities or 'Autonomisation'" Lenin, Collected Works, volume 36, pages 805-11).

The Soviet constitution proclaims respect for the national dignity of other citizens and the strengthening of friendship between nations, big and small, of the Soviet multi-national state as a duty (please note, it is a duty) of every citizen of the USSR.

So where is this alleged merging of nationalities, as opposed to the free development of national characteristics? Victor Orlik, Soviet Weekly, 3 Bosary Gardens, SW7

Divestment from South African links

From Mr Nick Randall and Mr Avinash Persaud.

It is contrary to the letter from the Director (February 27), the divestment campaign at the London School of Economics was long, hard fought, and sometimes bitter. Student frustration at LSE inaction on this issue led to a week long occupation, in February 1987, and the resignation of the student rebels of 1988. In the aftermath of this, the School reluctantly agreed to a code of conduct on South African related investments.

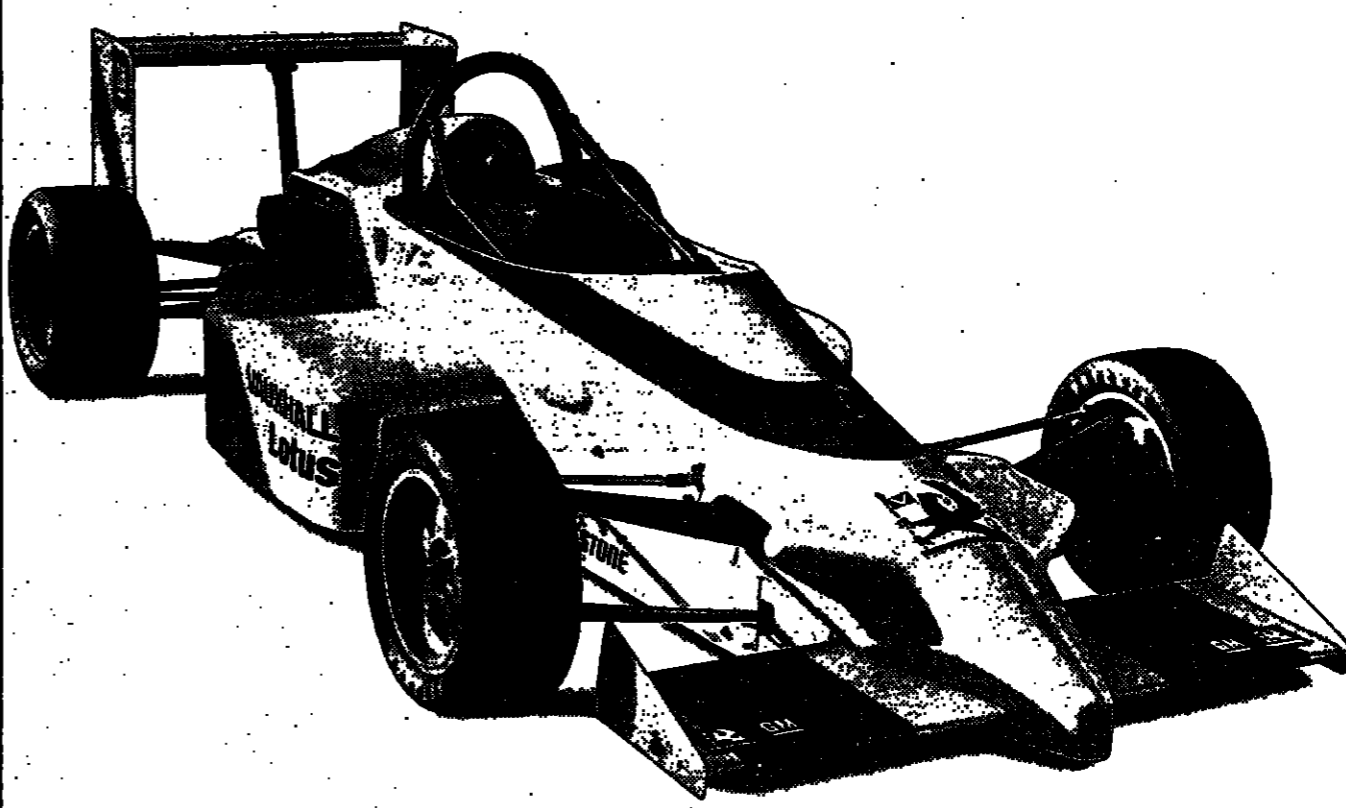
At the July meeting of the Court of Governors a motion was passed by just two votes (the smallest margin in the School's history) to sell shares in 16 companies. However, this decision was substantially revised at the December meeting of the Court. At that time shares in just six companies had been sold.

Student anger at this turnaround manifested itself in calls for another occupation. If divestment was to be obstructed further, in a report to the joint meeting of the standing committee and student governors on Tuesday February 23 it became clear that continuous pressure from student leaders and academics had forced the School to sell shares in all firms in its portfolio which had links with South Africa - almost one fifth of its entire portfolio in equities.

It is shameful that so much effort had to be put in to "encouraging" the School to divest from South Africa. But now that it has, the School should be proud to be the first British university to do so.

Nick Randall, Avinash Persaud, LSE Students' Union, Houghton Street, WC2

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FINANCIAL TIMES

Wednesday March 2 1988

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Pakistan's attitude will be crucial to the outcome of this week's summit talks, reports Robin Panley in Geneva

Battle of wills takes shape over Afghanistan

HOPES for an early conclusion to the Afghanistan peace talks which resume in Geneva today subsided last night when the Afghan and Pakistani negotiating teams arrived with opposing and intransigent positions.

The UN-sponsored talks are indirect discussions between Afghanistan and Pakistan aimed at securing agreement on how and when the 15,000 Soviet occupation troops leave Afghanistan.

Mr Abdul Wakil, the Afghan Foreign Minister, said yesterday his team would not raise any new subjects or objections at the proximity talks with Pakistan under the auspices of Mr Diego Cordovez, the UN mediator. But it would also not allow anyone else to raise any new matters.

This underlined Afghanistan's determination to resist any moves by Pakistan to make the formation of an interim transitional government in Kabul a precondition to signing a peace accord in Geneva.

Mr Zain Noorani, Pakistan's Deputy Foreign Minister, insisted in an airport press conference that the subject of an interim government was not a new issue.

This is a second-track subject raised more than a year ago. We do not want to delay the Soviet withdrawal by a single day. But we seek a comprehensive, not a partial, settlement. That can only happen by finding, side by side, a solution to the problem of introducing a transitional government."

This suggests that the talks are going to be more difficult and protracted than many had hoped.

Mr Noorani implied that they could be lengthy and Mr Wakil said the talks could last "many days," although he was optimistic about the final outcome providing there was no attempt by any side "to bring about a stalemate."

Mr Wakil insisted that the interim government was not for the Afghans alone and not for the Geneva talks aimed at ending the eight-year occupation of Afghanistan by Soviet troops. Mr Mikhail Gorbachev, the Soviet leader, has offered to start pulling his troops out on the day May 15 if peace accords are signed in Geneva this month.

Mr Wakil gave clear signals that the present Afghan Government intended to be at least a major player in any future gov-

Soviets underline commitment to deal

The Soviet Union yesterday reiterated its intention to see agreement reached in talks starting today in Geneva between Pakistan and Afghanistan which are aimed at settling the Afghan conflict, Christopher Bobinski writes from Moscow.

Mr Gennady Gerasimov, the Foreign Ministry spokesman, told a press conference here yesterday both his country and Afghanistan "firmly" wanted an agreement to emerge from the talks.

Mr Mikhail Gorbachev (right), the Soviet leader has said that agreement signed in Geneva during this round of

talks would be followed by a withdrawal of Soviet troops starting 60 days afterwards.

Yesterday, Pravda, the Communist Party newspaper, criticised the Pakistan Government which is seeking to have a new government installed in Kabul which would contain no members of the present Communist administration before signing the Geneva agreement.

"If the Pakistan leaders are really interested in a solution of the Afghan problem, then they have the chance by signing the Geneva documents to prove that not just by words but by deeds," Pravda said.



from the Mujahideen. On the other hand, the Mujahideen, widely split on ideological grounds, might turn against each other in a different but equally bloody form of civil war.

Either scenario would deter the refugees from returning home, leaving Pakistan with a major problem. US aid is likely to diminish sharply once the occupation is over. Worse, the Pakistanis fear any civil strife could spread over its North-West Frontier border.

On the other hand, if Pakistan refuses to sign an agreement in Geneva it risks international censure for prolonging the Soviet occupation.

As the US also puts a higher priority on withdrawal of troops than on the creation of an interim government, it is likely to put Pakistan under intense pressure to agree. It may even threaten to cut off aid in any event when it comes up for renewal next year.

A possible way out would be for the parties to initial but not sign the protocols. This would enable the Soviet Union to say they were signed and pull out, while Pakistan could insist it had stuck to its principles and not signed in the absence of an interim government.

Another possibility would be to sign very quickly and then spend the ensuing 60 days looking for an agreed interim government, with Mr Cordovez acting as an unofficial central negotiator.

However, the immediate business of Geneva today remains the withdrawal protocols. For the first time since 1979 a Soviet withdrawal looks a reasonable - but still not good - bet.

Mr Gorbachev is so convinced it will happen that some Soviet moves have already been made. He moved out of Afghanistan and some Soviet military personnel are not being replaced. A comfortable Black Sea dacha plus pension are reportedly being lined up for President Najibullah's retirement in communist exile.

One thing is certain: if withdrawal does not happen, Pakistan will have a lot of questions to answer.

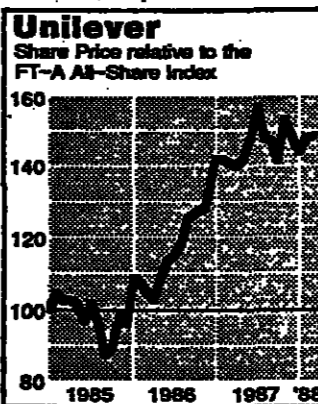
THE LEX COLUMN

Finding Rover a good home

You have to give British Aerospace credit for lateral thinking. From the viewpoint of Rover and the UK Government, the proposed deal has everything: a bid for the whole hotch-potch from a politically ideal buyer, one which is not only British but a non-competitor and thus unlikely to shut down factories. For BAE's stunned shareholders, the benefits look a good deal more arcane.

Financially, the short term might have its attractions, assuming that BAE can handle its way to a completely debt-free purchase at a nominal price. Rover comes with an enormous backlog of tax losses, and looks set to announce its first profit for many years later this month.

The industrial case rests on both manufacturing and marketing. BAE's strength in engineering design is supposed to marry up smoothly with Rover's experience in production processes, and Rover's claimed presence in continental Europe is to complement BAE's in the US. In addition, Rover's link with Honda is to give BAE an entry to Japan. But it is not easy to see the link between selling aeroplanes and mass-market cars, and a tie-up with Honda would be of doubtful benefit if it amounted to a transfer of aerospace technology to Japan. And though BAE also points to other instances of auto/aerospace marriages - General Motors, Daimler Benz and so forth - these typically consist of a strong car manufacturer branching into aerospace, not the other way round.



volume and profit may still be opposing concepts. Growth in US detergent tonnage, at 5 per cent, was half the previous year, but the result was a profit after years of losses. The personal products side of Lever Bros is still losing handsomely, but should now fare better as part of the lately-acquired Chesebrough-Pond's. It looks quite possible that the group should make £1.5bn pre-tax this year, in which case the shares at 437p are on 11 times earnings - a shade above the market, but not a bad two-way bet if there is a recession round the corner after all.

Macy's/Federated

It is getting to be just like old times on Wall Street. Mr T. Boone Pickens, the terror of the US oil patch, has turned his attention to chasing gold mining companies, media properties are once again in play and highly leveraged takeover bids are very much back in vogue. Indeed, if there was ever any doubt that some of the froth of last year's bull market continues to affect corporate America and its investment bankers, Macy's/Federated, which went well over \$6 billion for Federated Department Stores has set the record straight.

Here is a company which was taken private in a highly leveraged management buy-out less than two years ago, making an even more highly leveraged bid for a company twice its size. Moreover, Macy's is only offering \$78.20 per share in cash for 80 per cent of the Federated equity and the balance consists of an approximate 40 per cent stake in a combined Macy's/Federated, which will be far and away the biggest US department store group. Whilst a much sweetened offer per share all cash offer for Federated from Campeau still looks the more straightforward of the two bids, there are a number of factors which could sway the bid in Macy's favour.

For a start, Federated's management might prefer joining forces with another US department store group in which it has a major stake, even though the new entity will be under as much pressure to sell assets as Campeau. However, the real key to success rests with the rival investment banks which have their much-inflated reputations at stake. Indeed, M & S's ability to buy Brooks Brothers from Campeau may hinge on the willingness of the latter's adviser, First Boston, to outbid Macy's Drexel Burnham.

Unilever
Though Unilever is not what the stock market thinks of as a cyclical company, there is no doubt that its profits - and in particular, its operating margins - are affected by the economic cycle. Yesterday's full year figures showed a 10 per cent increase in operating margins for the full year, but overall, not only was there a real improvement in margins last year of around 15 percentage points, to 8.4 per cent, but a further modest improvement is expected this year. Underlying volume growth seems if anything to have accelerated in the final post-crash quarter, and the 4 per cent figure for the year is expected to be repeated in 1988.

British Gas
Fresh from having offended the Canadian and New Zealand governments, British Gas has done it again, this time with the New Zealand government. However, the natural conclusion

Assuming the deal does come to fruition, it must surely be referred to an ERM for approval. Judging by the 7 per cent drop in BAE's shares yesterday in the absence of financial details at all, the institutions will take some convincing.

It followed a storm of local criticism that the Government was selling important national assets to foreign hands.

Mr Richard Prebble, the New Zealand State-Owned Enterprises Minister, announced the termination of the agreement late yesterday. He accused British Gas of "negotiating behind the scenes" and said the agreement included "more than 30 pages of legal provisions which the Government considered unacceptable."

British Gas claimed that all the provisions of the proposed agreement had been agreed in principle by the New Zealand Government before the agreement in principle was announced.

It also indicated that the Government had broken an agreement that neither side would make a public announcement without the consent of the other.

The decision to sell Petrocorp, a monopoly wholesale supplier of gas with a sizeable retail business, to foreign interests had been strongly attacked by the opposition and was also opposed by Sir Ron Brierley, whose Brierley Investment owns 15 per cent of Petrocorp and has indicated its intention to increase the stake.

Mr Prebble said the New Zealand Government would now be considering other offers for Petrocorp that were similar in price to the British Gas deal.

The Government had been counting on the NZ\$800m (\$388m) proceeds, which was to have been paid for in foreign currency, to produce a budget surplus next month.

The New Zealand dollar fell following the announcement. British Gas rose 2p to close at 135p.

ernment, although it would not set any preconditions for its formation. "The Government in Afghanistan possesses all the powers to defend the independence and territorial integrity of the country," he said.

The precise nature of a successor government in Kabul to the present Soviet-backed regime headed by Dr Najibullah, is thus likely to continue to cloud the discussions. But Mr Cordovez's brief is confined to troops withdrawal. Other matters have to be dealt with informally and unofficially.

Ironically, the Soviet Union was responsible for introducing the issue of a successor government as a way of ensuring the talks could make no progress. Now Mr Gorbachev has dropped his insistence on solving the problem before withdrawal. However, Pakistan, fearful of what happens after the Soviets leave, has taken it up.

Previous talks have reached a draft agreement containing four protocols, the detail of which has never been agreed. The protocols cover:

- The timetable and front-loading of withdrawal.
- Non-intervention by Pakistan and Afghanistan in each other's countries.
- And to all outside "interference in the affairs of Afghanistan."
- The return of refugees to Afghanistan.

The draft also stipulates that there will be a 60-day period

between the protocols being signed in Geneva and the start of the withdrawal.

Mr Cordovez has been increasingly active in recent months trying to narrow some of the remaining gaps, and there has been progress. Pakistan has dropped its demand for withdrawal to be completed in a few weeks and has moved steadily to its present position of eight months.

Afghanistan, supported by the Soviet Union, has slowly backed away from its withdrawal plan of four years and is now stipulating 10 months. A compromise is in the offing.

The US and Pakistan have always insisted that the withdrawal must be front-loaded, with a large number of men and weapons leaving in the early weeks, and Soviet resistance to this has evaporated.

The ending of outside interference remains a tricky problem. The Soviet Union argues that all outside interference, including the supply of arms to the Mujahideen, must cease as soon as the withdrawal agreement is signed.

Pakistan and the US have given increasing military aid and shelter to the Mujahideen guerrillas fighting the Soviet occupation forces and the official Afghan army.

Any report that the Afghan occupation which began in December 1979, as persistent interference in a sovereign state's affairs and argue that they are entitled to support opponents to the occupa-

tion until it ends.

There seems room for compromise with the US backing out aid to the Mujahideen and perhaps ending it altogether after, say, either the 60-day post-agreement period or after the completion of the front-ended phase.

In any case, the Mujahideen have enormous stockpiles of weapons and they could fight on unaffected for two to three months.

The US has also agreed to be a guarantor of the peace agreement, but the Soviet Union argues with some force that it is impossible to be a peace guarantor while simultaneously supplying lethal weapons to one side.

The return of refugees is also a thorny problem and is at the root of Pakistan's new-found fears about a Soviet withdrawal. There are more than 3m refugees in Pakistan and a further 2m in Iran, a major population shift out of a total of 18m.

Pakistan has been remarkably successful at absorbing its share of the refugees, mainly because of lavish US aid poured in to support a front-line state in the battle against communism.

Pakistan is now boxed into a tricky corner. If there is no agreed coalition government in place in Kabul by the time the Soviets leave, then Afghanistan could become a bloodbath.

The Afghan army could sustain the present government, provoking widespread violent resistance

put in to answer anxieties that the line between national anti-cartel authorities and Brussels was too vague.

In a gesture to British fears that an EC merger regulation would unduly delay fast-moving takeovers, the Commission is offering to cut in between two and four months the time it will take to come to decisions on bids.

Although the proposal involves compromises - cautiously welcomed by diplomats yesterday - it includes some strikingly tough provisions. It would, for instance, allow Brussels to fine merged groups up to 10 per cent of the value of their combined assets for disobeying Commission rulings and also empowers EC investigators to raid company offices and seize documents.

Petrocorp deal with British Gas collapses

By Steven Butler in London

BRITISH GAS has suffered a major setback to its plans to diversify overseas with the collapse yesterday of its deal to buy the New Zealand Government's 70 per cent stake in Petrocorp Corporation, the country's biggest producer of oil and gas, for £280m (\$275m).

The New Zealand Government's abrupt decision to withdraw from the agreement in principle, which had been announced two weeks ago, appeared to take British Gas by surprise. A British Gas negotiating team was still in Wellington and executives of the company were scheduled to arrive in New Zealand in a fortnight to continue the discussions.

It followed a storm of local criticism that the Government was selling important national assets to foreign hands.

Mr Richard Prebble, the New Zealand State-Owned Enterprises Minister, announced the termination of the agreement late yesterday. He accused British Gas of "negotiating behind the scenes" and said the agreement included "more than 30 pages of legal provisions which the Government considered unacceptable."

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The New Zealand dollar fell following the announcement. British Gas rose 2p to close at 135p.

Brussels may alter merger rules

BY WILLIAM DAWKINS IN BRUSSELS

THE EUROPEAN Commission is expected today to decide on fresh rules for a controversial merger control regulation which will include extensive changes designed to soothe British and French fears about giving Brussels too much power to interfere in corporate takeovers.

The scheme to go before today's weekly meeting of the Brussels authorities will still, however, give the Commission the power to block or even unravel any mergers or takeovers within the European Community which it considers would be likely to distort competition at EC level or "give rise to a dominant position."

Before the regulation can become law it would need to be accepted by EC Industry Ministers who are likely to discuss the controversial plan at a meeting in June.

The proposed regulation is also designed to give legal backing to company link-ups that do not risk creating cartels. As such, it will have a major bearing on the growing number of cross-frontier corporate bids in the European Community, notably the hotly contested attempt by Mr Carlo De Benedetti, the Italian financier to gain control of Societe Generale, Belgium's biggest company.

Mr Peter Sutherland, the Irish Commissioner for competition policy, in response to a request from member states to re-draft an unpopular merger control scheme which has bogged down in debate since it was put forward 14 years ago. It has been helped along by a series of legal threats from the Commission and a landmark European Court of Justice ruling last November which strengthened and clarified

the scope of the Brussels authorities to influence takeovers.

The combined turnover at which a newly merged group will attract a Commission investigation has been raised from Ecu750m (\$879m) in the original proposal to Ecu1bn in today's version, in response to mainly British fears that the controls would unnecessarily hit small companies. However, officials pointed out that the threshold applies to the worldwide turnover of the groups involved and not just their EC sales.

Takeovers of companies with less than Ecu50m turnover would be exempt, irrespective of the size of the predator. There would also be an exemption for groups that have more than three-quarters of their combined sales in one member state, a new clause

put in to answer anxieties that the line between national anti-cartel authorities and Brussels was too vague.

In a gesture to British fears that an EC merger regulation would unduly delay fast-moving takeovers, the Commission is offering to cut in between two and four months the time it will take to come to decisions on bids.

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Mideast peace mission hinges on Reagan talks

THE fate of the US peace initiative in the Middle East will depend on talks today in Brussels between US President Ronald Reagan and his Secretary of State, Mr George Shultz, writes Our Middle East Staff.

Mr Shultz spent three hours talking to King Hussein of Jordan in London yesterday in a determined attempt to win support and afterwards refused to write off his mission - despite five days of frustrating shuttle diplomacy.

Mr Shultz also met British Prime Minister Margaret Thatcher, who was said to have given her support for what was described as a "major effort" to revive the peace process.

British Aerospace seeks Rover

Continued from Page 1

ment on the volume car side.

During a series of House of Commons exchanges Mr Kenneth Clarke, the Industry Minister, said the initiative had come last year from talks between the BAE board and Mr Graham Day of Rover - who has apparently discussed the position with Mrs Margaret Thatcher, the British Prime Minister.

The response in the UK parliament yesterday suggests that the Government will face none of the political difficulties among its own supporters which led to the abandonment two years ago of the Ford takeover of Austin Rover and the General Motors purchase of Land Rover and Rover's commercial vehicles side.

The UK Government sought to justify the deal by drawing on a comparison with overseas groups, such as General Motors,

Fiat, Saab and Daimler Benz, which also combine motor and aerospace interests and fit well together.

Lord Young refused to discuss the financial aspects of the potential takeover. However, he has already indicated that the Government will be prepared to forgive at least some of its £2.9bn equity in the group.

Prof Smith himself made clear yesterday that BAE expected substantial clearing up of Rover's balance sheet before a deal could go ahead.

Rover has an accumulated deficit of some £2.6bn, plus more than £900m in bank borrowing.

This itself could prove a stumbling to an agreement were the EC to object to any large-scale forgiveness on competition grounds.

Declaring that BAE would be "developers of the business, not

asset-strippers", Prof Smith said Rover would gain access to an expert workforce of 23,000 BAE engineers, and BAE would benefit from Rover capabilities.

Canadian-born Mr Day, Mrs Thatcher's personal choice of Rover Group chairman, described the potential deal as "the ideal solution for us" - it was all-British, opened up new potential areas of business for Rover and carried none of the nationalisation risks associated with its sale to a direct competitor.

This does not mean that BAE is in any way abandoning aerospace - far from it. The group's trading profit of £217m in the year to end-December 1987, and of £91m in the six months to end-June last year, indicate that a substantial part of its long-term future continues to lie in that sector.

WORLD WEATHER

Area	Temp	Wind	Cloud	Vis	Pressure
London	12	10	Partly	1015	1015
Paris	10	12	Partly	1015	1015
Brussels	10	12	Partly	1015	1015
Frankfurt	10	12	Partly	1015	1015
Berlin	10	12	Partly	1015	1015
Munich	10	12	Partly	1015	1015
Amsterdam	10	12	Partly	1015	1015
Stockholm	10	12	Partly	1015	1015
Copenhagen	10	12	Partly	1015	1015
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Budapest	10	12	Partly	1015	1015
Prague	10	12	Partly	1015	1015
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Zurich	10	12	Partly	1015	1015
Geneva	10	12	Partly	1015	1015
Basel	10	12	Partly	1015	1015
Madrid	10	12	Partly	1015	1015
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Seville	10	12	Partly	1015	1015
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Valencia	10	12	Partly	1015	1015
Barcelona	10	12	Partly	1015	1015

Nato postpones decisions

Continued from Page 1

President Francois Mitterrand of France, who will be the first French head of state to attend a Nato meeting since General de Gaulle took his country out of the Alliance's integrated military command 22 years ago, has thrown fuel on the fire just when it looked as if a compromise had been worked out by Washington and Bonn.

Wading into the dispute with two newspaper interviews on the eve of the Brussels meeting, Mr Mitterrand, who believes that the only effective deterrent is the

Nato postpones decisions

threat of massive destruction by long-range strategic nuclear weapons, effectively backed the German position on battlefield weapons.

Mr Mitterrand's position is weakened by the fact that France does not participate in Nato's integrated military organisation, and that his latest views do not appear to be fully shared by his own Prime Minister.

However, the President's intervention in the debate could well trigger a sharp rift between Mrs Thatcher,

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SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Wednesday March 2 1988

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Court allows SGB to issue shares in poison pill defence

BY TIM DICKSON IN BRUSSELS

THE FRANTIC six-week bid battle for Société Générale de Belgique took another unexpected turn yesterday when a Brussels court overruled a previous legal decision outlawing the board's "poison pill" defence.

The court move to legitimise 12m authorised but hitherto unused shares in SGB was immediately interpreted by Viscount Etienne Davignon, a director of La Générale and the company's main spokesman, as a major new weapon in the fight to defeat the ambitions of the Italian businessman Mr Carlo De Benedetti for outright control.

Viscount Davignon produced figures last night which indicated that after the capital increase Cerus, Mr De Benedetti's Paris-based holding company, would only speak for 28.53 per cent of SGB shares, while the Franco-Belgian alliance, led by Compagnie Financière de Suez and Belgium's leading insurance company Groupe AG, would control more than 66 per cent.

Until yesterday the Franco-Belgian group had been claiming 52 per cent while Mr De Benedetti, momentarily triumphant after enticing two leading Belgian businessmen to his side on Monday, said his camp could count on more than 47 per cent.

However, most observers believe the struggle is not yet over and that Cerus and Mr André Leysen, chairman of the Flemish holding company Geveert and one of the new con-

verts to the De Benedetti cause, will not only challenge the court's latest decision but dispute SGB's plans for issuing the new shares.

The major uncertainty centres on the terms of a previous deal between Mr Leysen and La Générale's board when the Geveert chairman was acting as leader of another Franco-Belgian group anxious to contain Mr De Benedetti's ambitions.

Mr Leysen - supported by his new friends at Cerus - claimed yesterday that he still has an option to subscribe for these shares. But Mr Davignon was equally insistent that this agreement was no longer valid once one of his partners (the insurance group Royale Belge) had decided to sell its SGB shares and once it had become clear that Mr Leysen had failed to co-ordinate his group.

Mr Davignon said last night that the new shares - currently held by an SGB affiliate called Sodecom whose shareholders are mostly hostile to Mr De Benedetti - would "clearly" not be ceded to anyone except those around the new Franco-Belgian alliance.

There was no "written" agreement with Mr Leysen and Geveert therefore had no more right than anyone else to the new shares.

In a defiant gesture Mr Davignon repeated his previous assertion that Mr De Benedetti's blocking minority could not "paralyse" SGB.

Philips in video venture

BY LAURA RAUIN IN AMSTERDAM

PHILIPS of the Netherlands, the electronics company, has formed a 50-50 joint venture with Warner Brothers, the US media and leisure group, to sell video entertainment systems for airliners and taxis.

Passengers can watch video programmes on liquid crystal display (LCD) flat screens tucked between or in the back of seats on aircraft, trains, buses, ships

and taxis. The launch customer is a US airline which Philips refused to identify.

Philips will provide the LCD screens, cables and video cassette players, while Warner will provide programme material from its own library, including films, sports, news, TV shows, documentaries, advertising and merchandising.

Heyman lifts GAF buyout offer to \$1.7bn

By Rodney Oram in New York

MR SAMUEL HEYMAN, the corporate raider known for his abortive bid for Union Carbide, has increased his buyout offer to public shareholders in GAF, his master company, to about \$1.7bn.

However, the revised terms remain substantially inferior to those Mr Heyman offered before last October's market crash.

A committee of seven outside directors said it could not endorse the latest proposal because it does not adequately reflect the long-term value of the company.

The revised offer is \$46 cash and \$6.50 principal amount of junior subordinated debentures with a value of at least \$5 on a fully distributed basis per GAF share.

The previous post-crash offer was \$40 and \$8.50 in principal compared with a \$66.50 offer made last September.

The stock fell 4 1/2 to \$49 1/2 in early trading yesterday.

Salomon Brothers, the investment bank hired by the committee, deemed the revised offer fair so a majority of the committee decided it should be submitted to shareholders.

The directors also instructed Salomon to look for other buyers.

GAF also said it had reached agreement in principle to settle all pending litigation connected with the proposed buyout.

Mr Heyman and a group of senior GAF managers originally offered \$66.50 a share, or \$2.3bn in total, last September.

The committee was reported to have rejected the offer.

The committee reportedly told Mr Heyman in October that it was likely to reject any bid of less than \$70 a share.

The stock market crashed a few weeks later, driving down GAF's share by \$17.50 to \$35 on Black Monday alone.

James Buchan looks at the thinking behind Macy's \$6.2bn bid for Federated Department Stores
Finkelstein seeks second miracle on 34th St.

BACK IN 1974, Mr Edward Finkelstein, a storekeeper of boundless self-confidence, arrived in New York from the West Coast to run the vast 11-storey Macy's department store at the crossing of Broadway and Sixth Avenue.

The shop, which covers an entire city block and claims to be the largest in the world, had long occupied a particular place in New York City's culture. For 50 years it had been the terminus of an annual Thanksgiving Day parade and its Christmas Santa Claus were the subject of the Hollywood film, *Miracle on 34th Street*.

But in 1974, the flagship of the 116-year-old R. H. Macy chain was not in a good state.

The neighbourhood was a tip. Stranded at an unfashionable address by New York's move uptown, Macy's had started selling cheap goods at cheap prices. It had "traded down." The company's board was thinking of closing the store. Mr Finkelstein, who had just transformed Macy's California operations, was having nothing of this.

In short order, he stripped out the tacky furnishings to reveal the marble and panelling below, turned the grim bargain basement into a chic housewares arcade called the Cellar and restored Macy's reputation for quality.

Sales and profits rose 15 per cent a year. In a shopping-mad city, Mr Finkelstein became the super-merchant. His airy, festive style was imitated uptown, even at Bloomingdale's.

But in 1984, Mr Finkelstein made a mistake. With the US

economy booming and sales revenues topping \$4bn a year, Macy's opened stores and took on inventory with a vengeance. A minor slowdown forced a fire sale of goods over Christmas, earnings fell 15 per cent (to \$190m) in 1984-85 and the stock price with it.

Analysts grumbled that the proliferation of specialty stores meant that the big department stores such as Macy's would never regain their sales momentum.

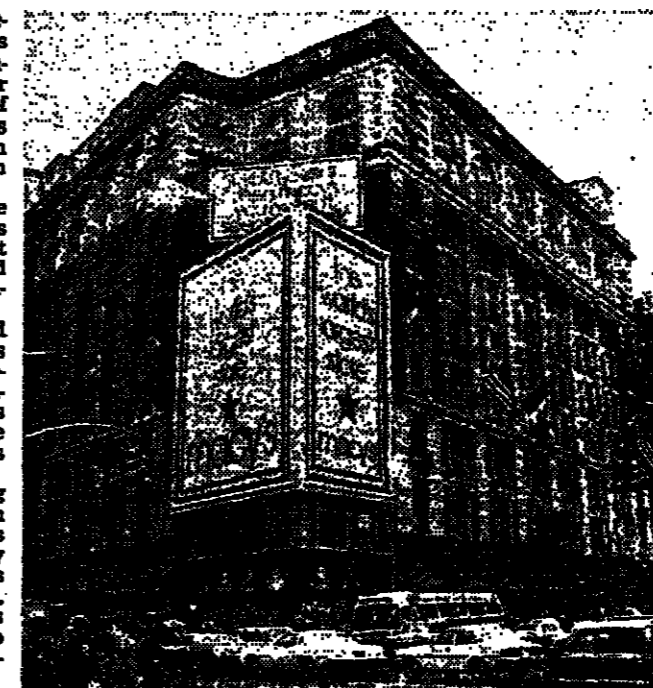
Mr Finkelstein, who disliked Wall Street breathing over his shoulder, responded with characteristic vigour. With 345 executives and a battery of junk bonds raised by Goldman Sachs, he bought the company, America's 10th largest retailer, for \$3.74bn.

In the 18 months since taking Macy's private, the 51-store chain has been the scene of furious activity. According to industry associates, Mr Finkelstein has cut back sharply on overheads, consolidated buying operations and made major economies to bring down the heavy debt burden, which is now \$2.5bn.

The group has launched its own expansion into specialty stores, and has been able to report profits earlier than expected, with \$59.6m in pre-tax income in the year to last August, on revenues of \$5.2bn. Mr Finkelstein, now 62 and the owner of about 4.7 per cent of Macy's stock, is set to become a very rich man.

But Mr Finkelstein has been thinking of other things lately.

With the support of Macy's outside directors, including Mr



Macy's 11-storey flagship in New York

The offer, if it succeeds, will make Mr Finkelstein the undisputed king of New York retailing. Federated owns Bloomingdale's, with \$1bn or so in sales, and the city's other big chain, Abraham & Straus, the once-great Brooklyn store group which has fallen on hard times but still pulls in about \$300m in annual sales.

Anti-trust regulations may force Mr Finkelstein to divest one or other of these, but it is unlikely to be Bloomingdale's. "It is the dream of a lifetime for him to run Bloomingdale's as well as Macy's," says Mr Kurt Barnard, publisher of *Retail Marketing Report*, a trade newspaper.

Federated also owns eight other department store chains. An associate of Macy's says: "It is an opportunity to create the premier retailing operation in this country. And Mr Finkelstein will run it."

Because he is a merchandiser, rather than pre-eminently a property man like Mr Robert Campeau, Mr Finkelstein is thought by Wall Street to have an edge in dealing with Federated. At the same time, Macy's is much smaller than Federated (which enjoys over \$10bn in revenues) and a combination would have considerable power in the hands of Federated executives.

But Macy's must first outgun Campeau, which has already raised its bid from \$47 to \$68 to put pressure on Federated. The Campeau offer is all in cash, so that Federated stockholders are spared exposure to what is bound to be a highly leveraged joint Federated/Macy's stores group.

Pillsbury chairman quits

BY JAMES BUCHAN IN NEW YORK

JOHN STAFFORD, chairman of Pillsbury, has quit the struggling Minneapolis food group in the face of a boardroom revolt against his management. He has been replaced by Mr William Spoor, the 65-year-old strong man who ruled the company from 1973 to 1985, while the board searched for a successor.

Mr Stafford's resignation, which apparently occurred just 15 minutes into Monday's board meeting, follows 10 days of speculation on Wall Street that Pillsbury could be vulnerable to takeover. "They had to make this change to preserve the independence of the company," said Mr John McMillin, an analyst at Prudential-Bache

Owens-Illinois wins Brockway battle

BY OUR NEW YORK STAFF

OWENS-ILLINOIS has won its \$750m takeover battle for Brockway against stiff opposition from Washington regulators who believed the combined company's 40 per cent of the US market for glass containers would reduce competition.

The company quickly consummated the \$60 a share deal yesterday after a Washington court had

once again declined temporarily to halt the takeover while the Federal Trade Commission argued its case.

Although the companies will soon be merged, the FTC said it would continue its fight through its own internal administrative law court.

The most notable recent reversal of a takeover came last year

when the Interstate Commerce Commission, which regulates railways, ordered Santa Fe Southern Pacific to divest itself of one of its two railway systems.

After its legal remedies were exhausted, Santa Fe finally decided to sell off Southern Pacific which it had acquired in 1983 to make itself the largest US railway.

This announcement appears as a matter of record only.

NEW ISSUE 2 March 1988

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Main Consolidated Data

(in billions of Belgian francs)	30/9/1987	Evolution
Balance sheet	1,667,992	+ 9.7 %
Working resources		
Deposits of customers	782,186	+ 16.1 %
Deposits of bankers	695,419	+ 4.3 %
Loans		
to the private sector	620,030	+ 18.9 %
to the public sector	440,135	+ 1.1 %
Bankers	511,808	+ 4.6 %
Results		
Operating profit	16,300	+ 10.7 %
Provisions, depreciation and taxes	11,679	+ 4.7 %
Minority interests	197	- 33.7 %
Profit for the year	4,425	+ 34.9 %
Profit per ordinary share in BEF (*)	351.6	+ 25.9 %

(*) adjusted according to the methods recommended by the European Federation of Financial Analysts' Societies.
 (1 USD = BEF38.3 and 1 GBP = BEF62.4 on 30/9/1987)

The financial year for BBL and its subsidiaries closed on 30 September 1987 with the comfortable profit of BEF4.4 billion (+35%), which marked a continuation of the progress of recent years. This improved result was the fruit of expansion in most spheres of activity, in banking as well as in investment-related services.

The substantial rise in the dividend (+9.5%) has not affected the building up of reserves. The latter have been increased in the aim of fostering the growth of the Bank and reinforcing its financial base through larger shareholders' funds and the making of large-scale provisions. This policy of prudence, which has been pursued for several years, has meant that credit risks on countries whose external debt has been rescheduled are now amply covered.

The return on average equity, which measures the profitability of the Bank, increased to 14.3% in the past financial year as compared with 10% five years earlier. This constant improvement reflects a determined management effort. It testifies to the progress achieved by the Bank in increasing market shares while maintaining strict control over the costs generated by such expansion.

The international climate is less favourable since the stockmarket crisis. There will probably be slower world economic growth. In this changed situation, the central concerns of the Bank's management will be selective expansion through privileging the most profitable sectors of activity, the constant drive to maximize the efficiency of services, and ever vigilant cost control. These priorities should enable BBL to pursue its action on a solid basis in an uncertain world.

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Février 1988

INTERNATIONAL COMPANIES AND FINANCE

Tim Dickson reports on the latest legal twist in the fast-moving Belgian takeover saga

Court move adds to La Générale tangle

JUST WHEN the dust seemed to be settling enough to make out two large, roughly equal and apparently solid shareholder "camps" - Mr Carlo De Benedetti the Italian businessman, and the Franco-Belgian alliance led by Compagnie Financière de Suez - a new cloud of uncertainty has descended on the furious battle for Société Générale de Belgique.

Yesterday's decision by a Belgian Court of Appeal, effectively to unblock the 12m authorised but unissued shares which La Générale's board had been seeking to place in "safe hands" is certainly rich in irony but just what it was much too early to say that it represented a victory

for the beleaguered business institution.

One broker said last night "it makes the fog even worse. But I do not think people will be altering their arithmetic just yet. There will be more legal action."

The story goes back to last summer when La Générale's board first started to get wind of a raider in the wings.

In a controversial move it won shareholder approval for a 43 per cent increase in its authorised capital.

The tactic was deployed in the nick of time for when Mr De Benedetti announced in mid-January this year that he had built up an 18.6 per cent stake and planned to make a partial offer

for the rest, the startled company had its "poison pill" in place.

La Générale's plan to issue 12m new shares, however, was just as quickly challenged by Cerus, Mr De Benedetti's Paris-based financial holding company.

In a clumsy handling of the situation the Belgian Banking Commission first voiced its disapproval for such a manoeuvre and then seemed to change its mind.

Since then, the Brussels Commercial Court twice ruled that the issue of shares with voting rights at this stage was illegal.

It is that decision which was overturned on appeal yesterday.

The irony lies in the position of Mr André Laysen, the Flemish

chairman of the Gevaert financial holding company who sprung a surprise on Monday by throwing in his lot (and his 2.2 per cent stake in La Générale) with Mr De Benedetti.

For it was Mr Laysen who, in an earlier episode in the drama, emerged as the clear defender of Belgian interests and who reached a deal with La Générale's board to take up the unissued shares at a price of FF3,350 (\$65.1), compared with the current market price of around FF8,000, on behalf of a group of Belgian and international investors.

As one stockbroker pointed out yesterday, it would be an extraordinary denouement if, as some

rumours have it, there is a binding agreement between the La Générale's board and Mr Laysen for the latter to buy the 10m shares.

Statements were issued yesterday by Gevaert and its new friend, Cerus to the effect that Gevaert was ready to proceed.

But Viscount Etienne Davignon, a director of La Générale claimed, following developments subsequent to the original deal, Mr Laysen informed La Générale through the intermediary of Mr Davignon that he could no longer maintain his previous request to take firm hold of the 10m new shares created by the company.

Wagons-Lits in car rental deal with VW

By Paul Batts in Paris

WAGONS-LITS, the diversified Franco-Belgian railway sleeping car company, and Volkswagen of the West German car group, have agreed to merge their car rental businesses to form the biggest car rental group in Europe.

The Franco-Belgian group recently acquired for about FF450m (\$145.1m) European and Godfrey Davies, the car rental subsidiaries of Renault, the French state-owned car manufacturer.

Renault's former car rental operations will now be merged with Volkswagen's Interrent car rental subsidiary. The combined operations will have about 4,000 employees and operate a network of 34,000 cars in Europe.

The new group will be jointly owned by Wagons-Lits and Volkswagen. The German company is expected to make a payment to Wagons-Lits because of the higher value of the former Renault car rental subsidiaries.

Mr Antoine Vell, Wagons-Lits' chief executive, said the car rental business fitted in well with his group's other activities in the tourism, hotel, catering and railway sectors.

He added that the merger with Volkswagen's car rental activities would enable the new group to have the necessary size to compete successfully and profitably.

Mr Vell also claimed that the new group would not give preferential treatment to either Renault or Volkswagen in its car purchasing policies.

Nokia plans to raise dividend

By Olli Virtanen in Helsinki

NOKIA, Finland's largest publicly quoted company, plans to raise its dividend for 1987 to FF3.80 from FF3.00.

The move follows the announcement last month of record pre-tax profit of FF1.22bn (\$399.7m), an increase of 77 per cent. Earnings per share totalled FF17.59, compared with FF12.20 in 1986.

Endesa to seek Wall St listing

BY TOM BURNS IN MADRID

ENDESA, THE Spanish public-owned electrical utility, is to seek a listing on Wall Street.

A minority equity of Endesa is to be offered to the public before the summer, principally on the Spanish bourse, and as yet unspecified tranches is to be placed on the New York Stock Exchange through Goldman Sachs.

Endesa, which made pre-tax profits of Ptas48.3bn (\$433.2m) last year on a turnover of Ptas270.3bn is the most profitable unit within INI, the public sector holding company.

New York bank opens Swiss subsidiary

BY DAVID LASCELLES, BANKING EDITOR

REPUBLIC NATIONAL BANK of New York, whose leading shareholder is Mr Edmund Safra, the Lebanese financier, yesterday opened a subsidiary in Switzerland, adding to its existing European operations in London, Guernsey, Gibraltar, Paris, Lux-

embourg and Milan.

The opening coincides with the fifth anniversary of the sale by Mr Safra of his Geneva-based Trade Development Bank to American Express. Under the terms of that transaction, Republic agreed not to open a compet-

ing business for five years.

The new operation - which will also be based in Geneva, with a branch in Lugano - will concentrate on supplying high quality banking services to an international private clientele. It has fully paid capital of SF150m

and is expected to be profitable within a few years.

INI confirmed provisional figures last month which indicated that the group's losses last year were the lowest for a decade. The holding company lost Ptas2bn against Ptas17bn in 1986.

SGS ends 10-year profit rise run with 5% decline

BY WILLIAM DULLFORCE IN GENEVA

SOCIÉTÉ GÉNÉRALE de Surveillance (SGS), the Swiss inspection services group, is holding its dividend to shareholders at an unchanged SF95 per share after reporting a 5.1 per cent drop in consolidated net earnings to SF106.5m (\$76.6m) in 1987.

Turnover dropped by 2.2 per cent to SF1.56bn, while cash flow at SF182m was 2.4 per cent behind the 1986 result. Last year's declines break a 10-year sequence of regular annual profit and turnover increases.

The most important factor was the average 17 per cent drop in the rate of the dollar to the Swiss franc between 1986 and 1987, Mr Patrick Rich, who takes over as managing director in June, said.

However, Mr Rich added that had SGS, the world's biggest privately owned quality control and inspection company, consolidated

its accounts in dollars, it could have recorded sharp rises in both profits and turnover in the last two years and would have exceeded \$1bn in sales last year.

SGS's performance was better than expected in the second half and it had seen a good start to 1988, Mr Rich said. Its biggest year-on-year inspection contract, with Indonesia, had been renewed for three years.

In 1987, the Swiss group expanded through acquisitions, becoming the world leader in loss adjusting for insurance companies through the purchase of Robins, Davies and Little of the UK. With about SF750m available in liquid reserves and shareholders' equity of more than SF400m it intends to continue a policy of growth by acquisition within its own field of operations.

Setback for Groupe AG in Assubel Life offer

BY TIM DICKSON IN BRUSSELS

GROUPE AG, Belgium's leading insurance company, has received a setback to its bid to take control of Assubel Life, its domestic rival.

Assubel-Accidents du Travail (AT), a mutual group which owns almost 30 per cent of Assubel Life, decided on Monday to reject AG's increased offer of FF7,200 (\$204.5) a share just before the deadline for the bid ran out.

AG bid FF6,000 per share for Assubel before Christmas after it was announced that Assurances Générale de France was planning to take a 20 per cent stake in Belgium's third largest insurance concern.

AG received acceptances for 28 per cent of Assubel's capital but, under the company's Articles of Association, the Assubel board was able to reject its new shareholder. It arranged a rival offer at the same price from a group of companies, including Cobepa, the financial holding group, and Groupe Bruxelles Lambert.

AG, with its higher bid, had hoped to acquire more than 50 per cent but observers believe that with more than 40 per cent of the shares in groups closely affiliated with Assubel (including AT) it is doomed to the same fate as with its first offer.

London branch for ABC Bank

UNION BANK of Norway, the international arm of ABC Bank, Norway's fourth largest bank, has opened a branch in London with a staff of 20, writes Karen Fossli in Oslo.

The bank said yesterday the move reflected the expansion of the group's international activities.

It added that at the end of last year it built up a loan portfolio of about NKR50bn (\$2.15bn) and a securities portfolio of some NKR10bn. Although the bank expected losses on securities activities, these would not be as extensive as the recent disclosures by rival Norwegian banks.

The ABC Bank group results are due to be published later this month.

Carrefour lifts net earnings to FF761m

By George Graham in Paris

CARREFOUR, THE French hypermarket and supermarket company, has reported a 16.4 per cent rise in consolidated net profits last year to FF761m (\$133.5m).

Sales rose 9.8 per cent to FF65.5bn, with write-offs and provisions climbing 17 per cent to FF939m.

The company will propose a dividend of FF60 a share plus tax credit, up 5.3 per cent.

Carrefour has benefited less from financial income this year, but analysts believe it will be able to sustain a substantial improvement in operating margins, in spite of fierce competition among French food retailers.

The group is expanding overseas, opening hypermarkets this year in the US. It is also planning to take a 50 per cent stake in a company to develop hypermarkets in Taiwan.

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 For the period 30th September, 1987 to 31st March, 1988 the interest amount will be U.S. \$361.99 per U.S. \$10,000 Note, payable on 31st March, 1988.
 Bankers Trust Company, London Agent Bank

CCF
Credit Commercial de France
 U.S. \$250,000,000
 Floating Rate Notes due 1994
 For the six months 29th February, 1988 to 30th August, 1988 the Notes will carry an interest rate of 6.777% per annum with a coupon amount of U.S. \$36.63 per U.S. \$10,000 Note. The relevant interest payment date will be 30th August, 1988.
 Listed on the Luxembourg Stock Exchange
 Bankers Trust Company, London Agent Bank

American Bankers Insurance Group, Inc.
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 Notice of Granting of Rights
 Pursuant to Section 1306 of the Indenture dated as of May 15, 1986, the Board of Directors of American Bankers Insurance Group, Inc. (the "Company") hereby give notice that the Company has established March 11, 1988 as the Record Date for the determination of holders of Common Stock par value \$1.00 per share, of the Company that are entitled to receive Rights, initially representing the right to purchase one one-hundredth (1/100th) of a share of Series A Participating Preferred Stock of the Company, pursuant to the terms of the Rights Agreement between the Company and Manufacturers Hanover Trust Company, as Rights Agent. In addition, Rights will be issued for each share of such Common Stock issued by the Company between the Record Date and the Distribution Date (and under certain circumstances, as provided in the Rights Agreement, after the Distribution Date) upon conversion of the American Bankers Insurance Group, Inc. 5% Convertible Subordinated Debentures (Due 2001). The Distribution Date is the earlier of: (i) 10 days after the public announcement that a person or group beneficially owns 20% or more of the Common Stock and (ii) 10 business days after the commencement of a tender or exchange offer which would result in the offeror beneficially owning 30% or more of the Common Stock.

NOTICE OF REDEMPTION
 To Holders of
U.S. \$100,000,000 GMAC Overseas Finance Corporation N.V.
 Retractable Notes due April 1, 1997
 Notice is hereby given that pursuant to Paragraph 9 of the Notes and Section 4(c) of the Fiscal and Paying Agency Agreement dated as of April 1, 1982 between GMAC Overseas Finance Corporation N.V. (the Company) and Chemical Bank, Federal and Paying Agent, the Company hereby gives notice of its election to redeem all of its Retractable Notes due April 1, 1997. The date fixed for redemption shall be April 1, 1988 and the Notes will be redeemed at the price of 100% of the principal amount thereof together with accrued interest to the date fixed for redemption. After April 1, 1988 the Notes will cease to accrue interest. The Notes will be redeemed upon presentation and surrender together with all appurtenant coupons, if any, maturing on and after the date fixed for redemption at the principal office of the Fiscal Agent, Chemical Bank, 55 Water Street in New York City or at the principal offices of the Fiscal Agent, Chemical Bank, in London, Frankfurt, Paris and Zurich and the principal offices of Banque Bruxelles Lambert S.A. in Brussels and Banque Générale du Luxembourg S.A. in Luxembourg.
GMAC Overseas Finance Corporation N.V.
 Dated: February 17, 1988

The brokerage house, FRANCOIS DUFOUR KERVERN, has recently changed its status, becoming a limited company. The French Treasury authorities have allowed FRANCOIS DUFOUR KERVERN to make 50 % of its capital available to three new partners:

- Banque de Neufilze, Schlumberger, Mallet 30 %
- Caisse des Dépôts et Consignations 10 %
- l'Union des Assurances de Paris 10 %

FRANCOIS DUFOUR KERVERN has become a limited company with a Supervisory Board and a board of directors. The latter will be chaired by Mr Jacques FRANCOIS DUFOUR, assisted by Mr Jean-Louis KERVERN and a representative of NEUFILZE, SCHLUMBERGER, MALLET; The Supervisory Board will be made up of representatives of the new shareholders along with three members of the present board.

The aim of this organization is to maintain the identity of FRANCOIS DUFOUR KERVERN S.A.

FRANCOIS DUFOUR KERVERN is one of the largest Paris brokers. In terms of gross profit, it was ranked 6th both in 1986 and in the first half of 1987.

Banque de Neufilze, Schlumberger, Mallet **NSM**
 GROUPE NSM BANK

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 For the interest period 30th September, 1987 to 31st March, 1988 the amount payable per U.S. \$10,000 Note will be U.S. \$381.99. The relevant interest payment date will be 31st March, 1988.
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 Bankers Trust Company, London Agent Bank

International Bank for Reconstruction and Development
 U.S. \$250,000,000
 U.S. Dollar Floating Rate Notes due February 1994
 For the interest period 29th February, 1988 to 31st May, 1988 the Notes will carry an interest rate of 6.07% per annum with a coupon amount of U.S. \$155.12 per U.S. \$10,000 Note, payable on 31st May, 1988.
 Bankers Trust Company, London Agent Bank

CE
Creditanstalt-Bankverein
 U.S. \$150,000,000
 Subordinated Floating Rate Notes 1996
 For the six months 29th February, 1988 to 30th August, 1988 the Notes will carry an interest rate of 7% per annum with a coupon amount of U.S. \$177.92, payable on 30th August, 1988.
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 U.S. \$100,000,000 Collateralized
 Floating Rate Notes due August 1993
 For the three months 29th February, 1988 to 31st May, 1988 the Notes will carry an interest rate of 6.8625% per annum with an interest amount of U.S. \$1,753.75 per U.S. \$100,000 Note, payable on 31st May, 1988.
 Bankers Trust Company, London Agent Bank

First Chicago Overseas Finance N.V.
 U.S. \$100,000,000
 Guaranteed Floating Rate Subordinated Notes due 1994
 For the three months 29th February, 1988 to 31st May, 1988 the Notes will carry an interest rate of 7% per annum with a coupon amount of U.S. \$178.89. The relevant interest payment date will be 31st May, 1988.
 Listed on the London Stock Exchange
 Bankers Trust Company, London Agent Bank

National Australia Bank
 (Incorporated with limited liability in the State of Victoria, Australia)
National Australia Bank Limited
 U.S. \$50,000,000
 Floating Rate/High Initial Spread Notes due 1993
 For the six months 29th February, 1988 to 30th August, 1988 the Notes will carry an interest rate of 10 3/8% per annum with an interest amount of U.S. \$530.57 per U.S. \$10,000 Note.
 Bankers Trust Company, London Agent Bank

HALIFAX BUILDING SOCIETY
 £150,000,000
 Floating Rate Loan Notes Due 1986 (Series A)
 Interest Rate 8.00%
 Interest Period 29th February 1988 to 29th March 1988
 Interest Payment 1st August 1988
 £1,000,000 Note £284.84
 £10,000,000 Note £2,848.44
 Halifax Building Society Limited

WHY
CHANGE A
PERFECTLY
GOOD
BRITISH
NAME TO A
SET OF
AMERICAN
INITIALS?

Hawley Group was our name. As such we are known as one of the great success stories in the Services Industry, with current annualised sales of over 1.5 billion dollars.

ADT is now our name. We decided on this name change for the following reasons.

The last few years have seen our business and shareholding structure become increasingly international. We are now clearly established in our chosen sectors of the Services Industry; in Security Services, Maintenance Services such as office cleaning and hospital housekeeping and in Auction Services.

This means that we are giving our customers background support in North America and Australasia, as well as in the UK and Europe.

In 1987 our continued expansion resulted in the 715m dollar purchase of ADT.

ADT, (which originally stood for American District Telegraph) is a long established electronic security services company.

And as number one in the electronic security monitoring market, ADT supplies a professional service to over a quarter of a million businesses and homes in North America and Europe. This means a network of over 140 central stations, more than 100 of which are in the US.

So over two thirds of our business is now in the US, where ADT is a very well known name indeed. And since we want to market our services under a common identity, we feel that it makes sense to change our name to ADT.

So, although we are sorry to lose our Hawley name, we are confident that our new name will help us to become the world's leading international service company in the sectors we have chosen.



WORKING ROUND THE CLOCK ROUND THE WORLD.

INTERNATIONAL COMPANIES AND FINANCE

John Griffiths reports on a US transport group close to gaining market leadership

Paccar overhauls its heavy truck rival

BY THE END of this year, Navistar, formerly International Harvester, may have been knocked off its pedestal as US heavy truck market leader.

The threat to its position comes from Paccar, the Seattle-based producer of Kenworth and Peterbilt trucks whose subsidiaries also include Foden Trucks of the UK.

The deeply conservative Paccar group, whose corporate hierarchy shuns the showmanship normally associated with the truck industry, has remorselessly closed the gap with its much larger rival in Paccar's chosen market sector, that of the heaviest Class 8 trucks of 33,000 lb and over.

Last year its 20.61 per cent share of the market traded Navistar by only 1.43 percentage points. Freightliner came third, with 17.8 per cent.

This year represents a gain for Paccar of around 3 percentage points over the previous year and, if it continues, will bring market leadership within its grasp for the first time since it was founded 83 years ago.

If this provides a source of satisfaction to Mr Charles "Chuck" Pigott, Paccar's present chairman and grandson of its founder, he displays little outward sign of it. A lean, grave figure who looks more like a Bible Belt preacher than a truck maker, Mr Pigott shows rather more satisfaction with the consistency of Paccar's financial performance.

It remained profitable in the early 1980s through the US truck

industry's worst recession in memory, and has just announced sharply higher profits for 1987, approaching those of its record year in 1984. Net income more than doubled to \$112.46m, from \$54.28m in 1986, while net earnings per share shot up to \$6.26 from \$3.02. This compared with a record of \$125m in 1984.

Mr Pigott attributes Paccar's improved performance partly to the introduction of a new range of trucks, for which it claims exceptional aerodynamic and fuel consumption advantages, and partly to a larger US market last year than expected. Figures from the Motor Vehicles Manufacturers' Association show total Class 8 sales in 1987 reached 131,156 units, up 16.19 per cent on the 112,871 of 1986.

However, Mr Pigott expects no help from the marketplace this year, believing instead that a downturn in the second half will take this year's Class 8 market back to its 1986 level.

If Paccar has driven relatively unscathed through the past several years, the same cannot be said of much of the US heavy duty truck industry. At year end, General Motors, itself second only to Navistar at the end of the 1970s, effectively gave up its heavy truck operations when it merged them into a joint venture with Volvo-White which is expected to be controlled by the Swedish parent.

A second stalwart of the US industry, Freightliner, became a Daimler-Benz subsidiary in 1986, while Mack Truck - whose Class

8 sales have plummeted since 1985 - is 42 per cent owned by Renault of France.

So is there further rationalisation yet to come? Chuck Pigott thinks it unlikely.

"Over-capacity now is less than

ner trucks would probably by now be helping broaden Paccar's presence in the US market down even into the Class 4 sector, for trucks as light as 14,000 lb. While still not completely ruling out a deal in the future, Mr

sales are going up by 20 per cent-plus a year, so over a few years that means doubled sales. And we don't have that many businesses in the States doing that."

Paccar believes Foden can sustain this growth rate for the foreseeable future. "It's also exporting between 5 and 10 per cent of output and growing, so we're happy in that direction, too."

Approval has been given for a new headquarters for the Cheshire-based truck maker, the ground for which will be broken later this year.

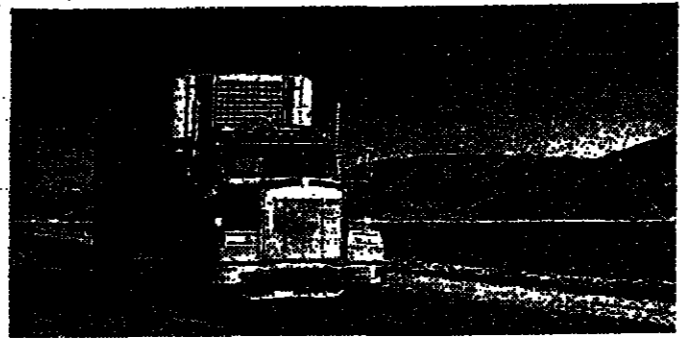
Mr Pigott is relatively dismissive of speculation that Paccar would eventually want a full European presence - "there could be a case, but it's already a very competitive market and does it really need an extra player?" There's probably still a lot of consolidation still to come on the Continent.

Paccar is much more concerned to cement its position in Third World countries with oil-based economies.

"That's quite high on the priorities list, because I believe the oil economies will come back in the 1990s and we recognise that you can't come and go with the wind and still be recognised as a responsible supplier."

So far, at least, Paccar's strategy has served it well in the form of prolonged, if relatively un spectacular, unit sales growth.

"It's been a very satisfactory investment. It's just surprised people that it would satisfy us because it's so small. But unit



generally considered. The boom year was '79, when the US market reached 165,000 units and we were relatively optimistic about it going to 200,000 units. Since then there have been cutbacks to the extent that I think the industry would have a tough time now if it had to produce 150,000.

Even after it bought the assets of Foden, the bankrupt English truck maker, Paccar remained a name known to very few outside the truck industry in Europe - until it suddenly emerged last year as the main rival to DAF of the Netherlands to acquire the heavily loss-making Leyland Trucks from the British Government.

Had Paccar succeeded, Leyland's medium weight Road Run-

Pigott makes clear that there is no immediate prospect of Paccar selling UK-built Leyland DAF trucks through its own distribution networks in North America.

Despite the relatively small scale of its UK operations, he says he is well pleased with the progress of Foden. Its UK registrations last year rose to 686, up nearly 22 per cent on the previous year. Like Paccar's Kenworth and Peterbilt ranges in the US, however, all are premium-priced vehicles built to order and Mr Pigott says Foden made "a significant contribution" to last year's group results.

"It's been a very satisfactory investment. It's just surprised people that it would satisfy us because it's so small. But unit

fallen without a Y3.8bn reduction in reserves for possible losses on overseas investments.

In 1988, Teikoku expects profits to fall to Y5.85bn pre-tax, due to poor demand for domestic natural gas, Stefan Wagstyl reports from Tokyo.

The company was hit by the rise of the yen which lowered the costs of alternative imported oil fuels. Pre-tax profits rose 7.9 per cent to Y8.39bn, but would have

Sales fall at Teikoku Oil

TEIKOKU OIL, Japan's second largest oil and gas producer, suffered a 12.7 per cent fall in sales last year to Y40bn (\$311.2m), due to poor demand for domestic natural gas, Stefan Wagstyl reports from Tokyo.

The company was hit by the rise of the yen which lowered the costs of alternative imported oil fuels. Pre-tax profits rose 7.9 per cent to Y8.39bn, but would have

Hoys buys FM radio station

BY BRUCE JACQUES IN SYDNEY

IN YET another restructuring of the Australian broadcasting industry, the factoring Act Hoys Media Group has bought Brisbane's top-rating radio station, FM104, for nearly A\$90m (US\$64.7m) from Mr Christopher Skase's Universal Telecasters.

The purchase had been mooted since December, but the price tag surprised the market, particularly when compared to last week's sale of the Macquarie network by John Fairfax to a Queensland consortium. Macquarie, a seven-station AM network, was bought for A\$100m, making the

A\$90m tag for just one station, albeit on the higher-rating FM band, extraordinary.

It is all the more extraordinary given that Mr Skase only bought the station in July for A\$55m. The purchase will give Hoys the top-rating FM radio station in each of the cities of Melbourne, Sydney and Brisbane and is in line with the group's stated strategy of concentrating on FM rather than AM broadcasting. Hoys is now by far the country's largest FM operator.

Hoys announced last year that it had sold its 13-station AM net-

work for about A\$150m. Mr Skase sold the Brisbane FM station because "it was generating restrictions which mean no proprietor is allowed to own television and radio interests in the same city. Mr Skase controls the Seven Network, which he bought from John Fairfax last year for about A\$700m, and this includes a Brisbane television station.

Mr Skase said he had planned to use FM104 as the cornerstone of a national radio network but legal changes had prevented this. The focus of his group now would be on television.

Recovery at Mutual & Federal

BY JIM JONES IN JOHANNESBURG

MUTUAL & FEDERAL, the South African short-term insurer, consolidated the recovery of its underwriting surplus in the six months to December 31, 1987, despite the "catastrophic losses" suffered by the industry as a whole with last September's Natal floods.

Gross premium income rose to R343m (\$164m) in the half year from R250m in the corresponding half of the last financial year, and against R567m in the last financial year as a whole. The interim underwriting surplus

Modest rise at Kikkoman

By Carla Rapoport in Tokyo

KIKKOMAN, a leading Japanese food company, has reported a modest increase in profit for last year, thanks to strong advances in the sales of imported wines and foods.

These advances more than offset the company's fall in sales of its main product, soy sauce.

The company said its pre-tax profit was up 9 per cent to Y4.2bn (\$32.7m) on sales up 3 per cent to Y136bn. Although sales of soy sauce dropped in the year, sales of imported goods, such as Del Monte brand fruit juice, jumped by nearly 10 per cent, while imported wines were up more than 6 per cent.

Messina resumes dividend payments with 35 cents

BY OUR JOHANNESBURG CORRESPONDENT

MESSINA, the small South African copper mining and industrial company, has resumed the payment of dividends after a four-year break but said that it is taking a conservative approach to profit retentions ahead of spending on a new platinum mining venture.

Turnover increased to R299.5m (\$143.3m) last year, profits before interest and tax rose to R122m from R12.2m and pre-tax profits reached R15.2m, compared with R2m.

The company's balance sheet was restructured during the year, with the sale of assets worth R23m to Nissan on the local car maker, and the directors say that the sale will permit the repayment of part of the company's R36m of interest-bearing debt. This, in turn, will free Messina from borrowing restrictions imposed by lenders and allow it to borrow to finance the initial spending on its new platinum mine.

The new mine, which is in the black homeland of Lebowa, will exploit the Merensky and UG2 reefs of the Bushveld Igneous Complex (BIC).

Negotiations on mineral rights are expected to be concluded soon, say the directors, adding that the initial developments will include the sinking of two ventilation shafts needed to extract bulk samples for metallurgical testing.

Earnings rose to 141 cents a share from 29 cents and an ordinary dividend of 35 cents a share has been declared.

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CGE GROUP: 1987 SALES UP 58%

Compagnie Générale d'Electricité (CGE) 1987 consolidated sales amounted to FF 127.5 billion, a 58% increase over 1986.

The growth takes into account the effects of structural changes over the last year among which the most important are:

- the contribution to Alcatel NV of ITT Corp's telecommunications subsidiaries which had billings of FF 39 billion in 1987;
- Alstom's acquisition of Jeumont-Schneider's railroad;
- Câbles de Lyon's new majority interest in Thomson Culvre;
- Saft's takeover of the U.K. company Alcad;
- Alstom's withdrawal from the low voltage equipment sector;
- The Group's sale of its interests in Société d'Étude des Systèmes d'Automatisation (SESA) and in Générale de Services Informatiques (GSI);
- Sale of the majority stake in Ceraver.

Sales of Générale Occidentale are not included as this company is consolidated by the equity method.

Excluding structural changes, 1987 sales are on a par with those in 1986. Taking into account exchange rate fluctuations and delayed billing in sectors with long production cycles, production posted a slight increase over the previous year.

1986 and 1987 Group sales by sector are as follows:

(in FF million)	1986	1987
• Energy and transportation	23,496	23,236
• Nuclear (1)	5,293	4,997
• Electrical contracting and industrial process control	10,498	11,405
• Batteries	3,123	3,690
• Telecommunications, business systems, cables	36,135	77,670(2)
• Other	4,761	4,325
• Inter-group sales	(2,403)	(2,755)
TOTAL	80,903	127,461

(1) Sales of Framatome and its subsidiaries are included on the basis of proportional integration.

(2) Includes Public Telecommunications: 35%, Business Communications: 23%, Cables: 20%, Electronics and Other: 22%.

On the basis of current estimates, the Group's consolidated net income in 1987, including minority interests, should show a stronger gain than sales. Definitive figures will be available April 6, 1988.

CGE

European Investment Bank

£100,000,000

9 1/2 per cent. Notes due 1994

Issue Price 99 1/2 per cent

Kleinwort Benson Limited

- | | |
|---|--|
| Baring Brothers & Co., Limited | BNP Capital Markets Limited |
| Chase Investment Bank | S.G. Warburg Securities |
| Bank Brussel Lambert N.V. | Banque Internationale à Luxembourg S.A. |
| County NatWest Limited | Credit Suisse First Boston Limited |
| Deutsche Bank Capital Markets Limited | Dresdner Bank Aktiengesellschaft |
| EBC Amro Bank Limited | Generale Bank |
| Hambros Bank Limited | Morgan Grenfell & Co. Limited |
| The Nikko Securities Co., (Europe) Ltd. | SBCI Swiss Bank Corporation Investment banking |

Union Bank of Switzerland (Securities) Limited

February 1988

NOTICE

An advertisement was placed in this publication by First National Capital Markets, Inc., on February 11, 1988, concerning an issue of "U.S. \$300,000,000 10% Guaranteed Medium Term Notes."

Be advised that neither Aetna International Assurance (IOM) Limited nor Aetna Life Insurance Company (Hartford, Connecticut), both of which were referred to in the advertisement, has entered into any guarantee or reinsurance agreement relating to such notes, as was implied in the advertisement.

Aetna Life & Casualty
151 Farmington Avenue
Hartford, CT, USA 06156
203-275-3419



New Issue
February 1988

The Council of Europe Resettlement Fund

for National Refugees and Over-Population in Europe
Strasbourg/Paris



250'000'000 Swiss Francs
4 3/4% Bonds 1988-98

All these securities have been sold. This announcement appears as a matter of record only.

HANDELSBANK NATWEST
WIRTSCHAFTS- UND PRIVATBANK
ALGEMENE BANK NEDERLAND (SCHWEIZ)

BANCA DEL GOTTARDO

KREDIETBANK (SUISSE) S.A.
NORDFINANZ BANK ZÜRICH

Aargauische Hypothek- und Handelsbank
Banque Vaudoise de Crédit
Bank in Montreux
Bank vom Untertoggen
RegioBank Baden Basel
EKO Hypothek- und Handelsbank
Luzerner Landbank AG
Banque CIC Union Européenne en Suisse S.A.
Bank in Liechtenstein Aktiengesellschaft
Genossenschaftliche Zentralbank AG
Standard Chatered Bank AG
Banque Louis-Dreyfus en Suisse S.A.
Banca del Sempione
Banque Paribas
BANQUE PARIBAS (SUISSE) S.A.
BA FINANCE (SWITZERLAND) LTD.
BANQUE BRUXELLES LAMBERT (SUISSE) S.A.
CHASE MANHATTAN BANK (SWITZERLAND)
GOLDMAN SACHS FINANZ AG
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TRINKAUS UND BURKHARDT (SCHWEIZ) AG
SUMITOMO INTERNATIONAL FINANCE AG

MORGAN STANLEY S.A.

CLARIDEN BANK
LLOYDS BANK Plc
AMRO BANK UND FINANZ
BANQUE CIAL (SUISSE)
- Crédit Industriel d'Alsace et de Lorraine S.A. -
Armand von Ermet & Cie AG
Banca di Roma per la Svizzera
Cassa d'Epargne du Valais
Full Bank (Schweiz) AG
Gewerbank Baden
Handelbank Midland Bank
Hypothek- und Handelsbank Winterthur
Meier, Baumann & Co. AG
Morgan Grenfell Securities S.A.
Sparkasse Schwyz

SWISS CANTOBANK (INTERNATIONAL)
BANKERS TRUST AG
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SOGENAL - Société Générale Alsacienne de Banque -
SHEARSON LEHMAN BROTHERS FINANCE
MORGAN GUARANTY (SWITZERLAND) LTD

Standard Bank
Import and Export
Finance Company
Limited
\$50,000,000

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Finance Company
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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Novel sterling FRN from Halifax Building Society

BY CLARE PEARSON

HALIFAX BUILDING Society yesterday issued the first £100m tranche of a novel five-year floating rate note. Each bond issued may be put up for auction every three months.

Hungarian bank deal well met

BY ALEXANDER NICOLL AND STEPHEN FIDLER

HUNGARIAN NATIONAL Bank met a roaring reception yesterday when it made a DM200m Eurobond issue, quickly increased from DM150m.

Haig Simonian reports from Frankfurt on an increasingly popular form of investment Venture capital gains ground in Germany

CALLING IT venture capital is an exaggeration. But recent events, culminating in January's unravelling of WFG Deutsche Gesellschaft fuer Wagniskapital, the country's first venture capital consortium set up in 1976, and the decision by most of its shareholders to go it alone instead, indicates that the business may at last be gaining ground in West Germany.

Barely three weeks later, the 26 biggest of Germany's 50-odd venture capital groups, which account for some DM1.1bn of a total investment pool estimated at about DM1.5bn (\$890m), announced the birth of a national representative lobby.

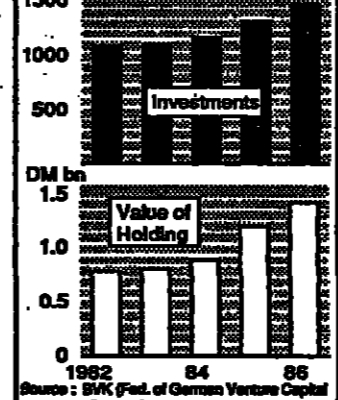
man companies (and about 25 per cent for larger groups) - far less than in the UK or US. More important, the equity component on German balance sheets has actually fallen from an average 30 per cent in the mid-1980s.

A string of institutions and insurance companies has now shown interest in setting up UBGGs. There are two main reasons. First, the Government has offered a variety of attractive tax breaks, including exemption from trade and wealth tax, to stimulate the market.

But there is also a third, and lesser known, source, namely the possibility of realising existing profits by "selling" the equity holding in an unquoted company from a bank's existing KBG to its new UBGG.

By contrast, Commerzbank, which had no previous KBG subsidiary, has had to start its new UBGG from scratch. The bank has got together with Hannover Finanz, a subsidiary of the specialist insurance group for German industry, to create a venture in which the two partners have invested DM10m each.

WGerman Venture Capital Market



Source: IWK (Inst. of German Venture Capital)

Subordinated debt issue by Lloyds Bank

By Our Euromarkets Staff

LOYDS BANK yesterday made its third issue of subordinated debt in as many months when it issued £100m of 10-year fixed-rate subordinated debt.

Japanese stockbroker revenues soar

BY STEPHAN WAGSTYL IN TOKYO

WHILE STOCKBROKERS in London and New York worry about falling turnover, salary cuts and the sack, their Tokyo counterparts' business is booming.

Shares in Nomura Securities, Japan's leading stockbroker, have climbed 58 per cent from their post-October low; Daiwa Securities is up 61 per cent.

Their worst losses. Foreign stockbrokers in Tokyo are delighted, especially as a good proportion of the share buying has come from abroad.

The turnaround does not necessarily guarantee profits for foreign brokers in Tokyo, many of which are still at the stage of establishing their businesses.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns: ISD DOLLAR STRAIGHTS, ISD POUNDS STRAIGHTS, OTHER STRAIGHTS, ISD DOLLAR CONVERTIBLES, ISD POUNDS CONVERTIBLES, FLIGHTING RATE BONDERS, CONVERTIBLE BONDS. Each column lists various bond issues with their respective yields and prices.

Paris brokers cleared of client neglect

TWO PARIS brokerage firms, Puget, Mahé, and Boscher, were cleared yesterday by the Paris stockbrokers' association of allegations that they neglected client interests last year.

The allegations included suggestions by the Commission des Opérations de Bourse (COB) that the firms used their double capacity as intermediaries and investors to generate big profits from sales of La Redoute stock to Printemps last February.

Talk to us for some capital ideas.

If the stock market has you cautiously waiting on the sidelines, invest a little time in reading the new 'Action Alert', from Prudential-Bache Securities.

In this latest issue, we take a look at cash-rich stocks and explain why they offer a viable solution for the prudent investor.

These highly capitalised companies, with strong balance sheets and excellent cash flows, offer the opportunity of re-investing in the equity market with less risk. They also show potential for significant capital appreciation.

And the advice is backed by our strengths as a major international organisation, with a network of offices around the world.

For your FREE copy of 'Action Alert', please call us, or return the coupon below. And cash in on some very valuable advice.

Prudential-Bache Securities (UK) Ltd. 5 Burlington Gardens, London W1X 1LE, England. Tel: 01-439 4191. Prudential-Bache Securities (Italy) Inc. Galleria Pirelli 92, 20111 Milano, Italy. Tel: (39) 2-861431. Prudential-Bache Securities (Belgium) Inc. Appelmansstraat 29, 1051 Brussels, Belgium. Tel: (32) 2-234-3331.

UK COMPANY NEWS

MARGINS BOOSTED TO 8.4% AND MORE GROWTH FORECAST THIS YEAR

Unilever pushes profit up to £1.3bn

BY CHRISTOPHER PARKER, CONSUMER INDUSTRIES EDITOR

Unilever yesterday discounted fears of recession with confident forecasts of strong growth during 1988. Mr Michael Angus, chairman of the consumer goods multinational, said he expected volume growth similar to last year's substantial increase, better margins and improved sales and profits.

Announcing the group's 1987 results, he said gross volume growth in 1987 was 9 per cent, of which 5 per cent was attributable to acquisitions and disposals, most notably the purchase of Chesebrough-Pond's in the US. But the underlying rise was still 4 per cent and the rate of increase had shown no signs of slackening in the fourth quarter after the October stock markets crash.

Productivity also improved as output increased while the workforce declined by 3 per cent. Pre-tax profits for the year were marginally less than City forecasts, rising 16 per cent to £1.33bn, on sales down 3 per cent to £15.55bn. Earnings per share rose 14 per cent to 40.24p.

Mr Angus stressed the impact on the figures of exchange rate fluctuations and Unilever's practice of converting at end of year rates. At the turn of the year the US dollar was at its nadir, he said, and sterling had been appreciating throughout the year against almost every major currency except the yen.

At constant exchange rates sales rose 6 per cent, profits were 27 per cent up on 1986, and earnings per share were 24 per cent higher. "Exchange rates affect our accounts. They do not affect our business," he said.



Michael Angus - "exchange rates affect our accounts"

Operating margins continued to improve during the year, Mr Angus added. After a rise of about 1 percentage point in 1986 to 6.6 per cent, they advanced to 8.4 per cent last year, helped by the disposal of low margin businesses.

The company sold 22 businesses during the year with combined sales of £1.275bn and profits before tax and interest of £70m. It bought 16 edible fats, agribusiness and detergent specialists with aggregate sales of £1.25bn and profits of £10m.

One result of the disposals had been to reduce gearing from 31 per cent at the end of 1986 - the last balance sheet before the \$3.1bn (£1.75bn) purchase of Chesebrough-Pond's - to about 26 per cent at the end of 1987.

Sales of unwanted subsidiaries of the US company meant Unilever had bought the core products and food business for \$2bn plus debt, Mr Angus said.

The deal had fulfilled two strategic aims: it had made Unilever one of the two largest personal product makers in the world, and strengthened its position in the US, boosting turnover there to some \$5bn.

Operating profit in North America more than doubled, despite the dollar's fall, Mr Angus said. The group's food business advanced and now claims to be "a clear and substantial leader" with 30 per cent of all US branded margarine sales. It had also gained share in five of the six detergent markets in which it operated, and the detergent business had returned to profit after losses in 1986 because of heavy promotion costs for new products.

The Northern Star and Lip-ton subsidiaries both turned in record sales and profits.

European operating profit rose 19 per cent, with considerable contributions from the UK and West Germany, which had borne the brunt of restructuring. But there was still work to do. The UK meat trade overall was "miserable," Mr Angus said, and Unilever's Matiessons Wall's operation was no exception. It would need investment and the manufacturing strategy was being reformulated.

Japan was the brightest spot in the rest of the world. Volume grew 40 per cent last year, mainly on the strength of Timotei shampoo, taking sales to about £200m.

The company plans a final dividend of 8.32p to make a total of 11.86p, compared with 10.32p paid in the 1986 financial year.

Currency gains help lift Fisons profit 28% to £109m

By Peter Marsh

Fisons, drugs, scientific instrument and horticulture group, yesterday announced pre-tax profits of £109.1m for 1987, an increase of 28 per cent on the previous year.

The company made progress in sales of some of its relatively old drugs based on treatments of asthma and other chronic conditions. Its fast-growing instruments division also consolidated its position, much of which is based on distribution of other companies' equipment in North America.

The City's reaction to the profits growth was halting, muted on the grounds that the figure included a gain of £7.7m on currency transactions which Fisons is treating as an exceptional item.

Such a large currency gain, realised on repayment of the £101.4m was roughly in line with analysts' expectations. It was achieved on sales 8 per cent higher at £760.3m.

Earnings per share worked through at 17.4p, an increase of 28 per cent. The directors recommended a final dividend of 2.47p making 4p for the year.

Mr John Stone, Fisons chairman, said that one of the more positive elements of the year was the strong growth in pharmaceuticals, achieved largely due to a good performance in sales of Fisons' top three anti-allergy drugs, Intal, Opticrom and Nasacrom.

The division contributes only 37 per cent of total sales but almost three-fifths of pre-tax profits.

In the next few years, Fisons expects a further increase in revenue from these three medications and an increase in sales of other drugs emerging from the company's development pipeline. Included among these products are Flaxone, an anti-asthma formulation which is already on sale in the UK, the Netherlands and the Irish Republic.

Fisons worked through at 15.02p (33.21p) after the exceptional item and tax of £1.55m (£1.38m). A final dividend of 8.3p makes a total of 11.86p (11.5p).

STC advances 40% and completes recovery phase

BY DAVID THOMAS AND WILLIAM HALL

A LARGER order book and further increases in productivity were behind a 40 per cent advance in pre-tax profits to £188m for 1987 at STC, Britain's second largest electronics group.

The profit increase was achieved on turnover up 7 per cent at £2.6bn, with an underlying sales increase of 10 per cent after allowance for discontinued businesses.

Earnings per share jumped 42 per cent to 22.5p, and the final dividend is 4.75p to make 7p (4.3p). With the order book standing at £2bn, the company is forecasting continued progress in 1988.

The results were at the top end of City expectations and the shares closed up 12p at 252p.

The company's cash balance at the end of the year was £198m, a further £16m ahead of the half year position. Restructuring of banking arrangements have also provided the company with facilities of £850m.

However, the company refused to be drawn on any plans for acquisitions, other than to say its strategy was now firmly based on communications and information systems.

The ICL computer subsidiary reported operating profit of £106.9m (£99.1m) on sales of £1.3bn (£1.17bn).

Mr Arthur Walsh, STC chief executive, said ICL's market share increased in the UK and improvements in manufacturing had decreased working capital by £20m (£15m). ICL's overseas businesses, principally in West Germany and Scandinavia, have been rationalised.

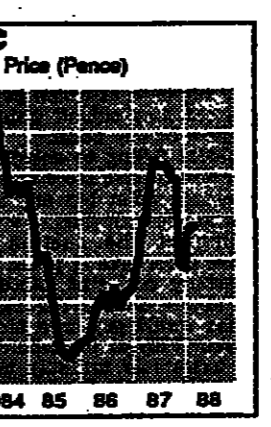
He predicted that mainframe revenues would increase again this year and margins would be held. The company is expecting continued growth in the computer market, even if at a lower rate than in previous years.

The communications division produced profits of £72.7m (£66.1m) on sales of £377.6m (£347.5m).

Upgrading orders for the TXE4 exchange together with the incidence of orders for submarine cables would feed through into continuing improvements in the division, Mr Walsh predicted.

Components and distribution reported stable profits of £20.2m on sales of £308.6m (£286.5m). The company is investing £10m to improve its distribution activities.

The company is expecting an improvement in 1988 in its defence activities, which last year generated £8.8m (£9.4m) on sales of £63.8m (£61.1m). Group operating profit was £196.2m (£188m). After deducting



interest of £2.1m (£1.8m), exceptional items of £5.1m (£3.5m), and tax of £63.8m (£47.3m), the profit was £128.7 (£86.7m). An exceptional credit of £11.5m (£16.4m) reflected components disposals.

comment

A 30 per cent rise in STC's full year pre-tax profits before exceptional items, a 56 per cent rise in the annual dividend and the sight of near £200m of net cash in the balance sheet shows that the group's recovery phase is complete. Profits from the ICL computer business, which accounts for nearly two thirds of turnover, rose by 23 per cent and ICL continues to increase its market share. In communications, which accounts for another one fifth of turnover, STC has been able to offset the final rundown of its TXE4 exchange operation, with new business and is now forecasting further growth in 1988. With £2m of orders in hand, STC should be able to raise its earnings by close to a fifth in the current year, which puts the multiple of 9.5 and a historic multiple of 3.9 per cent in a position to counter the market's worries about ICL by adding a third leg to its business, which explains the continuing rumours about STC's interest in Plessey's defence operations.

See Management Page

Johnstone's Paints downturn

BY FIONA THOMPSON

Johnstone's Paints, the USM-quoted independent Manchester paintmaker, yesterday reported a fall in pre-tax profits from £2.05m to £1.81m for the year to November 23, 1987. This was despite sales advancing by 10 per cent to £16.02m (£14.51m). Earnings per share slipped to 11.32p from 12.89p.

The company was hit by increased raw material and labour costs, exacerbated by fiercely competitive price discounting in the UK paint industry.

"We realised towards the end of last August that we would not

achieve 1986 level profits, so revised our forecast down to £1.8m," said Mr Peter Cavanah, company secretary. The price of titanium dioxide, the biggest single cost item in the manufacture of paint, rose by 12 per cent - a record.

The company is confident about the current year's prospects, however. A series of takeovers and mergers in the industry last year is reducing capacity, and sales so far are well up.

The tax charge was £200,000, against £297,000. An unchanged final dividend of 3p was recommended, making an identical 4.76p for the year.

Restructuring provision hits Unidare

Unidare, Dublin-based maker of electrical cables and transformers, returned profits of £23.02m (£23.69m) pre-tax for 1987, a downturn of £514,000 on the figures of the previous year.

The profits were struck after taking account of an exceptional provision of £1.5m for restructuring. Sales rose from £28.02m to £31.72m.

Earnings worked through at 15.02p (33.21p) after the exceptional item and tax of £1.55m (£1.38m). A final dividend of 8.3p makes a total of 11.86p (11.5p).

Record's flotation forecast exceeded with rise to £3.1m

BY PHILIP COGGAN

Record Holdings, the Sheffield-based hand tool manufacturer, yesterday reported a record turnover after a management buy-out last year, has exceeded its flotation forecast of not less than £2.7m with pre-tax profits of £3.09m in 1987.

Record produces tools under the brand names Record, Marples, Gilbow, Ridgway and Coronet for use in the engineering and woodworking industries. The company was previously listed between 1972 and 1980 as Record's Group, last year it was taken over by the Swedish company AB Babcock. The management then staged a buyout in 1985.

Last year's 54 per cent profit

increase was achieved on only slightly higher turnover. Mr David Watson, Record's finance director, said that margins had improved substantially because the company had concentrated on more profitable markets and had reaped the benefits of previous capital investment. Capital expenditure was £1.8m last year and would increase to over £2m in the current year.

The hand tool business has now been reorganised into three subsidiaries, Industrial Tools, Woodworking Tools and Export. In February the company acquired four hand tool manufacturing and distribution companies from Christy Hunt for £1.2m in cash. "The purchase gave us

two excellent brand names, Wilkinson and Gordons" said Mr Watson.

Mr Michael Mallett, the chairman, in his statement said that current trading was satisfactory. Although markets were not particularly buoyant, there was no sign of any significant fall in demand.

Trading profits were £3.51m (£2.55m) on turnover of £26.4m (£24.4m) and the interest charge fell, thanks to the placing receipts, to £419,000 (£642,000). Pre-tax profits were thus £3.09m (£2.11m) and after tax of £2,495,000 (£1,661,000), earnings per share were 60 per cent up at 8p (5p). The final dividend is being set at 0.55p.

Buy doubles Edenderry's size

BY PHILIP COGGAN

MR MICHAEL Ward and Mr Jeremy Howarth, the banker and corporate treasurer who moved in to Edenderry's Group, last year are doubling the size of the Irish shoe manufacturing group with their first acquisition.

Edenderry is buying Lanton Leisure, a subsidiary of the Ladbroke Group, for £10.25m, compared with £5.125m when it was taken over by the Swedish company AB Babcock. The management then staged a buyout in 1985.

The acquisition will involve the issue of 22,900 shares, more than twice the existing equity.

The shares have been conditionally placed at 80 Irish pence (44p) each with institutional investors, subject to a 100 per cent claw-back facility for existing shareholders.

Lanton runs 10 leisure centres operating under the names Cue Ball and Cue Ball Flagship in Scotland and a Henry J Bean theme pub, operating under a franchise from Mr Bob Payton's My Kinda Leisure. Last year the company made pre-interest profits of £780,000 on sales of £5.7m and had net assets of £6.25m.

Edenderry was a fairly sleepy Dublin-listed stock until it was

announced last July that Messrs Ward and Howarth, together with two other businessmen, were investing via a rights issue. The shares, which had been trading at 59 Irish pence touched 700 pence within a few days.

Mr Ward, a director of S G Warburg, and Mr Howarth, formerly group treasurer of Ladbroke, have become chairman and chief executive respectively. They intend to use the company as a vehicle for expansion in the leisure and other sectors and said yesterday that the original shoe manufacturing business "did not feature in the group's long-term plans".

Edenderry obtained a listing on the London market just a week ago but the shares were suspended yesterday until the deal is completed.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corres. for pndg div	Total for year	Total last year
Cooper (Alan)	3.25	Apr 20	1.00*	4.75	3.25*
Fisons	2.47		2.25	4.05	3.75
Fleming Merc	2.55		3	4.77	4.77
Johnstone's Pts	3.9	May 5	2.8	6.7	6.7
Pickwick	1.5	Apr 8	0.33	1.83	1.83
Record	8.3		0.8	9.1	9.1
Second Market	0.23		0.6	0.83	0.83
Spees Planning	0.75		3	3.75	3.75
STC	4.75		1.18	5.93	5.93
Tank Farm	1.51	May 6	5.5	7.01	7.01
Temperton & Birch	5.5		7.28	12.78	12.78
Unidare	8.3		11.55	19.85	19.85
Unilever	8.32		11.86	20.18	20.18

Hanson conversion

Hanson said that holders of 81.3 per cent of its £2m 8 per cent convertible unsecured loan stock 2004/2009 had converted their holdings into Hanson ordinary shares.

As indicated in the conversion notice to stockholders, Hanson intends to exercise its right to require remaining holders of the stock to convert their holdings into ordinary shares and a notice to this effect will be despatched to such holders prior to March 25.

This announcement appears as a matter of record only

COUNTRY CLUB HOTELS

Country Club Hotels Limited

a subsidiary of
Whitbread and Company PLC

£55,000,000
Committed Loan Facility

Arranged by
National Westminster Bank PLC

Funds Provided by
National Westminster Bank PLC

Barclays Bank PLC
Girobank plc

Commerzbank Aktiengesellschaft, London Branch
The Royal Bank of Canada
Union Bank of Switzerland

Legal Adviser to National Westminster Bank PLC
Allen & Overy

Agent
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February 1988

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IN TOMORROW'S ISSUE

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PEARSON - BLAKEMAN REPELS BOARDERS HIS WAY

CORPORATE FINANCE - BACK TO THE CLIENT

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JOHNSTONE'S PAINTS

FINAL RESULTS

Extracts from Chairman's Statement

- Sales increased 10.45% to record £16 million
- £1.8m profits despite severe trading conditions
- Final dividend maintained at 3p per share
- Organic growth and related acquisitions planned
- Healthy liquidity and assets for pursuing ambitions.

Audited results for the 52 weeks ending 28th November 1987

	52 weeks to 28/11/87	52 weeks to 29/11/86
Turnover	16,023,126	14,506,397
Profit before taxation	1,809,008	2,050,367
Earnings per share before taxation	17.22p	18.53p
Earnings per share after taxation	11.32p	12.89p
Dividend Per Share (net)	4.765p	4.765p

Head Office & Factory: Stonebridge House, Edge Lane, Droylsden, Manchester M25 6BX. Tel: 061-370 7525

Branches: Birmingham, Bolton, Bradford, Brighton, Bristol, Glasgow, Harby, Leeds, Leicester, Liverpool, London (Bow, Croydon, Greenford, Manchester, Newcastle, Nottingham, Preston, Reading, Sheffield).

Nikki Tait reports on the fight surrounding Drayton Japan Seconds out for the main bout

LORD STEVENS - victor in the bid battles for Fleet Holdings and Xtel and subsequent scourge of the print unions at the Express group - is no stranger to a scrap. But even he cannot relish his chances at 3pm this afternoon.

That is when shareholders will pile into Devonshire Square to decide the future of Drayton Japan Investment Trust, the largest MIM-managed trust with net assets totalling £280m. Lord Stevens, wearing his fund management hat, is a director of Britannia Arrow, MIM's parent, chairman of MIM itself and heads the Drayton Japan board.

The battlelines are clear. In one corner stands AJS Partners, an American investment partnership which has built a 27 per cent voting stake in Drayton and now wants to cash in that holding at close to its underlying net asset value - in short, an arbitrage exercise. In the other is MIM, naturally anxious to retain the maximum amount of funds under management. In between come the remaining shareholders - including some large institutions - and a strong undercurrent of City politics.

The background to the fracas is fairly simple. New Jersey based AJS has been accumulating shares in Drayton for about a year. Its holding went over the discloseable level last autumn, and in November the Americans approached Drayton to suggest moves which would eliminate the discount - the difference between the value of a fund's underlying assets and its share price.

One notion was that AJS itself would make a recommended bid, worth at least 98 per cent of net asset value once the trust's portfolio had been liquidated. Drayton dismissed the offer as "unacceptably low" and the prior liquidation request as "an unrealistic precondition." So AJS increased its stake to 27 per cent of the trust's votes and requisitioned an extraordinary meeting at which it hoped to get general shareholder backing for some



Lord Stevens - no stranger to a scrap.

(unspecified) discount-eliminating scheme.

MIM's response was robust. First - to the displeasure of some institutional shareholders - the fund management group raised its own holding in Drayton Japan to just over 25 per cent. That allows it, like AJS, to block any reconstruction scheme it dislikes. Secondly, in response to egn pressure, it drew up plans to convert the Japanese specialist fund into a largely UK-invested "split level" trust. This would offer ordinary shareholders different classes of income and capital shares in place of the existing single class; the voting preference stock would be repaid at par.

MIM argues that these proposals comply with the discount-eliminating request. AJS maintains that its initial resolution was designed to allow shareholders to realise their investment at close to net asset value, and that the split level scheme does not fit the bill. Accordingly AJS has amended today's resolution to specify that some mechanism for realising shareholding in cash - not involving stockmarket sales - be included.

It is certainly true that "split level" reconstructions are highly attractive to managements

because they guarantee that all the existing funds will be retained. Other types of reconstruction - unitisation, for example - risk some flight. What is being questioned is their present efficacy as a discount-eliminating mechanism, and Drayton Japan's suitability in particular.

Essentially, the trick is to separate the income and capital elements of an ordinary share so that additional demand is created, and the package overall trades at close to underlying asset value.

Three schemes hit the market in 1987 - River & Mercantile, River Plate & General and Scottish National. These broadly worked well. Although the new capital shares fared badly in the October crash, the various income/preferred shares saw their charms enhanced. MIM calculates that at end-January the premium to net assets on the overall packages of new shares ranged from 24 per cent at River & Mercantile to 10 per cent at Scottish National.

Unfortunately, the latest trust to follow this route - the independently-managed General Consolidated - looks less happy. Its new shares started trading on Monday, yesterday the income stood at 98p, the stepped preference at 88p, but the capital at only 76p. This contrasts with advisers' estimates that all three classes should start in the 90p-100p range. Admittedly, these are very early days, but the current levels the reconstruction package has achieved only 62 per cent of net asset value. In the words of one adviser, "Sentiment isn't with these things at present - it's part of the story of continuing disenchantment with investment trusts."

As AJS points out, there could be added difficulties with Drayton specifically. If the Americans, together with other large holders, want to sell, the new shares could start with a large technical overhang. Moreover, the current Drayton portfolio is not best suited to servicing the higher

yield requirements; wholesale changes will be necessary.

In addition, the Drayton scheme envisages a new innovation - a "pure" income share with a gross yield of 15 per cent but entitled to virtually no capital repayment when the trust is wound up in ten years' time. Investors' enthusiasm for such a security is at best untried. MIM's response is that marketing - had AJS not been so obstructive - could have secured ample demand all round. Unfortunately, AJS's objections have now been simply voiced.

The added dimension is the extent to which long-standing City frictions are in play. AJS's adviser is merchant bank Kleinwort Benson - adversary of Lord Stevens during the bitter bid battles by United Newspapers for both Fleet Holdings and Xtel. In both cases, Lord Stevens emerged as victor. AJS, however, strongly rejects suggestions that its action has been prompted by the UK merchant bank. It was buying shares long before it even talked to Kleinwort, says Mr Andrew Shechtel, managing general partner.

Whatever the undertones, it clearly suits certain institutions to court themselves with the AJS camp. The likes of Standard Life and Pru are well-known disinvestors from the investment trust sector when the terms are right, and AJS - its own stake aside - reckons to count on another 15 per cent of Drayton's votes at least.

Since today's resolution requires only a 50 per cent majority, the odds against MIM look high. What might happen next is less clear. If it loses today, MIM still expects to put its own proposals to shareholders on March 14, and retains its blocking stake. Mr Shechtel declines to discuss hypothetical situations, saying only he "would hope and expect" that the shareholders' wishes would be respected.

Yet the tussle has dragged on already for four months. Somehow an early solution does not seem in sight.

Unilever Results

UNILEVER FOURTH QUARTER AND YEAR 1987 COMBINED RESULTS

The Directors of Unilever announce the Companies' provisional results for the fourth quarter and for the year 1987, and their ordinary dividend proposals.

Fourth Quarter		Increase/Decrease	£ millions	Full Year (Closing Rates)		Increase/Decrease Closing Rates	Constant Rates
1987	1986			1987	1986		
4,451	4,485	(1)%		16,550	17,140	(3)%	6%
336	268	25%		1,373	1,124	22%	36%
11	12			37	36		
4	3			9	15		
25	54			112	179		
(44)	(59)			(204)	(211)		
322	278	19%		1,227	1,143	16%	27%
(121)	(103)			(537)	(468)		
(2)	20			3	26		
(10)	(9)			(37)	(37)		
199	186	7%		756	664	14%	24%
(13)							
196	196	-		756	664	14%	24%
9.96p	9.91p	-		40.54p	35.51p	14%	24%
24				24			
210	186			780	664		
				(4)	(5)		
				(268)	(232)		
				508	427		

COMMENTS ON THE RESULTS

The business made significant progress in 1987. Our strategic emphasis on core activities continues to enhance cost-effectiveness and increase our competitive strength.

Materially higher margins, increased volume, and the effect of acquisitions all contributed to an increase in earnings per share of 24% over 1986 (at constant rates of exchange). All product groups participated in this positive outcome. The impact of exchange rate movements in 1987 is clearly shown when translating our results at closing rates. On this basis earnings per share rose by 14% in sterling, 17% in guilders and 44% in U.S. dollars.

Fourth Quarter 1987
This was a satisfactory quarter. Despite six fewer days for reporting purposes, operating profit was 25% higher than the corresponding period of 1986 (at constant rates of exchange). The underlying volume of our business grew by 5% compared with the same period last year. All regions produced increased operating profit. The quarter's results also benefited from property sales, but had to bear substantial restructuring charges. Profit before tax rose by 19% but in the absence of last year's prior year tax benefit, Profit Attributable increased by 7%.

Full Year 1987
Underlying sales volume was 4% higher. Operating profit increased by 36% at constant rates of exchange; this included a significant contribution from acquisitions and was further aided by the depreciation change. In Europe operating profit was 24% up. There were gains in most product groups, with notable progress in Frozen Products, Detergents, Personal Products and Specialty Chemicals. In North America operating profit more than doubled. The progress made in integrating Chesebrough-Pond's was most pleasing and its profit was an important element in this increase. Lever Brothers' improved performance also substantially influenced the result, notwithstanding the ongoing investment in our brands. Our businesses in the Rest of the World also performed well, with good results in Latin America and the Far East. The higher net interest costs as compared with 1986 are due to the costs of financing the Chesebrough-Pond's purchase. The extraordinary income of £24 million, a release from the 1984 provision, is not included in the above mentioned figures nor in the quoted earnings per share.

SUPPLEMENTARY REGIONAL INFORMATION (£ millions)				
Fourth Quarter		Full Year		
1987*	1986*	1987**	1987*	1986**
2,522	2,551	10,347	10,740	10,840
592	861	3,079	3,861	3,011
337	1,063	3,124	3,589	3,499
4,451	4,485	16,550	18,190	17,140
126	122	789	621	662
100	50	239	301	114
110	96	345	405	348
336	268	1,373	1,527	1,124

* at constant rates (31.12.1986)
** at closing exchange rates (31.12.1987 for 1987 and 31.12.1986 for 1986)

DIVIDENDS
The Boards today resolved to recommend to the Annual General Meetings to be held on 4th May, 1988 the declaration of final dividends in respect of 1987 on the Ordinary capitals at the following rates which are equivalent in value at the rate of exchange on 31st December, 1987 in terms of the Equalisation Agreement between the two companies: PLC 8.32p per 5p Ordinary share (1986: 7.234p), bringing the total of PLC's dividend for 1987 to 11.86p per share (1986: 10.232p). N.V. Fl. 2.53 per Fl. 4 Ordinary capital (1986: Fl. 2.134), bringing the total of N.V.'s dividend for 1987 to Fl. 3.62 per Fl. 4 Ordinary capital (1986: Fl. 3.066). The PLC final dividend will be paid on 18th May, 1988 to shareholders registered on 15th April, 1988. The N.V. final dividend will be payable as from 20th May, 1988. For the purpose of equalising dividends under the Equalisation Agreement, Advance Corporation Tax ("ACT") in respect of any dividend paid by PLC has to be treated as part of the dividend. PLC's 1987 final dividend now announced has been calculated by reference to the current rate of ACT (twenty-seven/seventy-thirds); if the effective rate applicable to payment of the dividend is different the amount will be adjusted accordingly and a further announcement made. The amounts shown in respect of 1986 have been adjusted to reflect the sub-division of shares on 29th June, 1987.

NOTES
Provisional Status
The profit and loss account is a provisional and abridged version of that which will appear in the Companies' full accounts to be published on 12th April. The full accounts for Unilever N.V. and Unilever PLC have not yet been filed with the Commercial Registry in the Netherlands or the Registrar of Companies in the United Kingdom, and have not yet been reported on by the auditors.

Extraordinary Income
Our 1984 results contained an extraordinary provision of £36 million to cover estimated losses less surpluses on the disposal of a number of businesses which we did not see as central to our core strategy. The disposal programme has been substantially completed with greater success than originally expected and we are now able to release £24 million in the fourth quarter of 1987.

Chesebrough-Pond's Inc.
The Chesebrough-Pond's Group was acquired on 30th December, 1986 and 100% ownership was effected on 10th February, 1987. Those businesses which have been retained within Unilever are included in the 1987 results. The impact has been to increase turnover and operating profit for the year, at closing rates of exchange, by 4% and 9% respectively. We have not included the results nor interest on the acquisition price of those businesses which were identified for early disposal and have now been sold, realising gross proceeds of some U.S. \$2 billion. The goodwill included in the acquisition price of the retained businesses was some U.S. \$1.3 billion. To spread the financial impact of the Chesebrough-Pond's acquisition across both parent groups, the capital of Unilever United States Inc. has been increased by U.S. \$633 million through the issue of new shares. These were taken up by Unilever PLC which now has a holding of 25% in Unilever United States.

Exchange Rates
The results for the quarter and the comparative figures for 1986 have been translated at constant rates of exchange. These are based on £1 = Fl. 3.23 = U.S. \$1.48, which were the closing rates of 1986. An exception has been made for the results which have arisen in hyper-inflationary economies, which for the current quarter have been translated at the closing rates for 1987. The profit attributable to shareholders for the current quarter has also been translated at the closing rates for 1987 being based on £1 = Fl. 3.33 = U.S. \$1.57, which will be used for the Annual Accounts 1987. The results and earnings per share for the full year 1987 have been translated at the closing rates for 1987. The 1986 figures for the full year are based on the closing rates for 1986. The trends are therefore influenced by the changes in exchange rates during the year. For comparison purposes the trends have also been shown based on constant rates of exchange.

1st March, 1988
UNILEVER REPORT AND ACCOUNTS 1987 AND RESULTS FOR THE FIRST QUARTER 1988
The Report and Accounts for 1987 will be published on 12th April, 1988. The results of the first quarter 1988 will be announced on Monday, 16th May, 1988.

Metal Box expands radiator presence with £40m deal

BY CLAY HARRIS
Metal Box, the packaging and container group, yesterday strengthened its position as Europe's largest manufacturer of central heating radiators by agreeing to pay £40m for Henrad Beher, a privately owned Belgian company.

After the acquisition, Metal Box's Stelrad unit will account for an estimated one-sixth of the £600m European radiator market. Henrad is the leading manufacturer based on the continent.

The purchase is to be funded by a vendor placing of 21.7m new shares, 7 per cent of enlarged share capital. The placing, the largest in London so far this year, was underwritten at 184p

by Baring Brothers. Metal Box shares fell 2p to 191p.

Metal Box said that Henrad, which has invested heavily in its factory at Herentals, Belgium, was the most efficient radiator manufacturer in Europe, with technology more advanced than that used by Stelrad itself.

This was reflected in a pre-tax margin of 25 per cent in 1987, based on unaudited figures which showed profits of £7m on sales of £28.2m.

Henrad specialises in high-output convectors, which produce more heat from smaller radiators. Useful in any application where space is a factor, whether for structural or design reasons, the radiators are especially popular

Dobson bid for MSI extended

BY CLAY HARRIS
Dobson Park Industries yesterday extended its £25.1m takeover bid for MSI International until March 14 after receiving acceptances for only 5,000 additional shares in the two weeks to Monday.

This raised total acceptances to 0.91 per cent. Dobson Park bought 3.19 per cent of MSI in the market shortly after launching its bid on January 12, but the MSI share price has stayed above the value of the offer since then.

With Dobson Park shares at 102p yesterday, its cash and shares offer is worth 91p against MSI's market price of 114p. There is a 50p cash alternative.

MS has until Friday to publish a profit forecast for the year to April. If Dobson Park is to raise its offer, it must do so by March 11.

The bid has been cleared to proceed without a reference to the Monopolies and Mergers Commission.

Moorgate service contracts

BY CLAY HARRIS
THE SERVICE contracts of two directors of Moorgate Mercantile Holdings, the leasing and credit finance company, were altered shortly before Woodchester Investments, the Irish-based leasing group, made an approach which led to an agreed £38m takeover bid.

Mr Paul Griffiths, Moorgate finance director, was given a three-year contract expiring in November 1990. Previously, his service was terminable at less than a year's notice. His salary was unchanged at £38,000.

Mr Gordon Wiggins, managing director of Moorgate's Nene Investments subsidiary, was given a three-year rolling contract, initially at £35,000, to replace an identical fixed term

Management buy-out planned at OIS offshoot

BY CLAY HARRIS
Oilfield Inspection Services, the testing and inspection group, is planning a £4.5m hostile takeover bid from a consortium led by Mr Paul Bristol, said yesterday that it planned to sell its loss-making engineering subsidiary to a management team.

OIS also estimated a pre-tax loss of £165,000 for 1987 on turnover of £11.5m, against a profit of £21,000 on sales of £6.6m in 1986. It did not make a forecast for the current year.

The group said it had substantially agreed terms for the sale to the managers led by Mr Colin Seward, the engineering subsidiary's chief executive.

Mr Seward would leave the OIS board, but the former parent company intended to retain certain exclusive rights over existing key technology and access to future developments.

OIS estimated that continuing operations (excluding engineering) made a pre-tax profit of £170,000 in the second half of 1987, compared with a £41,000 first-half loss.

Mr Bristol, whose 1981-85 record as chairman of BOM Holdings was criticised in OIS's defence document yesterday, last night attacked the disposal plan. He said that OIS should instead expand its research and development activity.

He also dismissed OIS's statement that it was holding discussions with other interested parties as the "hint of a phantom white knight."

Troubled Shield in talks

BY PHILIP COGGAN
Shield Group, USM-quoted property developer and estate agency, announced yesterday that it was in discussions with a number of parties which might lead to an offer for the company.

The news comes with the share price at an all-time low following the announcement last month of a Department of Trade and Indus-

try investigation into possible insider dealing at the group.

The DTI is investigating dealings between December 1 1986 and March 20 1987; on the latter date it was announced that the company was establishing a joint venture with Mr Gerald Ronson's Heron Group.

Shield issued a statement stat-

Rotterdam

The Financial Times proposes to publish this survey on:

29th March 1988

For a full editorial synopsis and details of available advertisement positions, please contact:

Mr Richard Willis, Financial Times (Benelux) Ltd
Herengracht 472, 1017 CA Amsterdam (020) 23 94 30

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UK COMPANY NEWS

Steven Butler on the NZ Government's decision to block the £298m British Gas deal

Stirring up another political storm

JUST YESTERDAY morning, British Gas negotiators in Wellington were confident and optimistic that terms for a binding agreement would soon be struck with the New Zealand Government to buy the Government's 70 per cent stake in Petrocorp for £298m.

Indeed, they were talking about using their expertise in gas distribution to improve efficiency and increase gas distribution profits.

Yet by the end of the day in London, British Gas was fighting a rearguard action to defend itself against the harsh accusations of the New Zealand Government that it had abruptly pulled out of the deal.

What went wrong in the meantime? Was British Gas, in its naivety and overconfidence, taking unreasonable conditions onto an agreement in principle with the New Zealand Government, as Wellington now asserts?

Or rather, was British Gas merely the innocent victim of an incomprehensible and unpredictable political blunder by the New Zealand Government, which had come under sharp political attack at home for selling important national resources abroad?

Petrocorp has 70 per cent of New Zealand's proven oil reserves and 50 per cent of its gas, a monopoly on the transmission and wholesaling of natural gas and is a major gas retailer.

It is, unfortunately, impossible to know the full answer just yet, although one suspects that British Gas was in an inherently vulnerable position given the New Zealand Government's recent sharp drop in popularity along with the real possibility that a domestic buyer might be found who would offer terms at least equal to British Gas.

Mr Richard Prebble, state-owned enterprises minister, and Mr Roger Douglas, finance minister, had lost few opportunities in recent weeks to defend the sale against their many critics, who ranged from the political opposition to the local press and powerful business interests, including Sir Ron Eriquiry, who is also interested in acquiring Petrocorp.

Is one then to accept as genuine Mr Prebble's sudden change of heart about British Gas, and believe the accusations that British Gas unexpectedly requested that the Government provide unreasonable indemnities in a long draft contract document?

And were these conditions so onerous, and British Gas so inflexible, as to merit no further negotiation?

Perhaps, but one cannot believe Mr Prebble while accepting as true yesterday's statement by British Gas to the Stock Exchange. British Gas said that all the provisions of its draft contract were known to the New



Richard Prebble (left), New Zealand's state-owned enterprises minister, and Roger Douglas, finance minister, lost few opportunities to defend the sale against their many critics

Zealand Government before the agreement in principle was announced.

British Gas also implied that the New Zealand Government had broken faith by making a unilateral announcement, and indeed if it were simply a case of two sides not agreeing on terms, it is hard to see why an agreement to terminate discussions could not have been announced.

At the same time British Gas said the New Zealand Govern-

ment had agreed not to enter into discussions with other possible buyers until the agreement with British Gas was terminated or expired on March 31.

It is, of course, the second time in as many acquisition attempts since its privatisation in December 1986 that British Gas has stirred up a political storm by trying to acquire what were seen as important national assets overseas. In the case of Bow Valley Industries in Canada, British

Gas was forced to accept a complicated arrangement by which it would acquire 51 per cent of the company, but only 38 per cent of voting rights.

There may be, in the end, little to be learned from British Gas to draw from these experiences. If British Gas was assured by the New Zealand Government that it would act to absorb the political heat, and the deal to acquire Petrocorp still looked attractive on commercial grounds, British Gas cannot be faulted for trying to proceed.

The broad strategy of trying to acquire overseas assets in the gas industry in order to provide new sources of growth makes as much sense now as it did.

But the method of biting off big chunks of assets that give it a dominant position in the target country, not entirely dissimilar to its domestic situation, must now appear more risky than originally anticipated.

Nearly a year ago British Gas said it was prepared to spend a £1bn to expand overseas and it has surprised observers by the speed with which it acted. About a third of the money is going for the purchase of Bow Valley Industries.

To spend the rest, however, British Gas may find eventually that it will have to break new ground for itself, finding a place in more highly competitive markets,

Insurance fall leaves Ansbacher down 8%

By David Lancelotti, Banking Editor

Henry Ansbacher Holdings, the merchant banking and financial services group, suffered an 8 per cent fall in profits in 1987, principally because of the poor performance of its insurance broking arm.

Pre-tax profits were £5.1m, down from £5.6m in 1986. Of the group's three operating divisions, merchant banking produced the strongest results with operating profits of £5.2m, up from £4.3m the previous year.

Mr Richard Fenhalls, the chief executive, said that the decline in corporate finance had been particularly strong. The bank also came through the October market crash with minimal losses.

Shipbroking benefited from the upturn in the shipping market and its involvement in larger deals. Profits were £152,000, up from £87,000.

Insurance broking earned only £330,000, down from £1.6m in 1986. Mr Fenhalls said a number of factors had depressed the result, including the decline of the dollar in which most of the revenues were denominated, and the loss of a key team of marine brokers.

Margins in the insurance broking market were also low, he pointed out.

However, new people had been recruited, costs had been cut, and he believed the operation would show a better result this year.

Ansbacher also suffered a higher tax charge last year because trading tax, from the group's troubled period have been exhausted. Post-tax profits were £2.5m, against £4.8m. The dividend is being maintained at 2p.

The company raised \$69m in a rights issue in November which coincided with the market crash. This obliged its major shareholder, GBL/Paragon, the Belgian-Swiss financial group, to raise its stake from 51 per cent to 55 per cent.

Some of these shares may now be placed out in the market to bring the group's shareholding back down to its original level.

Mr Fenhalls said the new capital would be used to strengthen the banking operation, enhance existing businesses, and for acquisitions. But he said: "This is a time for caution". He was confident, however, that Ansbacher's prospects for 1988 were good.

Templeton increases profits and assets under management

By David Waller

SHARES IN Templeton, Galbraith and Hansberger, a Nassau-based fund management group which joined the London stock market in 1984, yesterday gained nearly ten per cent after the company reported an encouraging set of results for 1987 - and furnished evidence to suggest that the October crash had not had a calamitous effect on its business.

At \$82m (£29.4m), pre-tax profits bettered City expectations, and the previous \$44m. So did the disclosure that assets under management had shown an 8 per cent increase over the year to \$10.4bn (\$3.9bn), despite the effects of what Templeton called a "market correction" on October 19.

During the year, the group attracted \$1.66bn of new money by way of mutual fund sales, the flotation of closed-end funds and the sale of pensions, annuities and trusts.

In the post-crash period, the group reported net redemptions worth less than 1 per cent of mutual funds under management.

The final dividend is to be 6.5 cents making 40 cents for the year - an increase of 11 per cent. Earnings per share rose from 21.4 cents to 27.3 cents.

Turnover was \$10.6m ahead at \$133.6m. The contribution from investment advisory, management and service fees rose from 37 to 45 per cent of the total.

Distribution costs declined slightly from \$64.8m to \$62.1m, but administrative expenses advanced from \$15.1m to \$23.6m. Templeton attributed this to the costs of expansion in Australia, Hong Kong and Canada.

The tax charge fell from \$9.7m to \$8.5m, a decrease in the company's effective tax rate from 23

to 16 per cent. Templeton said that this was less attributable to US tax reform than to the increase in investment advisory fees earned in countries with favourable corporate tax structures.

In a separate development, Templeton yesterday announced the formation of a European headquarters in Edinburgh. The office will be responsible for the management of unit trusts in the UK and for marketing those trusts within Continental Europe.

A team of four fund managers has been recruited to run the new venture, headed by Colin McLean, for the last two years assistant general manager (investment) at Scottish Provident.

Comment

Templeton's composure in the face of Black Monday contrasts markedly with the savage punishment inflicted on the fund management group's own shares since that gloomy date. Templeton had the double advantage, from the UK investor's point of view, of being not only a fund manager but a dollar-denominated one to boot - and despite yesterday's rally, the shares still stand a long way below their pre-Crash peak.

Given the group's cautious, long-proven investment strategy, its broad geographical exposure and the likely success of the Global Bond currently being marketed in the US, the group should at least duplicate its 1987 performance during the current year. This puts the shares on a pile of 7.5x, hardly demanding for those who think that both equities and the dollar have stabilised.

Alan Cooper hits £1.9m and orders show advance

GROWTH HAS continued at Alan Cooper Holdings, maker of office furniture. For 1987 it lifted pre-tax profits from £1.58m to £1.9m, on turnover 30 per cent ahead to £24.3m.

Earnings worked through at 12.05p (10.1p) after tax of £568,000 (£504,000). The final dividend is 3.25p for a total of 4.75p. The company obtained a full listing last April.

During the year priority was given to increasing production

capacity. Certain costs were incurred in the second half while output was raised and the factory reorganised.

The group had started 1988 well placed for further expansion. Orders received were comfortably ahead of last year.

Cash holdings were strong at £2.12m (£1.15m) and would enable the group to take advantage of any suitable acquisition opportunities.

Space Planning sharply ahead at £264,000

Space Planning Services, an office design consultant enlarged via two acquisitions during the past 12 months, yesterday reported a £158,000 surge in profits to £264,000 pre-tax for the half year ended December 31 1987.

The directors said the figures reflected a return to the levels of income and profitability enjoyed in the 1985-86 year.

Although Black Monday had dented business confidence in some areas, they believed the company's spread of activity, both by location and by industry, would cushion it from any lasting effects.

Half year earnings amounted to 3.54p (1.34p) and the interim dividend is stepped up from 0.6p to 0.75p.

It was announced in October that furniture maker Minty had taken a stake of just under 9 per cent in SPS as a "commercial investment".

Ellis & Everard

Ellis & Everard is to acquire Colt Chemical of Leeds for £1.725m, satisfied as to £1.17m cash and £550,552 of new shares to two Colt shareholders. Net assets have been warranted to be not less than £263,000 as at February 29, 1988.

Task Force plans acquisition as profits rise

By Dominique Jackson

Task Force Group, the USM-listed computer personnel agency, lifted pre-tax profits by 44 per cent from £855,000 to £1,233m for the year to end November 1987.

At the same time, the company announced it had agreed to acquire Planned Labour Hire for a total consideration of £2.4m. Planned Labour is a temporary labour agency.

Turnover was up 27 per cent from £12.4m to £15.7m. The figures include the profits of Bertram Personnel Group, which was acquired for £4.5m last June, under the merger accounting method.

Mr Tony Martin, chairman, said the current year had started well, unaided management figures were at new highs and the demand for the company's ser-

vices continued to grow. Organic growth, even discounting the acquisitions, had been of the order of 45 per cent, he said.

The directors have recommended a final dividend of 1.9p per share, against 1.18p in 1986, on earnings per share of 10.3p, from 7.1p.

The total consideration for the acquisition will be satisfied by a three-part package.

This will include £900,000 in cash, the issue to the vendors of Planned Labour of a total of 720,000 new ordinary fully paid shares in Task Force, representing 87 per cent of its enlarged share capital, and the issue at par to the vendors of 240,000 nominal of 7.5 per cent redeemable unsecured 1998 loan notes in Task Force.

Comment

The temporary employment business has burgeoned lately, ex-

pected by between 30 and 40 per cent annually, leaving even the bigger agencies behind in the race to gain share of what is still an extremely fragmented market.

Task Force has justified its independence with steady profit growth and sound acquisitions. The latest group recruit, Planned Labour, will diversify Task Force's base into lucrative industrial services, just as last year's purchase, Bertram, moved the company strategically into the Midlands and North, areas now experiencing the temping boom already seen in the south-east.

Task Force still shines as the leading agency in its original computer personnel service, where acute shortages of trained hofpins ensure its continued success. Forecasts range from £1.7m for a prospective multiple of 15, to £2.1m, bringing the pie down to 11, at which level Task Force compares favourably with the sector.

Hartons launches deeply discounted £6m rights

By Clay Harris

Hartons Group, the plastics distributor and PVC foam maker, yesterday launched a deeply discounted rights issue to raise £5.8m after expenses.

The proceeds will be used to reduce borrowings and to prepare for further overseas expansion. Hartons will be looking especially for acquisition opportunities in West Germany and Canada, two countries in which it has no presence.

Hartons also estimated that tax before profit and minority interests reached £5m in 1987 against £2.5m in 1986 on turnover ahead from £56.6m to £98m.

It forecast a final dividend of 0.81p (1.07p) to make an unchanged total of 1.42p. For shareholders who take up their rights, the total payout for 1987 will be 14 per cent higher than in 1986.

Strong growth in the VT Group, Hartons' plastics distribu-

tion business, raised its contribution to 75 per cent of pre-tax profits last year, against two-thirds in 1986. Elson and Robbins, the main manufacturing operation, also made progress, Hartons said.

The two-for-five issue is priced at 25p, compared with the market price of 70p before the announcement. Shares will also be offered on the basis of two for every £2.40 in convertible preference shares held.

The deep discount on the issue, which is not underwritten, is intended to encourage shareholders to take up rights despite general market uncertainty, according to Mr Colin Aston, managing director.

The issue will reduce gearing to 30 per cent. Directors holding 35.6 per cent of ordinary shares and 10.1 per cent of preference shares are to take up their rights.

Pickwick exceeds prospectus forecast

By Graham Deller

CLASSICAL virtuosos such as Leonard Bernstein and Daniel Barenboim are not normally associated with budget-priced compact discs.

However, Pickwick Group, the long-established record company which came to the market via a successful flotation last May, will feature both, among other highly-regarded names, in its new

"Duet" range of double disc packages.

In the year to end-December, taxable profits, boosted by record Christmas volumes, expanded by 88 per cent to £3.01m on turnover up from £19.38m to £31.76m. This followed a 33 per cent profit increase at the halfway stage and easily topped the directors' prospectus forecast of £2.6m. The

shares rose 11p to 185p yesterday.

The "Duet" launch, according to Mr Ivor Schlosberg, chief executive, will increase Pickwick's already substantial penetration into the rapidly-expanding compact disc field, and provide a further boost to profits.

Expansion in this field, notably a distribution deal for Ladybird videos - "a big name in the UK children's market" according to Mr Schlosberg - as well as growth in Pickwick's cassette and book activities with the Mills and Boon and "Cook-a-Long" series would help the group to move away from its previous dependence on the Christmas market. Mills and Boon cassettes had sold 100,000 copies in the two weeks since their launch, he said.

A final dividend of 1.8p is proposed for a total of 2.6p.

Mr Monty Lewis, chairman, said that 1987 reflected, for the first time, a full 12 months trading in pre-recorded videos. Pickwick had sold 2.75m such videos during the year, he added.

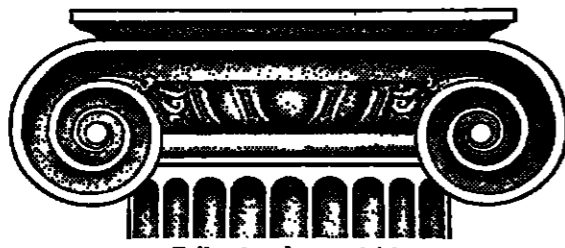
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Radius profit rises to £2.11m

Turnover increased 37 per cent at Radius for the year to end-November 1987, due mainly to a full year's contribution from the Advanced Business Technology acquisition of £1.57m. On sales of £10.45m, compared with £7.61m, taxable profits rose from £1.51m to £2.11m.

The directors of this USM-quoted company said similar growth was achieved in each of the three main areas: software products and services, hardware maintenance services and equipment supply.

An increased final dividend of 3p is planned, making 4.25p (3p) for the year. Earnings per share came out at 14.5p (10p). A one-for-one scrip issue is proposed.



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PICKWICK GROUP PLC EXCEEDS PROFIT FORECAST

PROFIT UP 88%
TURNOVER UP 65%

	1987	1986
TURNOVER	31.8m	19.3m
PROFIT BEFORE TAX	3.0m	1.6m
PROFIT AFTER TAX	1.9m	1.0m
EARNINGS PER SHARE	8.5p	4.7p
DIVIDENDS PER SHARE	2.6p*	

*INCLUDES PROPOSED FINAL OF 1.8p PER SHARE

Pickwick's successful formula for the cost effective production and distribution of family and educational home entertainment products contributed to the substantial growth in profits during 1987 and the Group expect to continue to penetrate new operating areas during the coming financial year. Trading for the first two months of 1988 has been most encouraging and the Company looks forward to the future with great confidence.

The 1987 Report and Accounts will be posted to shareholders during March 1988. Copies may be obtained from the Secretary, Pickwick Group plc, The Hyde Industrial Estate, The Hyde, London NW9 6JU.

BOARD MEETINGS

Company	Date
Beige	Mar 9
Hartons Malaysia	Mar 11
Plumpton	Mar 7
High Point Services	Mar 4
Irish Glass	Mar 4
Kilmont Borsari Int	Mar 3
Income Bond Funds	Mar 5
Prattich	Mar 8
Other	Mar 17
Zambia Copper Int	Mar 17
Comcast Gold Fields, Galfrid, Global Group, Joe Holdings, Investment Dev Fund, Lawrie, Mademister, Shandwick, Pico Commercial Int, Pico Int, Pico Int, John Crowther, General Accident Assurance, International Thomson, Inman, Mount Charlton, Power Systems, United Press Africa	Mar 11, Mar 9, Mar 9, Mar 22, Mar 3

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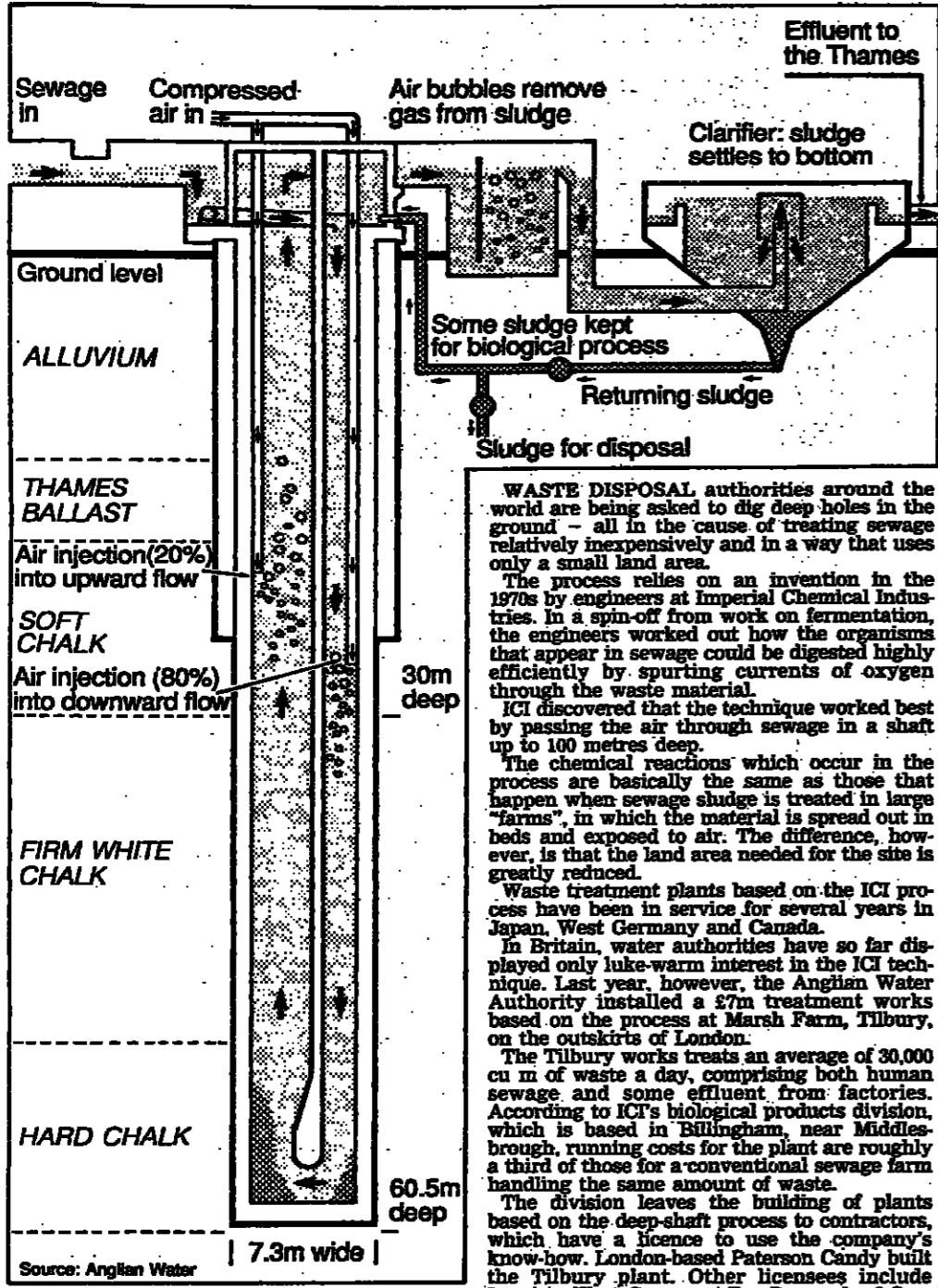
The management of Reliance Trust Limited, a wholly owned subsidiary of The Salvation Army Trustee Company, is pleased to announce to its customers and correspondents that, with effect from 1st March 1988, the company name has been changed to: Reliance Bank Limited
101 Queen Victoria Street, London EC4P 4EP
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TECHNOLOGY

SEWAGE DISPOSAL

Digging deep to solve a problem of space

By Peter Marsh



SO YOU THINK you are smarter than your washing machine.

Some of the latest models may have a few surprises for you. Just try to tell the machine to do something stupid - like run your woollens through a pre-wash cycle, or wash your silks at a scalding 85 degrees C. Without you even knowing it, the machine will override your commands.

Such refinements, made possible by adding electronic "brainpower" to machines, are on the increase. The home appliance business is a competitive one and manufacturers need "an edge other than just price," says Roger Baxter, UK managing director for Sweden's Electrolux, the world's leading home appliance maker. "We've all got to look for significant product differentiation." That's possible, he says, through the use of electronics both to improve reliability and add new functions.

But progress has been slow. Digital-based features in washers and dryers, dishwashers, refrigerators, even vacuum cleaners, still offer only a glimmer of the automated home-of-the-future promised by imaginative manufacturers ago when the age of electronics made "smart" appliances possible.

Japan and the US have pressed ahead towards home automation, in which electrical equipment - ranging from home computers to microwave ovens, security systems and washing machines - can be linked together through the home's central wiring. Development of technical standards is further along than in Europe and a gradually increasing number of products for home control or appliances that will work in such networks are on the market.

"In Europe it's still very early days. There's certainly not a lot of enthusiasm for it," says Dave Dossett, senior technical officer at the UK Association of Manufacturers of Domestic Appliances.

Progress is expected to pick up later this year when Cenelec, the European commission for electro-technical standardisation, begins completing rules, called signalling controls, to govern the transmission of electrical signals over home wiring. Also, Electrolux in January set up a new company, Electrolux Security Systems, headed by Bertil Ohlberger, to develop home security and appliance control systems. The unit's first home controller will be launched in April.

For the most part, though, appliances with remote control, speech capability and electronic "brains" that can act on feedback from clusters of sensors are rare. Maurice A. Jones, chief engineer for electrical goods at Hoover, the UK home laundry and floor care company, says colleagues returned from a recent domestic

Jane Rippeteau reports on efforts to give domestic appliances electronic brainpower

The thinking machine's long haul to the market

appliance fair in Cologne with no reports of "anything new or staggering."

In the early 1980s, recalls Jones, "there was an explosion in Europe in programming machines. There were digital watches, calculators. We thought, why not electronics in washing machines? So the industry went that way."

Consumers, deterred by a price premium, largely did not. For instance, although leading laundry machine makers now each offer at least one model with an electronic control panel, such equipment accounts for a mere 3 to 4 per cent of UK sales. With an extra £20 per machine in materials and a small-volume production run "they are very expensive to produce," says Jones.

"The attraction of the microprocessor in terms of flexibility is not immediately obvious to the consumer," says Jeff Samson, managing director of Hotpoint, the appliance subsidiary of General Electric Co of the UK. In many cases, electronically programmable machines seem more complicated to operate. Electronic features, concedes Baxter of Electrolux, "are not a demand that originates with the consumer."



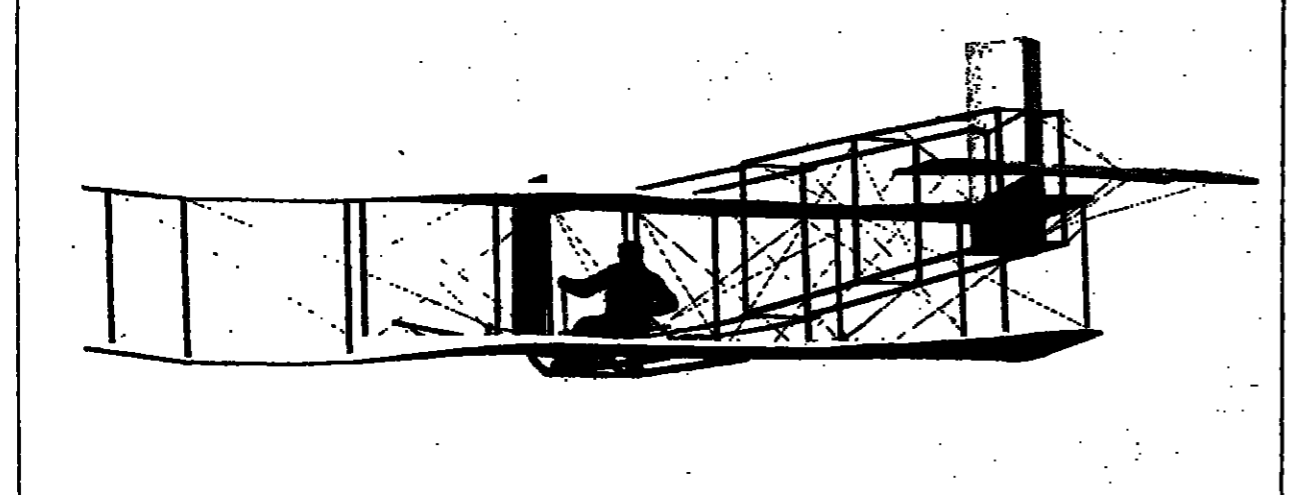
Most progress, manufacturers say, has come in home laundry machines, where makers began using electronic motor controls to replace electro-mechanical gear boxes in the 1970s. The electronic gear shift proved more versatile, reliable and cost-efficient than the gear box, explains Jones of Hoover.

Early machines, with a wash cycle of 50 revolutions per minute (rpm), used a gear box to jump to between 500 and 800 rpm for the spin cycle. Electronics made possible far greater ratios, allowing spin speeds of 1,300 rpm or more, and led the way to new functions not possible with old electro-mechanical controls.

For instance, electronic control allows the motor to build up gradually to its highest spin speed. Should a power failure occur, or a user turn off the machine during a spin, leaving the washer drum with a heavy load of wet clothes, a microprocessor will come into play: when the machine goes back on, it will cause the motor to lapse back to its prior cycle, then build up spin speed gradually.

A model coming out this spring from Hoover has an additional feature: an automatic "out-of-balance" control in which sensors detect how unbalanced a load is and direct the machine to run slower, even if that means overriding the user's instructions. Variable water temperature control is another important feature made possible by electronics. Joint research and development by Hotpoint and Lever Brothers, makers of Persil washing powder, found that enzyme action, detergent action and bleach action all "require different temperatures to do their best work," says Samson of Hotpoint. "With the average washing machine, you set the temperature, put the powder in and the water rises to operating temperature," he says. But, "all detergents contain different ingredients that work best at different temperatures." Hotpoint's Micro-Profile model uses microprocessors to alter water temperature during wash cycles, according to Samson.

Some of the best ideas have come from brothers.



The Wright Brothers were famous for their brainwaves. The one above looked crazy. But it actually worked. Although we're not likely to join Wilbur and Orville in the record books, we too have had one or two bright ideas worthy of note. We did, for example, create a stir by combining dot matrix and daisy wheel print units in one machine, the Brother Twinriter 5. Our latest brainwave, built into the new 2518, has been no less celebrated. Not only can it print at a breathtaking rate of 360 characters per second in any one of seven colours, it also incorporates a new feature called 'paper express' which introduces the paper at right angles to the printhead instead of bending it round rollers or platens. Our new idea makes the printing of thick cards and multi-part stationery a very easy and smooth operation indeed. And so, yet another brilliant idea gets off the ground.

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NOTICE OF REDEMPTION

To the Holders of
TBG Finance N.V.
 10% Notes Due 1990
 (Guaranteed by TBG Holdings N.V.)

NOTICE IS HEREBY GIVEN to the holders of the outstanding 10% Notes Due 1990 of TBG Finance N.V. (the "Notes") that, pursuant to the provisions of the Indenture dated as of April 25, 1985 among TBG Finance N.V. (the "Company"), TBG Holdings N.V. (formerly Thyssen-Bornemisze N.V.), as Guarantor and Morgan Guaranty Trust Company of New York, as Trustee, and the Terms and Conditions of the Notes, the Company has elected to and will redeem on March 25, 1988 U.S. \$50,000,000 representing all of the outstanding Notes, at a redemption price equal to 101.5% of the principal amount thereof plus accrued interest to the redemption date (the "Redemption Price").

Payments of principal and premium will be made on and after March 25, 1988 against presentation and surrender of Notes with all unattached coupons attached, in U.S. Dollars, subject to applicable laws and regulations, at the office of any one of the European Paying Agents mentioned therein.

Coupons due March 25, 1988 should be detached and will be paid in the normal manner on or after March 25, 1988.

On March 25, 1988 the Redemption Price will become due and payable and thereafter interest on the Notes shall cease to accrue.

TBG Finance N.V.
 By: Morgan Guaranty Trust Company
 as New York Trustee

DATED: February 23, 1988

Notice to Holders of

Baxter Travenol Finance Corporation
 (Formerly American Hospital Supply Finance Corporation)

Zero Coupon Notes Due August 15, 2000

NOTICE IS HEREBY GIVEN to the holders of Baxter Travenol Finance Corporation (formerly the American Hospital Supply Finance Corporation; hereinafter called the "Company") Zero Coupon Notes Due August 15, 2000 (the "Notes") that the Company has been merged into Baxter Travenol Laboratories, Inc. ("Baxter"). Pursuant to Section 1.4 of the Fiscal and Paying Agency Agreement dated as of November 15, 1984 (the "Fiscal and Paying Agency Agreement") between the Company and Citibank, N.A., as Fiscal Agent (the "Fiscal Agent"), the Company, Baxter and the Fiscal Agent have entered into an Amendment to the Fiscal and Paying Agency Agreement, dated as of February 16, 1988 (the "Amendment"), whereby Baxter, as the successor corporation, has, among other things, expressly assumed the due and punctual payment of all payments in respect of the Notes and the performance of every covenant of the Fiscal and Paying Agency Agreement and of the Notes on the part of the Company to be performed or observed.

Copies of the Amendment are on file at the principal office of the Fiscal Agent, in the Borough of Manhattan, City of New York, New York, for inspection by all holders of Notes.

BAXTER TRAVENOL FINANCE CORPORATION
 By: CITIBANK, N.A.
 as Fiscal Agent

Dated: February 24, 1988

Can. \$75,000,000

Province of New Brunswick

Floating Rate Notes due May 1994

Notice is hereby given that in respect of the Interest Period from February 29, 1988 to May 31, 1988, the Notes will carry an interest rate of 8 7/8% per annum. The amount payable on May 31, 1988, against Coupon No. 16 will be Can. \$222.01 for Bearer Notes of Can. \$10,000 principal amount and Can. \$22.20 for Bearer Notes of Can. \$1,000 principal amount. Can. \$22.20 will be payable on each Can. \$1,000 principal amount of a Registered Note.

By: The Chase Manhattan Bank, N.A.
 London, Agent Bank

March 2, 1988

HAMPSHIRE

The Financial Times proposes to publish this survey on:

15th March 1988

For a full editorial synopsis and details of available advertisement positions, please contact:

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 on 01-248 5116

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 10 Cannon Street
 London
 EC4P 4BY

FINANCIAL TIMES
 LONDON & BIRMINGHAM EDITIONS

COMMODITIES AND AGRICULTURE

Paris exchange plans to launch gold futures

THE PARIS futures market is planning to launch a gold futures contract later this year...

York in gold mine shares held in investment portfolios. Another reason why analysts think Paris can play an increasingly pivotal role in European...

THE VENEZUELAN Government sold six tonnes of refined gold to buyers in Switzerland early last month for US \$81m (46m), according to Mr Hector Hurtado, Venezuela's Minister of Finance...

consumption was about 380 tonnes in 1986, ahead of Japan's 342.5 tonnes and the US's 233.8 tonnes. As a sign of the increased...

third in volume terms in the French gold trust (or Sclav) league after Dreyfus and Societe Generale. Mr Nistic expects the new...

Oil prices take another beating

OIL PRICES yesterday took another beating following reports in Tokyo that Arabian Oil was offering discounts to Japanese buyers...

LME chief mounts secret nickel inquiry

THE LONDON Metal Exchange's chief executive Mr Michael Brown is carrying out an inquiry to ensure that the LME's nickel contract is not being manipulated...

bers had "leaked" details of his letter to a Reuters correspondent and he insisted that the LME would not be giving any indication of the results. Cash nickel prices fell back to \$10,150 a tonne yesterday...

Sustained fall below \$400 'unlikely', says Shearson

THE WORST is over for the price of gold and it is unlikely to fall below \$400 a troy ounce for any significant length of time this year...

there is further news - such as another large gold loan - to disturb a generally nervous market. However, after spending the early months under pressure, values should improve in the final quarter to give an average price of \$450 for 1988, marginally above the \$446.56 for last year.

boost the gold price to a \$225 peak, the review states, while a deflationary recession would send it to a low of \$380. Miss O'Connell points out that gold is subject to the normal influence of supply and demand...

been 64 per cent a year and on this basis alone the market has put up an extremely creditable performance, the review states. Miss O'Connell says the "centre of gravity" of gold demand is moving eastwards...

tries will be called on to absorb between 50 tonnes and 100 tonnes, about the same as the investment requirements in the region in 1986 and last year. Mine supply is forecast to total 1,440 tonnes this year up from 1,382 in 1987...

Cadmium supply problem sparks fresh price rise

THE PRICE of cadmium ingots sparked to life again yesterday on news that a major producer, Industrial Minerals Mexico (IMM), was having supply problems because of a wages strike...

the success of nickel-cadmium rechargeable batteries. Traders suggested yesterday that IMM produced between 600 and 700 tonnes of cadmium a year and is a large supplier to the free market in New York...

New Zealand goat farming industry comes of age

FOR MANY years wild goats were officially regarded as vermin in New Zealand and huge numbers were hunted and shot by professional hunters hired by farmers...

half of the NZ \$7.75m (£2.9m) export receipts for goat fibre. Cashmere fibre production was up 130 per cent and mohair 80 per cent. Goat farming in New Zealand is now moving rapidly from the era of speculative "get rich quick" operations where only three years ago stud bucks sold for NZ \$140,000 to a more realistic fibre-producing farming operation...

All involved with the goat industry are convinced the boom is yet to come. Although the average return from goat fibre exports dropped 1.7 per cent to average NZ \$16.92 a kg, receipts for some grades - particularly cashmere fibre - increased dramatically. Cashmere prices, boosted by a world-wide shortage, were up 25 per cent. All of New Zealand's cashgora exports were shipped to two companies in the UK and Switzerland which have signed five-year contracts to buy all the country's production at a guaranteed price...

returns of goat farmers in 1987 certainly converted many previous sceptics. Some now predict that New Zealand's cashmere production will overtake Australia's within an estimated 10 years. New Zealand has utilised its wool marketing expertise to establish high standards for the production and marketing of New Zealand goat fibre. Expert grading of various fibres and establishment of new classes of fibre specifically to meet the requirements of individual buyers has helped to boost returns. International buyers now accept New Zealand goat fibre on a sight usance basis, thus reducing production costs. This has helped to give New Zealand producers better prices than competitors in other countries receive for comparable fibres. The Mohair Producers' Association is expected to commission a study of more than 100 commercial goat farms. This showed that goat farming offered better financial returns compared with other types of livestock.

WEEKLY METALS

Table with columns for metal names (Copper, Aluminum, Zinc, Lead, Tin, Nickel, Silver, Gold, Platinum, Palladium, Uranium, Cobalt, Mercury, etc.) and their weekly price movements.

WORLD COMMODITIES PRICES

LONDON MARKETS

COFFEE PRICES, which had recovered from opening lows by mid-day, fell back in afternoon trading to close at session lows. The three-month robust contract lost £19 a tonne, ending at £1,218 a tonne following profit-taking which dealers said was accentuated by sterling's steady tone against the dollar and a featureless physical market. Cocoa prices rallied from earlier lows, and closed 25 a tonne up at £1,022 a tonne, not far short of session highs. Shortcovering and price fixing aided the rally, which reflected a similar upturn in New York as well as an overall solid technical correction to an overvalued situation, dealers said. Platinum prices touched \$483 an ounce shortly after NYMEX opened, ending the day at \$478.50 in the London bullion market - \$25 ahead of Monday's close.

Table of LONDON COMMODITY PRICES including COCOA, COFFEE, and SUGAR prices.

Table of LONDON METAL EXCHANGE prices for various metals like Aluminum, Copper, Lead, Tin, Zinc, and Silver.

Table of LONDON BULLION MARKET prices for Gold, Silver, and Platinum.

US MARKETS

ENERGY FUTURES EASED as commission house selling touched-off sell stops in the face of stable-down trade and local buying, reports Drexel Burnham Lambert. Gold finished on trade and commission house buying, while platinum closed roughly unchanged, steady from earlier weakness mirroring the action in gold. Silver, on the other hand, reacted to yesterday's firm in anticipation of higher cash values, while pork bellies eased in line with fundamentals.

Chicago

SOYABEAN 5,000 bu min; contract/IBB bushel. Prices for various soybean contracts.

Table of CHICAGO COMMODITY PRICES including Soybean, Corn, and Wheat.

SPOT MARKETS

Table of SPOT MARKET prices for various commodities like Dubs, Brent Blend, W.T.I. (oil), and various metals.

Table of COCOA, COFFEE, and SUGAR prices with detailed market commentary.

Table of POTATOES, SOYABEAN MEAL, and various other commodity prices.

Table of LONDON BULLION MARKET prices for Gold, Silver, and Platinum.

Table of US MARKETS prices for Energy Futures, Gold, Silver, and Platinum.

Table of CHICAGO COMMODITY PRICES for Soybean, Corn, and Wheat.

Table of SPOT MARKET prices for various commodities.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Vol, Last, and Bid/Ask prices for various European options.

BASE LENDING RATES

Table listing base lending rates for various banks and financial institutions.

AUTHORISED UNIT TRUSTS

Large table listing authorized unit trusts, including names, managers, and performance data.

Advertisement for 'TOWARDS THE CAR OF THE FUTURE' survey, including contact information for Financial Times.

FT CROSSWORD No.6,570

Crossword puzzle grid with numbers indicating starting positions for clues.

Clues for the crossword puzzle, including 'Pleasure craft, needing exercises with variable load (6)'.

Handwritten signature or mark at the bottom center of the page.

FT UNIT TRUST INFORMATION SERVICE

Handwritten Arabic text at the top center of the page.

Table of Unit Trusts (top section), listing various funds such as 'Scully Asset Management Ltd', 'Trinity Unit Trust Managers', and 'American Life Insurance Co UK' with their respective details and prices.

INSURANCES

Main table of Insurance products, including 'AA Friendly Society', 'Aberdeen Life Assurance Co Ltd', 'Aetna Life Insurance Co', and many others, detailing policy types and rates.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts with columns for Name, Investment Objective, and other details.

LONDON SHARE SERVICE

Table of London Share Service listing various funds and shares, including British Funds, Foreign Bonds & Rails, and Money Market Trust Funds.

LONDON SHARE SERVICE

AMERICANS - Cont'd

Table listing American stocks including Shell, British Petroleum, and others with columns for price, change, and volume.

CANADIANS

Table listing Canadian stocks including Alcan, Inco, and others with columns for price, change, and volume.

BANKS, HP & LEASING

Table listing bank and leasing stocks including Citicorp, Citicorp Ind, and others with columns for price, change, and volume.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks including Heineken, Carlsberg, and others with columns for price, change, and volume.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks including Amec, Bovis, and others with columns for price, change, and volume.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks including Bovis, Amec, and others with columns for price, change, and volume.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks including ICI, Shell Chemical, and others with columns for price, change, and volume.

DRAPERY AND STORES

Table listing drapery and store stocks including Debenhams, Next, and others with columns for price, change, and volume.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks including Bovis, Amec, and others with columns for price, change, and volume.

DRAPERY AND STORES - Cont'd

Table listing drapery and store stocks including Debenhams, Next, and others with columns for price, change, and volume.

ELECTRICALS

Table listing electrical stocks including British Telecom, BT, and others with columns for price, change, and volume.

DRAPERY AND STORES

Table listing drapery and store stocks including Debenhams, Next, and others with columns for price, change, and volume.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks including Bovis, Amec, and others with columns for price, change, and volume.

ENGINEERING - Cont'd

Table listing engineering stocks including BAE Systems, GEC, and others with columns for price, change, and volume.

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INDUSTRIALS (Miscel.)

Table listing miscellaneous industrial stocks including ICI, Shell, and others with columns for price, change, and volume.

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Handwritten text at the bottom of the page, possibly a signature or note.

LONDON SHARE SERVICE

INSURANCES - Contd

Table listing insurance companies and their share prices, including Royal Indemnity, Commercial Union Assurance, and others.

PAPER, PRINTING, ADVERTISING - Contd

Table listing paper, printing, and advertising companies and their share prices, including Newsprint, Printers, and Advertisers.

TEXTILES - Contd

Table listing textile companies and their share prices, including various spinning and weaving firms.

TRUSTS, FINANCE, LAND - Contd

Table listing trusts, finance, and land companies and their share prices, including investment trusts and financial institutions.

OIL AND GAS - Contd

Table listing oil and gas companies and their share prices, including exploration and production firms.

MINES - Contd

Table listing mining companies and their share prices, including various metal and coal mines.

LEISURE

Table listing leisure companies and their share prices, including entertainment and media firms.

PROPERTY

Table listing property companies and their share prices, including real estate and development firms.

TOBACCO

Table listing tobacco companies and their share prices, including major tobacco manufacturers.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies and their share prices, including investment trusts and financial institutions.

OVERSEAS TRADERS

Table listing overseas trading companies and their share prices, including international trade firms.

MISCELLANEOUS

Table listing miscellaneous companies and their share prices, including various other industries.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade companies and their share prices, including automotive and aviation firms.

COMMERCIAL VEHICLES

Table listing commercial vehicle companies and their share prices, including truck and bus manufacturers.

COMPONENTS

Table listing component companies and their share prices, including parts and accessories manufacturers.

GARAGES AND DISTRIBUTORS

Table listing garage and distributor companies and their share prices, including service and retail firms.

PLANTATIONS

Table listing plantation companies and their share prices, including rubber and palm oil producers.

MINES

Table listing mining companies and their share prices, including various metal and coal mines.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies and their share prices, including media and news organizations.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising companies and their share prices, including newsprint and media firms.

SHIPPING

Table listing shipping companies and their share prices, including maritime and logistics firms.

SHOES AND LEATHER

Table listing shoe and leather companies and their share prices, including footwear and leather goods manufacturers.

DIAMONDS AND PLATINUM

Table listing diamond and platinum companies and their share prices, including precious metal and gemstone firms.

CENTRAL AFRICAN

Table listing Central African companies and their share prices, including regional firms.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising companies and their share prices, including newsprint and media firms.

SOUTH AFRICAN

Table listing South African companies and their share prices, including regional firms.

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AUSTRALIANS

Table listing Australian companies and their share prices, including regional firms.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks and their share prices, including various international firms.

TRADITIONAL OPTIONS

Table listing traditional options and their prices, including various financial instruments.

INDUSTRIALS

Table listing industrial companies and their share prices, including various manufacturing firms.

AGRICULTURE

Table listing agriculture companies and their share prices, including food and farming firms.

FINANCE

Table listing finance companies and their share prices, including banks and financial institutions.

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NOTES

Notes section providing additional information and commentary on the market.

REGIONAL & IRISH STOCKS

Notes section providing additional information and commentary on the market.

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LONDON STOCK EXCHANGE

Gilt-edged continue to improve but trade sluggish as blue chips renew advance

Account Dealing Dates table with columns for Open, Last, and Account Day.

THE UK STOCK market moved higher yesterday as strong performances from New York and Tokyo helped sustain London's confidence in the face of the record UK trade deficit in January.

A disappointing day, was the comment from the trading desks. After trading sluggishly throughout the session, the market showed an enthusiasm for challenging the FT-SE 100, still 18 points away at yesterday's close.

The FT-SE 100 Index, twelve points up within minutes of the opening of business, closed at 1781.9, a net 13.1 up on its overnight close.

The session had no lack of special features, although the overall effect on market sentiment appeared to be neutral.

Most of the international favourites were marked higher, although overseas interest failed to meet London's expectations.

Profit-taking in equities at the end of the day was also indicated in the day's investment fund statistics prepared by the London office.

Yesterday's equity performance supported the market

view that the major institutions are now inclined to wait for Budget Day before taking up new investment positions.

Sterling also helped to keep the Government bond market in positive form.

Long-dated Gilts added 1/4 or so, but the best gains, ranging to 1/2, came among the mediums, which attracted switching from US Federal ten year issues.

Another push for the Index-linked stocks finally took out the remainder of the latest patchy advance of 100m of 2 1/2 pc IL Treasury 10s, which finally sold out at 85 1/2.

The gilt-edged sector is now without a tap stock, a situation likely to prove unacceptable to the authorities in the run-up to Budget Day.

Industrial stocks paused cautiously at mid-session as British Aerospace and Rover were suspended, pending boardroom announcements.

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FINANCIAL TIMES STOCK INDICES table showing various indices like Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord Div Yield, Earnings Yld, P/E Ratio, and S.E. ACTIVITY.

LONDON REPORT AND LATEST SHARE INDEX: TEL. 0898 123001

Three large early trades, each of 10m shares, by the same broking house, triggered the latest excitement.

The buyer, not identified and simply named as an institutional client, seemed satisfied after obtaining stock at 378p and 376p.

Resters, the international communications group, enjoyed considerable domestic and overseas support and rose 17 to 645p as it split the value of its shares in American Depository Receipts (ADR) form from the present basis of six shares to one to three to one.

Other oil moved narrowly, with Shell a shade better ahead of tomorrow's preliminary figures.

Allied-Lyons shares were traded heavily in mounting speculation that Mr Alan Bond was increasing his shareholding.

its from wines and spirits, "is the major play on an upturn in world scotch whisky demand".

The undertone in the Building sector was firm, but gains were modest.

Building Materials showed Blue Circle a shade cheaper at 430p and Rugby 4 off at 255p.

Guinness forged higher on light demand, helped by Wood Mackenzie advice that the group, which derives 80 per cent of prof-

its from wines and spirits, "is the major play on an upturn in world scotch whisky demand".

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Consultancy advanced further to 102p. Maxwell Communication's acquisition of an advanced data management system from Sun-

Demand for other leading electrical issues was thin but Becaal moved up late to close 4 firmer at 225 1/2p on turnover of 3.3m shares.

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FT - ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY SECTIONS & SUB-GROUPS table with columns for Index No, Day's % Change, and various sub-groups like CAPITAL GOODS, BUILDING MATERIALS, etc.

FT-SE 100 SHARE INDEX 1781.9

FIXED INTEREST

Table showing fixed interest rates for various terms like 15 years, 10 years, 5 years, etc.

40 opening index 1781.0; 10 am 1782.1; 11 am 1782.3; Noon 1780.8; 1 pm 1781.7; 2 pm 1781.7; 3 pm 1781.4; 4 pm 1781.4

LONDON TRADED OPTIONS

Table showing LONDON TRADED OPTIONS with columns for Option, CALLS, PUTS, and various stock options like Allied-Lyons, Becaal, etc.

TRADING VOLUME IN MAJOR STOCKS

The following is based on trading volume for Alpha securities dealt through the SEAQ system yesterday until 5 pm.

Table showing trading volume for major stocks like ASDA-MFI, Allied-Lyons, Becaal, etc.

LONDON RECENT ISSUES

Table showing LONDON RECENT ISSUES with columns for Issue Price, Amount, and various companies.

FIXED INTEREST STOCKS

Table showing FIXED INTEREST STOCKS with columns for Issue Price, Amount, and various companies.

"RIGHTS" OFFERS

Table showing "RIGHTS" OFFERS with columns for Issue Price, Amount, and various companies.

Full Colour Residential Property Advertising APPEARS EVERY SATURDAY Rate 240 per Single Column Centimetre. TEL CAROL HANEY 01-489 0030

WORLD STOCK MARKETS

Table of stock market data for various regions including ASIA, FRANCE, GERMANY, NETHERLANDS, SWEDEN, and CANADA. Includes columns for stock names, prices, and changes.

Table of stock market data for JAPAN, AUSTRALIA, and NEW YORK. Includes columns for stock names, prices, and changes.

CANADA

Table of Canadian stock market data, including Toronto Stock Exchange closing prices for March 1. Lists various stocks and their prices.

Table of Montreal closing prices for March 1. Lists various stocks and their prices.

OVER-THE-COUNTER

Table of over-the-counter market data, including Nasdaq national market closing prices. Lists various stocks and their prices.

Indices

Table of various stock indices including Dow Jones, S&P 500, and others. Shows index values and changes.

CHIEF LONDON PRICE CHANGES YESTERDAY

Table showing price changes for various financial instruments in London, including currencies and bonds.

TOKYO - Most Active Stocks

Table of most active stocks in Tokyo, listing stock names, prices, and changes.

CANADA

Table of Canadian stock market data, including Toronto and Montreal markets.

NEW YORK STOCKS

Table of New York stock market data, including Dow Jones and S&P 500.

Advertisement for Financial Times, including subscription information and contact details for Brussels.

NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections like 'Continued from Page 40' and 'W W W'.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections like 'A B C' and 'D E F G H I J K L M N O P Q R S T U V W X Y Z'.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter Nasdaq national market closing prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections like 'A B C D E F G H I J K L M N O P Q R S T U V W X Y Z'.

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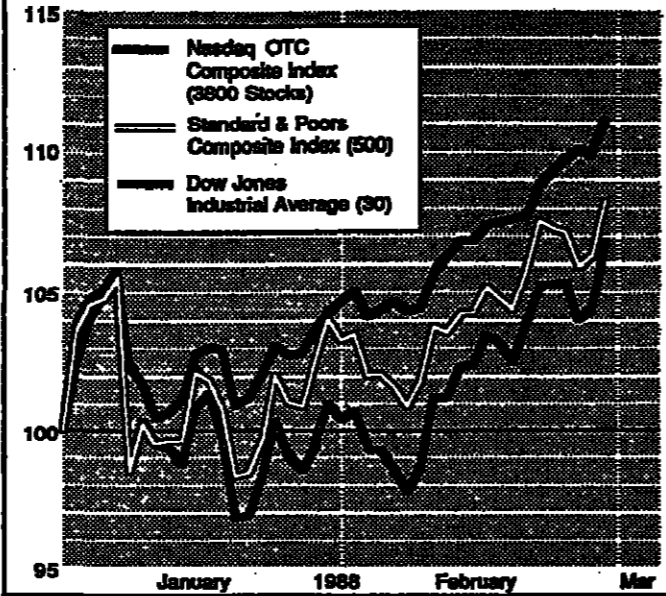
AMERICA

Stocks close day slightly down despite late rally

Wall Street

STOCKS consolidated Monday's gains yesterday as the market traded in a narrow range on heavy volume to end just below Monday's close, writes Deborah Hargreaves in New York. The stock market bounced back from a fall of over 12 points, induced by bond market selling in mid-afternoon, and the Dow Jones Industrial Average closed down 1.16 points at 2070.46.

Relative performance of Dow Jones against broader market indices



The latest offer tops a bid by Canada's Campean Corp of \$68 a share. The company was also considering a restructuring at a board meeting yesterday under Mr William Spoor, who was chairman before Stafford, and resumed the post after his resignation.

Canada

FIRMER commodity prices sent Toronto shares higher in moderate trading yesterday. The composite index, which had risen about 15 points in early trading, gained 8.10 to 2313.00 as advances outweighed declines by 4.4 per cent of total transactions.

ASIA

Nikkei resumes rise in heavy trade

Tokyo

THE START of the new month and the overnight gain on Wall Street spurred heavy buying in Tokyo yesterday, with the market recording its highest turnover since August 28 last year, writes Shigeo Nishiwaki of Jiji Press. Nomura Securities helped fuel the rally with large purchases of giant-capitalisation stocks. There was also strong investor interest in stocks likely to benefit from specific incentives.

Dealers stayed away from the bond market pending the release later this week of statistics likely to affect the market, including the US unemployment rate for last month and Japan's short-term economic outlook. A one-point rise in the one-month bill rate caused small-lot selling, with the yield on the 5.0 per cent government bond due in December 1987 rising from Monday's 4.31 per cent to 4.34 per cent in slow trading.

Australia

THE SHARP gain on Wall Street and firm commodity prices gave the Australian market its best rise of the year as all sectors advanced on mainly domestic buying and volume swelled to more than 110m shares from 80m on Monday. The All Ordinaries index climbed 23.1, or 1.8 per cent, to 1,273.8, showing a recovery of some 9 per cent since its mid-February low point.

David Dodwell reports on a change of tempo

Budget hopes refresh Hong Kong turnover

OPTIMISM about proposals expected in Hong Kong's 1988 Budget, which is to be presented this afternoon, pushed share prices up yesterday, with stock market turnover passing HK\$1bn for the first time in almost six weeks. The Hang Seng index, the market's main price indicator, rose by 36.6 points to 2,454.7 on volume of HK\$1.07bn. This followed a gain of 34 points on Monday, and took the index to its highest level since January 31.

spans the Chinese New Year festive season. A number of positive corporate developments unveiled in recent weeks produced almost no stock market response when they were announced, and some analysts suggested that this week's improvements represented a delayed response to these announcements. These included a major satellite telecommunications joint venture linking Mr Li Ka-shing's Hutchison group with Cable and Wireless and the Beijing-controlled China International Trust and Investment Corporation.

EUROPE

Milan and Madrid reach 1988 highs

STRONG advances on Wall Street and in Tokyo provided impetus for markets around Europe yesterday, although profit-taking continued to temper the day's gains. Both Milan and Madrid produced record highs for the year, while Stockholm surprised traders with its strongest rally for weeks.

London

THE confident mood continued in London yesterday, helped by strong earlier gains in New York and Tokyo. But trading was generally sluggish and the FT-SE 100 index closed up 13.1 at 1,781.9. While overseas interest failed to meet the market's expectation, most of the international favourites were marked higher, including

pharmaceuticals group Glaxo. Unilever's results had already been discounted and it closed slightly easier, while British Gas ended higher in spite of news that its planned purchase of Petroferry had been cancelled by the New Zealand Government. Leading institutions appear to be waiting for Budget Day before taking up new investment positions.

SOUTH AFRICA

GOLD SHARES regained part of Monday's losses and closed firmer but slipped from their day's highs as the bullion price drifted around the \$430 mark. In light trade, leading gold issue Vaal Reefs ended up R5 at R242, Randfontein rose R4 to R212 and Kloof firmed R1.25 to R29.50. Among cheaper golds, Bessing gained 30 cents to R2.75. Western Deep gained R4.50 to R101 on buying by local institutions. The stronger trend was followed by other minings and financials, helped by a lower financial rand. Rustenberg Platinum rose R1 to R28.50, mining financial Anglo American firmed R1.25 to R45.50 and diamond stock De Beers gained 75 cents to R25.50 on expectations of healthy annual results due next month.

profit-taking, with the MIB index adding 6 to 1,042. Trading was moderate yesterday and continued to focus on De Benedetti group shares - although it was selling, rather than the recent buying, which moved the Italian financier's main stocks. They were hit by a Brussels court's unblocking of a capital increase by his takeover target, Societe Generale de Belgique. Olivetti lost L145 to L8.85 and Mr De Benedetti's holding company Confid fell L249 to L5.25. BRUSSELS was also once again dominated by the battle for Societe Generale. Uncertainty over whether the newly-issued shares would fall into the hands of investors friendly to La Generale, or to hostile bidder Mr De Benedetti, led to sharp movements in stocks closely linked to the battle. Gevaert fell back BFR500, or 5.9 per cent, to BFR4,000 and Cobepa dropped BFR350, or 6 per cent, to BFR4,650. Both had topped 1987 on Monday in reaction to their decision to join the De Benedetti camp. Shares in La Generale remained suspended on the forward market but they edged down BFR40 to BFR7,950 on the cash market. Other sectors were mixed and the cash market index rose a marginal 11.38 to 4,851.68. AMSTERDAM rose on foreign buying following Wall Street's advance on Monday and amid speculation about corporate tax cuts. Unilever rose sharply before announcing a 16 per cent rise in 1987 profits and then fell back on initial disappointment to close 50 cents down at F1 114.80. Royal Dutch added F1 1.30 to F1 215.30 before its results tomorrow, and Phillips gained 90 cents to F1 27.20 on \$31,000 shares after news it is forming a joint entertainment venture with Warner Brothers. Amro Bank rose F1 1.40 to F1 66.50 before announcing a 16.7 per cent increase in profits and raising its dividend. ZURICH closed higher across the board, helped by the firm dollar - at about SF139 - and Wall Street's previous rise. The Credit Suisse index rose 8.1 to 459.5. Brown Boveri added SF90 to SF2,015 on the previous day's news that the company was cutting 2,500 jobs in Switzerland. MADRID continued its strong rise, with the general index closing 371 up at 27,83, a record for 1988. Banesto shares were suspended after the bank proposed taking control of five investment firms which it controls. STOCKHOLM staged its strongest rally in more than a month, helped by the overnight rise on Wall Street and optimism following news of good annual results from several Swedish companies. The Affarsvaerlden index added 13.4 to 779.0, with SKV32m shares traded. OSLO produced rises in all sectors in the wake of a proposed wage and earnings freeze, with the 11-share index up 3.61 at 275.08.

FT - ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, TUESDAY MARCH 1 1988, MONDAY FEBRUARY 29 1988, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe (96.5), Pacific Basin (67.9), Euro-Pacific (16.4), North America (71.2), Europe Ex. UK (6.38), Pacific Ex. Japan (22.2), World Ex. US (18.6), World Ex. UK (21.04), World Ex. So. Af. (23.70), World Ex. Japan (19.74), The World Index (243.1).

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